

HARNETT COUNTY BUDGET SUMMARY REPORT

GENERAL FUND

Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Governing Body	\$ 158,070	\$ 277,153	\$ 244,760	\$ 606,245	\$ 223,267	\$ 306,202	-19.44%
Administration	280,372	263,472	353,336	344,271	347,271	347,271	31.81%
Legal Services	8,609	69,617	147,175	63,450	68,915	68,915	-1.01%
Engineering	-	-	-	-	-	-	-
Human Resources	247,154	238,649	218,856	287,954	239,154	239,154	0.21%
Board of Elections	305,481	442,442	276,118	405,465	410,912	410,912	-7.13%
Finance	833,532	842,115	790,625	873,662	855,992	855,992	1.65%
Retiree Insurance	-	-	-	415,000	415,000	415,000	-
Clerk of Court	79,320	411,771	70,782	480,248	103,488	103,488	-74.87%
Tax	1,588,997	1,695,468	1,131,717	1,749,089	1,644,090	1,705,915	-3.03%
General Services	153,360	161,852	105,784	154,055	154,225	154,225	-4.71%
Fleet Maintenance	603,102	579,622	384,856	656,811	575,174	575,174	-0.77%
Transportation	839,486	1,861,552	947,199	1,632,067	1,639,267	1,639,267	-11.94%
Transportation - Admin	209,741	219,108	107,572	228,292	230,092	230,092	5.01%
Facilities Maintenance	3,736,788	3,708,493	2,574,940	3,831,267	3,912,247	3,113,730	5.49%
Register of Deeds	695,654	790,642	536,626	782,600	793,459	785,748	0.36%
Information Technology	1,726,510	1,917,855	1,469,440	1,855,893	1,861,693	1,862,057	-2.93%
GIS	436,602	615,987	456,397	597,905	598,205	598,205	-2.89%
Sheriff	10,205,366	10,202,842	6,693,955	10,565,551	9,780,391	9,780,391	-4.14%
Campbell Deputies	389,674	480,900	316,105	491,909	495,509	495,509	3.04%
Harnett CJPP	-	-	-	-	-	-	-
Sheriff's Department Grants	1,607	46,161	23,765	-	-	-	-100.00%
Child Support Enforcement	70,126	76,867	47,219	83,999	84,599	84,599	10.06%
Governor's Highway Safety	-	-	-	497,544	-	-	-
Life is Fragile (NCGCC)	-	-	-	-	-	-	-
Communications	1,389,574	1,722,028	1,190,948	1,799,753	1,814,053	1,814,053	5.34%
School Resource Officer	-	691,067	476,324	738,346	745,546	745,546	7.88%
Jail	4,407,161	4,792,299	3,142,949	5,062,141	4,946,395	4,946,395	3.22%
Emergency Services	765,164	838,463	484,005	877,783	876,869	876,869	4.58%
Emergency Services Grant	-	60,000	-	-	-	-	-100.00%
Emergency Medical Service	4,080,768	4,368,228	2,905,255	4,698,774	4,619,588	6,010,775	5.75%
EMS Transport	1,144,801	1,155,913	811,450	1,381,635	1,391,187	-	20.35%
Rescue Districts	3,361,704	3,361,704	2,801,421	3,361,704	3,361,704	3,361,704	0.00%

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Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Animal Services	431,707	498,413	288,070	514,908	484,308	484,308	-2.83%
Medical Examiner	47,050	65,000	55,900	-	85,000	85,000	30.77%
JCPC Admin	4,516	8,040	4,444	-	-	-	-100.00%
Public Safety Appropriations	79,180	71,168	53,213	-	6,000	6,000	-91.57%
Emergency Telephone System	236,688	-	-	-	-	-	-
Radio System	246,495	285,000	115,590	-	-	-	-100.00%
Harnett Regional Jetport	208,990	209,736	121,881	198,966	198,216	198,216	-5.49%
Soil & Water	161,801	183,879	122,724	183,749	181,799	181,799	-1.13%
Environmental Protection	4,000	4,000	4,000	-	4,000	4,000	0.00%
Forestry Program	112,289	111,511	71,012	111,585	111,585	111,585	0.07%
Economic/Physical Dev. App.	458,253	576,000	319,142	575,000	575,000	575,000	-0.17%
Industrial Development	1,382,346	674,272	395,415	748,603	1,107,566	1,107,566	64.26%
Planning & Inspections	1,362,552	1,365,164	927,647	1,397,849	1,403,293	1,403,293	2.79%
Community Development (BG)	735	300	52	1,500	1,500	1,500	400.00%
Abandoned MFG Home	57,241	36,298	25,798	34,456	34,606	34,606	-4.66%
Cooperative Extension	289,118	389,913	209,901	437,988	414,538	414,538	6.32%
CCR&R - Block Grant	25,623	22,443	13,016	43,385	43,445	43,445	93.58%
CCR&R - United Way	379	600	104	1,000	1,000	1,000	66.67%
Parents As Teachers	44,813	59,354	37,846	49,898	-	-	-100.00%
Adolescent Parenting	60,321	70,295	53,944	72,230	72,470	72,470	3.09%
CCR&R - Smart Start	-	-	-	-	-	-	-
4-H Teen Court & At Risk	50,723	49,773	30,398	48,860	49,100	49,100	-1.35%
Child Care Youth Training	-	-	-	-	-	-	-
Race to the Top	14,200	11,107	3,492	2,562	2,562	2,562	-76.93%
Adolescent Parenting	-	-	-	-	-	-	-
Special Programs	-	32,495	14,557	31,500	31,500	27,500	-3.06%
Department on Aging	307,602	317,411	213,361	317,893	320,251	320,251	0.89%
Family Caregiver Support	64,108	64,510	43,139	63,161	63,761	63,761	-1.16%
RSVP	77,658	77,858	54,826	78,079	78,709	78,709	1.09%
CAP - Disabled Adults	328,753	378,328	231,719	333,386	336,206	336,206	-11.13%
Nutrition for Elderly	414,989	437,457	325,319	438,438	438,238	438,238	0.18%
Health	6,014,268	7,282,088	4,281,836	6,574,364	6,578,767	6,578,767	-9.66%
Mental Health	605,679	605,679	605,679	199,679	605,679	605,679	0.00%

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GENERAL FUND							
Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Social Services	10,155,398	10,585,495	7,337,469	12,393,297	12,224,040	12,224,040	15.48%
Public Assistance	7,905,017	10,088,010	6,777,767	8,271,854	8,271,854	8,271,854	-18.00%
Veteran's Services	178,634	183,173	129,400	185,791	191,674	186,475	4.64%
Restitution	100,304	120,965	71,998	116,882	114,212	114,212	-5.58%
Human Services App.	90,780	145,000	129,039	50,000	50,000	50,000	-65.52%
Library	941,972	1,001,229	628,322	987,580	983,555	983,555	-1.77%
Cultural & Recreational App.	150,000	153,000	3,000	150,000	150,000	150,000	-1.96%
Parks & Recreation	403,871	455,928	314,791	512,089	513,889	513,889	12.71%
Education							
Board of Education - current	21,523,700	21,267,993	17,723,328	21,267,993	21,230,016	21,230,016	-0.18%
Board of Education - capital	-	280,707	136,885	-	-	-	-100.00%
Board of Education - teacher	-	-	-	-	1,252,000	1,252,000	
Central Carolina - current	928,467	993,967	824,056	1,019,467	1,019,467	1,019,467	2.57%
Central Carolina - capital	-	-	-	-	30,500	30,500	
Central Carolina - health science	-	-	-	-	-	798,517	
Central Carolina - works	25,000	25,000	-	-	-	-	-100.00%
Central Carolina - NCDOT	-	70,000	-	-	-	-	-100.00%
Subtotal - Operating Expenditures	93,213,943	101,150,829	71,409,659	101,937,405	101,448,598	101,576,812	0.29%
Interfund Transfers	64,701	283,334	43,334	26,667	1,421,667	1,359,842	401.76%
Debt Service	44,265,436	21,922,023	17,624,841	16,837,247	16,843,247	16,843,247	-23.17%
Contingency	-	489,926	-	-	167,935	101,546	-65.72%
Subtotal Other Financing Uses:	44,330,137	22,695,283	17,668,175	16,863,914	18,432,849	18,304,635	-18.78%
Total Expenditures	\$ 137,544,080	\$ 123,846,112	\$ 89,077,834	\$ 118,801,319	\$ 119,881,447	\$ 119,881,447	-3.20%

HARNETT COUNTY BUDGET SUMMARY REPORT

GENERAL FUND							
	FYE 2015	2015 - 2016	FYE 2016	FYE 2017	FYE 2017	FYE 2017	%
Revenues:	Actual	Adjusted Budget	Activity as of March 31st	Department Requested	Budget Officer Recommended	Board Approved	Change
Ad Valorem Taxes							
Real and Personal	\$ 53,930,707	\$ 54,295,343	\$ 53,598,412	\$ 55,306,980	\$ 55,606,980	\$ 55,606,980	2.42%
Motor Vehicles	5,712,141	5,654,182	3,909,985	5,883,405	5,888,405	5,888,405	4.14%
Sales Tax	16,757,810	16,154,459	8,226,914	16,154,459	19,008,522	19,008,522	17.67%
Other taxes	1,104,746	1,200,000	739,264	1,200,000	1,250,000	1,250,000	4.17%
Permits & Fees	2,515,489	3,723,930	2,118,672	3,486,887	3,365,051	3,365,051	-9.64%
Intergovernmental Revenue	18,884,854	19,640,012	12,143,340	16,103,450	18,712,131	18,754,676	-4.72%
Sales & Services	7,838,973	8,840,960	6,850,389	8,163,734	9,692,832	9,650,287	9.64%
Other Revenues	3,737,358	3,551,448	1,714,544	1,764,395	3,738,529	3,738,529	5.27%
Rents, Concessions. & Fees	77,652	78,779	73,684	8,531	100,609	100,609	27.71%
Subtotal - Operating Revenues	\$ 110,559,730	\$ 113,139,113	\$ 89,375,204	\$ 108,071,841	\$ 117,363,059	\$ 117,363,059	3.73%
Other Finance Sources	29,108,938	6,388,000	5,938,000	-	-	-	-100.00%
Interfund Transfers	322,415	55,656	7,501	-	2,518,388	2,518,388	4424.92%
Fund Balance Appropriated	-	4,263,343	-	-	-	-	-100.00%
Subtotal Other Financing Sources:	29,431,353	10,706,999	5,945,501	-	2,518,388	2,518,388	-76.48%
Total Revenues	\$ 139,991,083	\$ 123,846,112	\$ 95,320,705	\$ 108,071,841	\$ 119,881,447	\$ 119,881,447	-3.20%
Revenues over / (under) expenditures			\$ 6,242,871	(10,729,478)	-	-	

HARNETT COUNTY BUDGET SUMMARY REPORT

PUBLIC UTILITIES FUND

Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Admin/CSR/Meter Services	\$ 32,688,717	\$ 4,266,231	\$ 2,108,664	\$ 5,297,295	\$ 5,702,628	\$ 5,702,628	33.67%
Water Treatment	3,965,881	4,466,822	2,944,550	4,906,063	5,000,402	5,000,402	11.95%
Wastewater Treatment	1,908,016	2,397,828	1,197,827	2,736,618	2,711,883	2,711,883	13.10%
Wastewater Treatment SHWW	1,869,169	2,337,624	1,361,789	2,749,967	2,720,882	2,720,882	16.40%
Distribution	3,607,800	4,607,923	2,774,612	4,790,662	4,564,365	4,564,365	-0.95%
Collections	3,006,906	3,363,958	1,880,142	3,972,271	3,752,716	3,752,716	11.56%
Debt Service	7,989,419	7,342,713	3,699,676	6,717,809	5,273,907	5,273,907	-28.17%
Total Expenditures	\$ 55,035,908	\$ 28,783,099	\$ 15,967,260	\$ 31,170,685	\$ 29,726,783	\$ 29,726,783	3.28%

Revenues:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Intergovernmental Revenue	\$ 3,703	\$ 3,703	\$ 3,703	\$ 3,703	\$ 3,703	\$ 3,703	0.00%
Sales & Services	30,134,602	26,984,920	22,829,531	29,038,323	29,448,080	29,448,080	9.13%
Other Revenues	491,503	273,700	669,937	275,000	275,000	275,000	0.47%
Rents, Concess. & Fees	172	-	-	-	-	-	-
Other Finance Sources	15,263,330	1,520,776	356,525	1,443,902	-	-	-100.00%
Interfund Transfers	1,452,130	-	-	-	-	-	-
Fund Balance Appropriated	-	-	-	-	-	-	-
Total Revenues	\$ 47,345,440	\$ 28,783,099	\$ 23,859,696	\$ 30,760,928	\$ 29,726,783	\$ 29,726,783	3.28%

Revenues over/(under) expenditures			\$ 7,892,436	\$ (409,757)	\$ -	\$ -	
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HARNETT COUNTY BUDGET SUMMARY REPORT

SOLID WASTE FUND							
Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	%
							Change
Solid Waste	\$ 6,827,067	\$ 6,044,255	\$ 3,964,715	\$ 6,060,335	\$ 6,005,946	\$ 6,005,946	-0.63%
Total Expenditures	\$ 6,827,067	\$ 6,044,255	\$ 3,964,715	\$ 6,060,335	\$ 6,005,946	\$ 6,005,946	-0.63%
Revenues:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	%
							Change
Taxes	\$ 234,276	\$ 239,000	\$ 125,820	\$ -	\$ 219,000	\$ 219,000	-8.37%
Intergovernmental Revenue	25,000	130,000	-	-	-	-	-100.00%
Sales & Services	5,153,491	5,111,300	4,743,792	4,900,000	5,265,540	5,265,540	3.02%
Other Revenues	2,081	101,650	137,191	-	-	-	-100.00%
Rents, Concess. & Fees	276	-	17,664	-	20,000	20,000	
Other Finance Sources	1,402,161	-	-	-	-	-	
Interfund Transfers	-	-	-	-	-	-	
Fund Balance Appropriated	-	462,305	-	-	501,406	501,406	8.46%
Total Revenues	\$ 6,817,285	\$ 6,044,255	\$ 5,024,467	\$ 4,900,000	\$ 6,005,946	\$ 6,005,946	-0.63%
Revenues over/(under) expenditures			\$ 1,059,752	\$ (1,160,335)	\$ -	\$ -	



HARNETT COUNTY BUDGET SUMMARY REPORT

WORKER'S COMPENSATION FUND							
Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	%
							Change
Fixed Cost	\$ -	\$ 35,000	\$ 21,000	\$ 32,000	\$ 32,000	\$ 32,000	-8.57%
Claims Funded	152,636	1,865,000	1,039,646	1,093,000	1,093,000	1,093,000	-41.39%
Total Expenditures	\$ 152,636	\$ 1,900,000	\$ 1,060,646	\$ 1,125,000	\$ 1,125,000	\$ 1,125,000	-40.79%
Revenues:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	%
							Change
Departmental Charge	\$ 1,821,371	\$ 1,750,000	\$ 694,117	\$ 975,000	\$ 975,000	\$ 975,000	-44.29%
Other revenues	250,795	150,000	259,423	150,000	150,000	150,000	0.00%
Fund Balance Appropriated	-	-	-	-	-	-	
Total Revenues	\$ 2,072,166	\$ 1,900,000	\$ 953,540	\$ 1,125,000	\$ 1,125,000	\$ 1,125,000	-40.79%
Revenues over/(under) expenditures			\$ (107,106)	\$ -	\$ -	\$ -	

HARNETT COUNTY BUDGET SUMMARY REPORT

EMPLOYEE CLINIC FUND							
Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	%
							Change
Employee Clinic	\$ 121,440	\$ 254,588	\$ 89,117	\$ 201,632	\$ 177,232	\$ 177,232	-30.38%
Total Expenditures	\$ 121,440	\$ 254,588	\$ 89,117	\$ 201,632	\$ 177,232	\$ 177,232	-30.38%
Revenues:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	%
							Change
Departmental Charge	\$ 228,950	\$ 254,588	\$ 177,725	\$ 201,632	\$ 177,232	\$ 177,232	-30.38%
Other revenues	-	-	-	-	-	-	
Fund Balance Appropriated	-	-	-	-	-	-	
Total Revenues	\$ 228,950	\$ 254,588	\$ 177,725	\$ 201,632	\$ 177,232	\$ 177,232	-30.38%
Revenues over/(under) expenditures			\$ 88,608	\$ -	\$ -	\$ -	

HARNETT COUNTY BUDGET SUMMARY REPORT

MEDICAL SELF INSURANCE FUND							
Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Paid Claims	\$ 5,205,337	\$ 5,500,000	\$ 4,795,255	\$ 6,000,000	\$ 6,000,000	\$ 5,650,000	9.09%
Fixed Cost	655,329	685,000	613,407	860,000	860,000	795,000	25.55%
Wellness	1,507	15,000	7,174	10,000	10,000	10,000	-33.33%
Total Expenditures	\$ 5,862,173	\$ 6,200,000	\$ 5,415,836	\$ 6,870,000	\$ 6,870,000	\$ 6,455,000	10.81%
Revenues:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31 st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Medical Premium Equivalents	\$ 6,687,178	\$ 6,200,000	\$ 4,871,075	\$ 6,858,000	\$ 6,858,000	\$ 6,443,000	10.61%
Other revenues	10,783	-	24,463	12,000	12,000	12,000	
Total Revenues	\$ 6,697,961	\$ 6,200,000	\$ 4,895,538	\$ 6,870,000	\$ 6,870,000	\$ 6,455,000	10.81%
Revenues over/(under) expenditures			\$ (520,298)	\$ -	\$ -	\$ -	



HARNETT COUNTY BUDGET SUMMARY REPORT

DENTAL SELF INSURANCE FUND							
Department:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Paid Claims	\$ 306,584	\$ 506,000	\$ 233,740	\$ 400,000	\$ 500,000	\$ 500,000	-1.19%
Fixed Cost	35,323	40,000	30,504	45,000	45,000	45,000	12.50%
Total Expenditures	\$ 341,907	\$ 546,000	\$ 264,244	\$ 445,000	\$ 545,000	\$ 545,000	-0.18%
Revenues:	FYE 2015 Actual	2015 - 2016 Adjusted Budget	FYE 2016 Activity as of March 31st	FYE 2017 Department Requested	FYE 2017 Budget Officer Recommended	FYE 2017 Board Approved	% Change
Dental Premium Equivalents	\$ 544,448	\$ 546,000	\$ 270,141	\$ 445,000	\$ 545,000	\$ 545,000	-0.18%
Other revenues	-	-	-	-	-	-	
Total Revenues	\$ 544,448	\$ 546,000	\$ 270,141	\$ 445,000	\$ 545,000	\$ 545,000	-0.18%
Revenues over/(under) expenses			\$ 5,897	\$ -	\$ -	\$ -	