



Harnett  
C O U N T Y  
NORTH CAROLINA

**HARNETT COUNTY**  
**Recommended Budget**  
**Fiscal Year 2019-2020**

May 29, 2019

Paula K. Stewart  
County Manager

Mr. C. Gordon Springle, Chairman  
Mr. Howard Penny, Jr., Vice Chairman  
Mrs. Barbara McKoy  
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Members of the Board:

The proposed Harnett County budget for 2019-2020 is hereby submitted for your review and consideration. A few highlights of the proposed budget include:

- The ad valorem tax rate will remain the same at 75 cents per \$100 property valuation.
- An appropriation of \$1,921,649 from fund balance is proposed. The proposed allocation from fund balance will maintain a General Fund Balance of greater than 15% as set forth in the Harnett County Fiscal Policy Guidelines.
- The overall budget increased by 5.4% from FY 2019. The increase can mostly be attributed to adding 22 new positions midyear in FY 2019. Increases in health and dental insurance costs and increased current expense funding for Harnett County Schools to cover charter school payments also contributed to the increase.
- At a cost of \$210,000, the recommended budget includes the first year of funding for Harnett Promise, a program proposed by Central Carolina Community College to offer eligible students graduating from Harnett County Public Schools two years of free CCCC tuition.
- Federal grant funding for Harnett County's first-in-the-state Veterans Treatment Court is set to run out Sept. 30, 2019. While the County continues to pursue additional federal and/or state funding, as well as partnerships that will offset the cost to the County, \$260,000 has been budgeted in contingency to support the Veterans Treatment Court from Oct. 1, 2019 through June 30, 2020, should outside funding not become available.
- The Solid Waste Director position will be separated from the County Engineer position in FY 2020 to allow both positions to be more specialized. The County Engineer will be housed in Development Services.
- The process of addressing capital needs has been further refined this year. More information was requested from departments. In addition, before a project will be scheduled in the capital plan, a funding source must be identified. Projects that do not include a reliable cost estimate, that do not have a well-defined scope or where funds have not been identified to cover the cost are included as "future projects."

- The largest General Fund expenditures by percentage are Public Safety at 27.71%, Human Services at 20.94%, and Education at 20.38%, which comprise nearly 70% of the entire budget.

We are entering the longest economic expansion in history and a recession is bound to occur at some point in the future. Since we must be very prudent in our spending, I am recommending a hiring freeze effective immediately for any vacancy other than sworn law enforcement officers to increase our fund balance in preparation for a possible downturn in the economy. Because we are unsure of the timing of a recession, revenues were estimated conservatively, but not as if a recession will occur in FY 2020. Had we taken that step, severe cuts would have been needed throughout the organization.

In addition, I am recommending changing the county's fiscal policy to allow midyear appropriations only in cases of extreme emergency. The midyear appropriations in FY 2019 led to a very difficult situation for the FY 2020 budget. Growth in revenues would have given us some flexibility to meet other priority needs, but these revenues were required to fund the full year cost of decisions made midyear.

The county's financial software had been in use for over twenty years and was replaced when the vendor no longer fully supported it. Due to the change to new financial software in October 2018, we encountered difficulty in projecting some of the revenues and tracking trends in spending. While the new system has many enhanced features and will allow us to work more efficiently in the future, using data from two systems to project a budget was challenging and more time-consuming than normal.

I would like to highlight some of the county's accomplishments during FY 2019.

- Completed the Northwest Harnett Small Area Plan
- Completed the Emergency Services Study
- Completed much-needed ADA improvements including the installation of automatic interior doors at the Courthouse and removing the curb in front of the Administration Building to make the handicap entrance more accessible and closer to the building
- Relocated Probation & Parole Offices from Lillington to Dunn
- Completed the design of the Harnett County Resource Center and Library that will be located at the government complex, as well as the design of the Social Services building expansion; established plan for backfilling vacated County facilities following move to new building
- Demolished gym and former cafeteria building at the Anderson Creek Primary School campus
- Demolished gym and former classroom building at the Shawtown campus; constructed an outside basketball court; and continued renovations to the building that remains for future occupancy by essential County partners and resources for citizens

- Achieved Duke Site Readiness status for McLamb site on I-95 (prime Economic Development site)
- Established Harnett County District H Tourism Authority – appointed members and began meeting regularly to market County
- Established Harnett County Parks & Recreation Advisory Committee
- Released “Come Write Your Story in Harnett County” promotional video, which earned second place from NC3C’s Excellence in Communications Awards in the promotional video category
- Successfully completed the Shearon Harris Nuclear Plant graded exercise in April
- Emergency Services successfully coordinated efforts to prepare for and assist Harnett County citizens during and after Hurricane Florence in September, and Hurricane Michael in October. Hurricane Florence response efforts included multiple mandatory river evacuations, water rescues, and emergency shelter relocations; no loss of life was reported as a result of either storm. County departments successfully advertised and assisted citizens in seeking aid from storm damage including coordination with FEMA and D-SNAP, as well as outreach to farmers through Soil & Water and Cooperative Extension
- Harnett County Solid Waste announced plans to extend landfill hours on Saturdays until 2 p.m. at Anderson Creek and Dunn-Erwin starting June 1
- Completed transition from Harnett County Public Utilities to Harnett Regional Water
- Harnett Regional Water completed three water transmission projects - West Central Transmission Project- 13 miles of 20-inch water transmission main from Lillington to Seminole which greatly improved hydraulic efficiency; South Central Transmission Project – installation of 7,500 feet of 12-inch water transmission main to alleviate low pressure zones; Western Harnett Innovation Park Transmission Project – construction of 7,800 feet of 16-inch water transmission main to serve the new Benhaven Elementary School

The following sections include details of the proposed General Fund budget as they relate to revenues and expenditures.

## **GENERAL FUND REVENUES - \$126,346,773**

**Ad Valorem Taxes** - The proposed General Fund budget has been developed based on a total assessed real and personal property value of \$7,821,749,871 and a motor vehicle value of \$972,463,384. This results in a projected collection of **\$66,079,417** in ad valorem taxes. Property tax revenues are up in part because of Atlantic Coast Pipeline’s temporary staging of equipment and materials in the county to construct the gas pipeline in eastern North Carolina. Because these revenues are onetime, we are recommending that the proceeds be transferred to capital reserve to fund the capital improvement plan.

**Sales Tax** - We project the county’s sales tax revenue to increase from current year projections based on the rate we are currently receiving them and budgeting Article 44 in the General Fund. Total projected sales tax revenues are **\$18,265,000**.

**Intergovernmental Revenue** – We expect these revenues to be **\$21,036,101**.

**Fee Increases** – There are several minor fee increases in the General Fund budget. Some significant increases or new fees are shown below.

- Animal Boarding, per day (if animal is reclaimed) \$20 (up from \$10)
- Residential Solar Panels inspection (new law requires 2 trips) \$120 (up from \$80)
- Residential Generator inspection \$120/\$240 after the fact (new fee)
- Re-inspection – 2<sup>nd</sup> trip if existing violations are not corrected \$100 (new fee); 3<sup>rd</sup> trip if existing violations are not corrected \$150 (new fee)
- Modular Home inspection (fee includes electrical, plumbing and mechanical) \$500/\$1,000 after the fact (up from \$375/\$750)
- Parking fee for open hangar/shade per month \$100 (new fee)

## **GENERAL FUND EXPENDITURES - \$126,346,773**

**Personnel** – Salaries and wages are up \$3,623,830 over the FY 2019 original budget primarily due to the addition of 22 new positions midyear in FY 2019, a 4.6% increase in health insurance costs and a 3.7% increase in dental insurance costs. There were 32 new position requests and numerous reclassification requests for FY 2020, but I am recommending no new positions and no reclassifications in the General Fund. I am also recommending that we no longer provide funding for the Assistant District Attorney position since county positions are being frozen and additional district attorney positions have been added by the state since this position was established.

**Capital Improvement Plan** – The CIP process was reviewed, and a new process was established that will occur each fall going forward. County departments, Harnett County Solid Waste and Harnett Regional Water will begin using the new process in the fall of 2019, followed by Central Carolina Community College and Harnett County Schools in the fall of 2020. Addressing capital needs separate from and ahead of the operating budget will allow us adequate time to thoroughly assess and prioritize the requested needs prior to operating budget preparation. The proposed budget sets aside **\$1,600,457** for capital expenditures for FY 2020, and is partially funded by proceeds from the onetime gas pipeline tax revenue.

**Harnett County Schools** - Harnett County Schools requested \$77,402,972 in funding for capital outlay items in the priority 1 category. Of this, \$58,193,120 is for new construction, including \$29,193,120 for the Erwin Elementary School replacement, \$24,000,000 for a new elementary school in Northwest Harnett, and \$5,000,000 for a new early college at the former Benhaven School campus. Updated cost estimates for these three projects have since been provided by Harnett County Schools. The Board will consider project ordinances and resolutions for the issuance of general obligation school bonds for both schools at the first regular meeting in June -

\$28,000,000 for Northwest Harnett and \$23,500,000 for Erwin. I propose using the remaining funds from the 2017 Benhaven Elementary School bond issuance to fund the early college as well as the security improvements at all schools, which includes automated door locks on all exterior doors and the replacement of security cameras at all schools. Because of the Board of Education's reluctance in the current year to approve the county's application for lottery funds, capital outlay, in the amount of \$944,000 (based on the Board-approved capital funding formula), is being held in contingency. Those funds will be released to the Board of Education when the lottery application has been approved.

Harnett County Schools requested over \$6.1M in additional current expense from the FY 2019 funding amount. This year's base allocation for current expense is recommended to be \$23,138,513. There is also an additional \$879,000 for funding the School Resource Officers in elementary schools and \$264,779 for funding the charter school per pupil allocation. The total current expense allocation is proposed to be **\$24,282,292**.

**Central Carolina Community College** – Funding for CCCC's current expense is proposed to increase to **\$1,366,978** from \$1,140,207. The main increase in current expense is the first year of funding for the Harnett County Promise program, in the amount of \$210,000, where qualifying Harnett County high school graduates can attend CCCC for free for up to two years. There is also a minor increase in current expense that can be partially attributed to bringing services in-house instead of outsourcing them in the areas of facility maintenance and landscaping.

Capital funding is proposed at \$100,000. This will partially fund some much-needed renovations and upgrades to the Miriello building on the Harnett County main campus. CCCC also plans to purchase landscaping equipment, plumbing equipment and a service bed for a maintenance truck.

#### **HARNETT REGIONAL WATER**

- A budget of **\$34,680,203** is proposed for FY 2019 compared to \$33,135,753 in the current year. No appropriation of fund balance is recommended.
- No new positions are requested. Three reclassifications were requested and, like those requested in the General Fund, are not recommended for approval.
- A rate increase for base water customers is proposed at \$20/month for 2,000 gallons, up from \$18.50 and the cost for going above the minimum will be raised from \$5.25 to \$5.50 per 1,000 gallons used. This equates to a \$2 per month (\$29/month to \$31/month or a 7%) increase in water bills based on average monthly usage of 4,000 gallons. Rates have not been increased in 3 years.
- No bulk (wholesale) rate water or sewer increases are recommended this year.

- A flat rate for sewer customers is recommended to remain the same at \$15/month for 1,000 gallons. The usage rate is recommended to increase \$6 per 1,000 gallons up from \$5.25. This equates to a \$3 per month (\$36/month to \$39/month or an 8%) increase in sewer bills based on average monthly usage of 4,000 gallons. Rates have not increased in 3 years.
- The North Harnett Wastewater Treatment Plant is undergoing major modifications to its filters and biosolids storage facilities and is scheduled to be completed in FY 2020 at a cost of approximately \$11M.
- Other wastewater projects for FY 2020 include running sewer to Anderson Creek Primary School and South Harnett Elementary at a cost of around \$2.75M.

## **SOLID WASTE**

- The total solid waste budget is proposed to remain flat at **\$5,810,400**.
- One new position, an Environmental Technician, was requested and, like those requested in the General Fund, is not recommended for approval.
- Construction of the newest disposal cell at the Dunn-Erwin Landfill will hopefully be completed by the end of June or early July 2019. I recommend that Solid Waste begin the design and permitting of subsequent cells for both the Anderson Creek and Dunn-Erwin facilities in FY 2020. This will need to be done soon as it is expected that the construction costs of these facilities may dramatically increase if new rules for construction and debris (C&D) sites are enacted by the NC Department of Environmental Quality.
- New construction is planned for FY 2020 for a new convenience center in northwest Harnett County which will be co-located with a park and a communications tower on Oakridge River Rd. The cost of the center will be approximately \$250,000 and will include a paved patron area with containers for waste and recyclable materials.
- After an inventory and subsequent analysis of the Solid Waste Department's fleet of heavy equipment and other support vehicles and equipment, it has been determined the department will be able to continue operation for FY 2020 with no additional or replacement equipment. This analysis included age, usage, annual repair requirements, and general condition.

## **FIRE TAX DISTRICTS**

- I recommend approval of a 1 cent per \$100 valuation increase in the fire tax levy for Benhaven (9 cents to 10 cents), Flat Branch (12 cents to 13 cents) and Spout Springs (10 cents to 11 cents).
  - Benhaven Emergency Services has experienced an increased call volume in the NC 27, Docs and Tingen Road area; they have seen increases in the cost of operations; and they are still preparing to move forward with a new station in the future to better serve the district.

- Flat Branch Volunteer Fire Department is currently facing personnel issues due to a substantial decrease in volunteers to cover the calls. Increasing the tax rate will allow them to hire an additional 12-hour split shift during the week.
- Spout Springs requested a 2 cent increase, but I am staying consistent with recommending a 1 cent increase for them. From 2015 to 2018, they experienced an increase in call volume of over 50%, which increases their operating costs.
- Erwin Fire Department requested an increase of 1 cent, but I am recommending an increase of one half cent (8.5 cents to 9 cents).
- No other departments requested a tax increase for FY 2020.

### RESCUE DISTRICTS

- The proposed budget includes a **3% increase** across the board for the seven rescue districts.
- The appropriations vary by squad, but the median compensation is slightly more than \$391,000.

The FY 2020 recommended budget presented difficult challenges, but offers a good perspective on where we need to go from here. Residential growth, particularly the kind of growth Harnett has seen in recent years, places more demand on services, such as schools, but does not produce enough revenue to cover these additional costs. The recommendations made by the Northwest Harnett Small Area Plan provide a framework for improving this situation in the future, particularly in this rapidly growing portion of the county. The county needs to invest in targeted economic development efforts to grow the industrial and commercial tax base. The funding of Harnett Promise, which is the major initiative in the FY 2020 budget, will help us build the skills of our children and future workforce. It offers one path towards this goal. The Manager's Office is working with Economic Development staff on other strategies for moving forward and will focus on economic development with the Board of Commissioners during the upcoming budget retreat. In the meantime, we must exercise fiscal discipline by discontinuing approval of midyear funding requests. Unless decisions that impact the budget are funneled through the annual budget process and prioritized at the same time, we cannot make the best use of our limited resources.

In addition to developing our County's workforce, it is essential that we continue to develop and attract a skilled governmental workforce. The FY 2020 budget does not include a cost of living adjustment for County employees or an increase to the County's Performance Pay Plan, however I am proposing several initiatives which aim to continue making Harnett County a better workplace for current and future employees. Preventive and Diagnostic services will no longer count towards an employee's \$1,000 maximum annual benefit for Dental Insurance. I am also recommending a change to the Personnel Ordinance that will grant up to three days of



bereavement leave per calendar year to full-time employees for the death of an immediate family member. In 2017, the County implemented a compensation study that brought the County's salaries in line with the market. That same year, the Performance Pay Plan was enacted, which provided employees with annual increases based on performance, and did away with a pay plan that only provided increases after an employee's third and fifth years with the County. The cost savings from the transition away from the former 3/5 Pay Plan and from the County's previous longevity policy will begin to be realized in FY 2021, and it is my hope that the County can use these savings to provide additional incentives and benefits for our employees.

I would like to thank our department heads, Central Carolina Community College, the Fire and EMS Departments, and Harnett County Schools for their valuable contributions to the budget.

Our management team, specifically Finance Officer Kimberly Honeycutt, Deputy Finance Officer Allen Coats, Assistant County Manager Brian Haney and Assistant Manager Coley Price, worked extremely hard during the budget process and I appreciate the collaboration and teamwork.

I would also like to thank the Board of Commissioners for their support this year, especially in allowing me to hire Renee Paschal as the County's Part-time Budget Director. Her knowledge and experience in capital budgeting, revenue forecasting, and all aspects of the budget process has been invaluable to me and I cannot thank her enough.

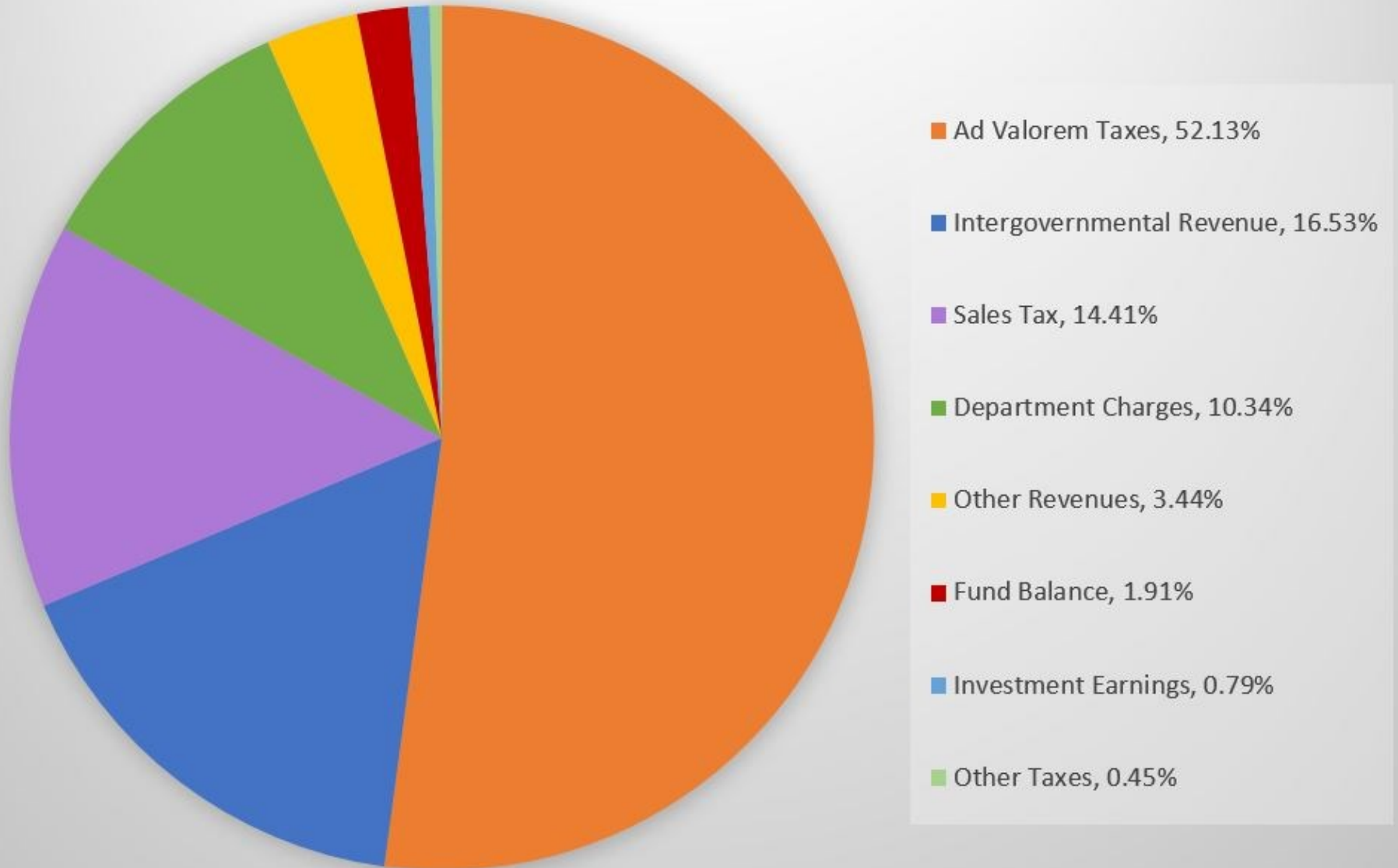
I would be remiss if I did not mention another individual who had a significant influence on the creation of this document. As you all know, we lost Commissioner Abe Elmore earlier this month. He embodied strategic vision which allowed him to accomplish all he did as a businessman and as a public servant. He also stressed fiscal responsibility in planning for the future. It is my belief that this budget adheres to those values. His presence on this Board will be greatly missed.

Respectfully submitted,

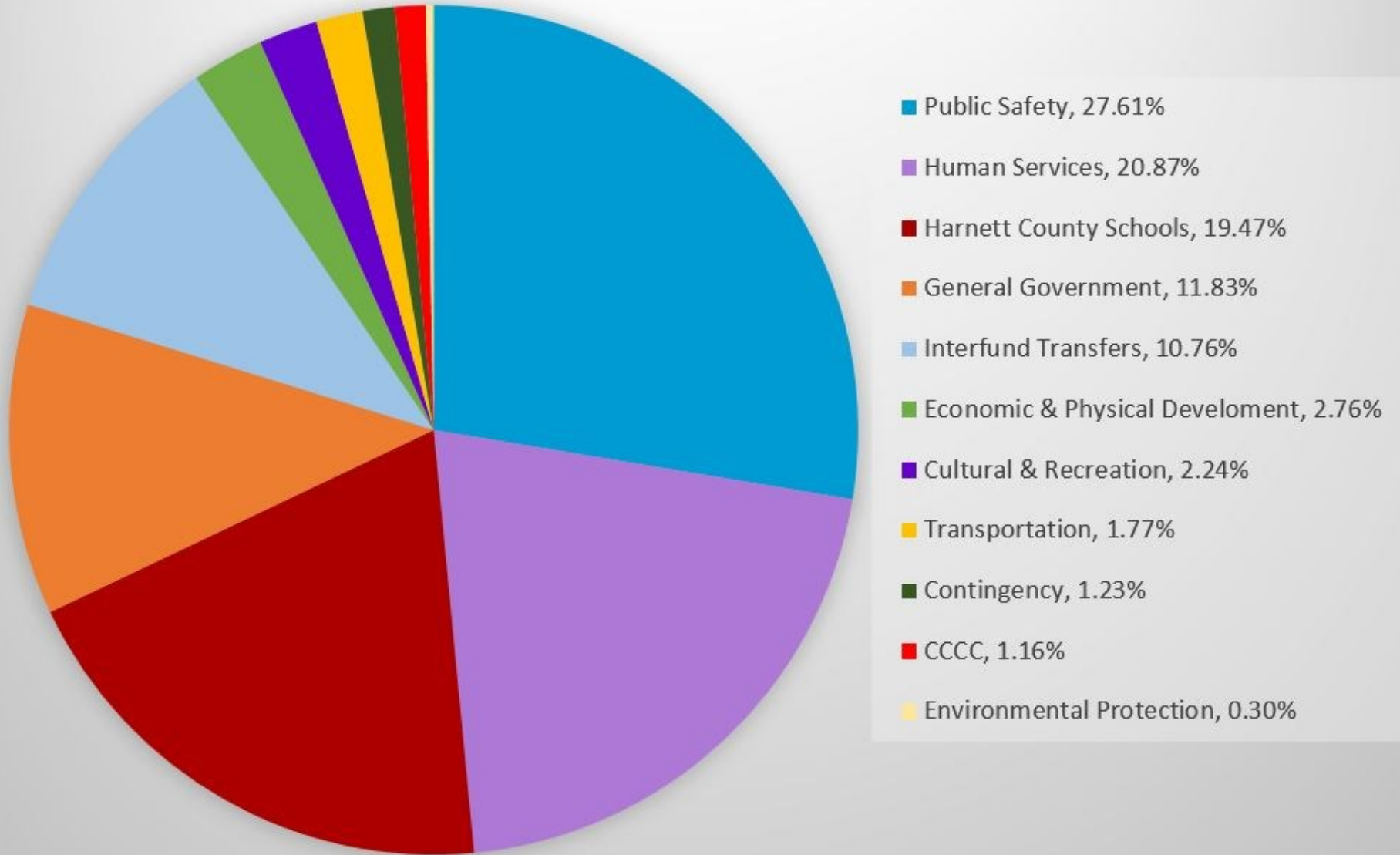


Paula K. Stewart  
County Manager/Budget Officer

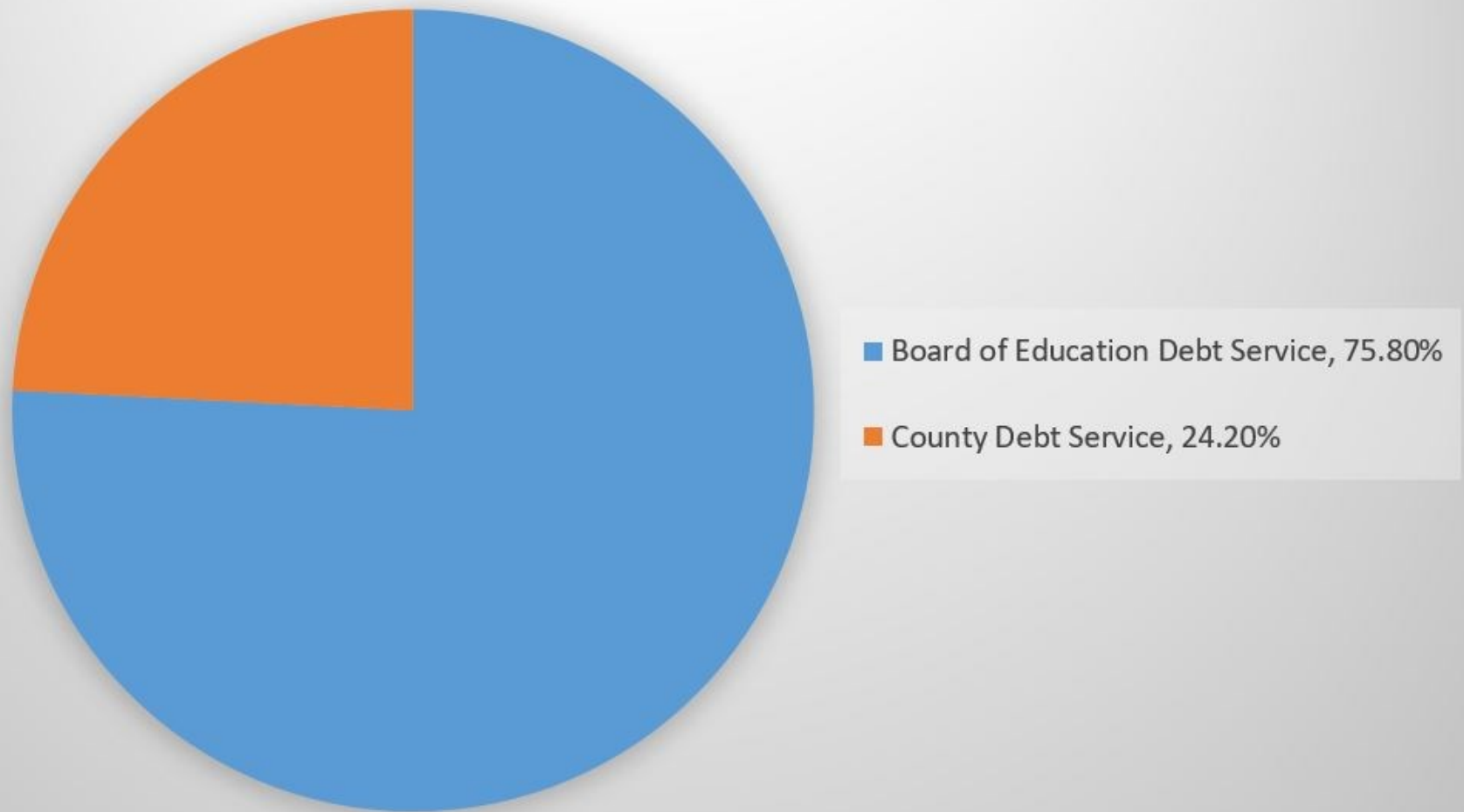
# General Fund Revenues



# General Fund Expenditures



# Harnett County Debt Service By Type





**BUDGET ORDINANCE**  
**FOR**  
**FISCAL YEAR 2019 - 2020**

6/17/2019

**BE IT ORDAINED** by the Board of Commissioners of Harnett County, North Carolina, in accordance with G.S. 159-13 of the North Carolina General Statutes, that:

**SECTION 1**  
**Expenditures and Revenues**

The following amounts are hereby appropriated in the General Fund for the operation of the county government and its activities for the fiscal year beginning July 1, 2019, and ending June 30, 2020, in accordance with the chart of accounts heretofore established for the County:

**Expenditures**

**General Fund:**

Governing Body	\$ 372,131
Administration	908,274
Finance	1,456,606
Retiree Insurance	571,000
Tax	1,746,836
Legal Services	356,342
Human Resources	480,451
Board of Elections	561,515
Clerk of Court	93,433
Register of Deeds	884,396
General Services	222,831
Facilities Maintenance	3,299,170
Fleet Maintenance	684,307
Information Technology	2,589,405
GIS	765,223
Sheriff	11,698,306
Sheriff - Campbell Deputies	551,807
Sheriff - School Resource Officer	1,422,216
Child Support Enforcement	86,495
Sheriff - Jail	5,750,242
Emergency Services	1,058,089
Emergency Medical Service	8,039,778
Emergency Medical Service - Rescue District	3,673,427
Animal Control	323,565



# BUDGET ORDINANCE

## FOR

### FISCAL YEAR 2019 - 2020

6/17/2019

Animal Shelter	326,807
Medical Examiner	75,000
Sheriff - Communications	1,999,555
Transportation	1,523,304
Transportation - Administration	470,748
Harnett Regional Jetport	244,776
Soil & Water	234,187
Forestry Program	136,272
Environmental Protection Appropriations	4,000
Development Services	1,860,624
Economic Development	991,579
Community Development	1,375
Abandoned Manufactured Home	24,354
Cooperative Extension	409,124
Special Programs	214,863
Health	6,198,153
Senior Health	1,381,681
Mental Health	605,679
Social Services	17,827,946
Veterans Services	299,545
Youth Services - Restitution	102,576
Human Services Appropriations	37,688
Education	26,147,581
Parks & Recreation	1,317,151
Library	1,333,963
Cultural & Recreational Appropriations	184,598
Interfund Transfers	
Special Revenue Fund - Tax Reappraisal	\$ 690,000
Capital Reserve Fund - Sheriff	450,000
Capital Reserve Fund - Emergency Services	290,937
Capital Reserve Fund - General Government	459,520
Capital Reserve Fund - Parks & Recreation	200,000
Internal Service Fund - Fleet Services	200,000
Internal Service Fund - Information Technology	350,000
Debt Service Fund - General Government	11,000,000
<b>Subtotal Interfund Transfers</b>	<b><u>\$ 13,640,457</u></b>



**BUDGET ORDINANCE  
FOR  
FISCAL YEAR 2019 - 2020**

6/17/2019

Contingency	1,573,823
<b>Subtotal General Fund</b>	<u>\$ 126,763,254</u>

**Debt Service Fund:**

General Government Debt Service	<u>\$ 17,933,228</u>
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**Capital Reserve Funds:**

General Government	\$ 384,520
Sheriff	450,000
Emergency Services	290,937
<b>Subtotal Capital Reserve Fund</b>	<u>\$ 1,125,457</u>

**Special Revenue Funds:**

Special Districts Fund:

Averasboro Special School District	\$ 291,710
Anderson Creek Fire District	1,242,956
Blackriver / Angier Fire District	716,475
Buies Creek Fire District	448,500
Coats-Grove Fire District	423,900
Averasboro (Dunn) Fire District	1,246,700
Duke (Erwin) Fire District	217,625
Flat Branch Fire District	378,350
Flatwoods/Lillington Fire District	100,500
Spout Springs Fire District	1,543,200
Summerville/Bunnlevel Fire District	533,650
Benhaven Fire District	692,750
Boone Trail Fire District	319,850
Northwest Harnett Fire District	582,293
Circle V (Cypress Creek) Fire District	38,100
Crains Creek Fire District	49,576
West Area Fire District	38,020
Benson Banner Fire District	57,975
Godwin/Falcon Fire District	3,208
West Johnston Fire District	14,278
<b>Subtotal Special Districts</b>	<u>\$ 8,939,616</u>



**BUDGET ORDINANCE  
FOR  
FISCAL YEAR 2019 - 2020**

6/17/2019

Automation Enhancement Fund	\$ 151,500
Revaluation Fund	690,000
Public Safety Special Revenue Fund	135,500
Emergency Telephone 911 Fund	936,280
Radio System	357,900
Emergency Response Planning Fund	75,000
Concealed Weapon Permit Fund	150,000
Work First Development (WIA)	895,735
<b>Subtotal Special Revenue Funds</b>	<b><u>\$ 12,331,531</u></b>

**Enterprise Funds:**

Harnett Regional Water Debt Fund	\$ 6,153,197
<b>Subtotal Harnett Regional Water Debt Fund</b>	<b><u>\$ 6,153,197</u></b>

Harnett Regional Water Operating Fund:	
Administration/CSR & Meter Services	\$ 12,510,876
Water Treatment	6,550,583
Wastewater Treatment	3,139,190
South Harnett Wastewater Treatment	3,180,870
Distribution	4,926,192
Collections	4,372,492
<b>Subtotal Harnett Regional Water Operating Fund</b>	<b><u>\$ 34,680,203</u></b>

Solid Waste Management	\$ 5,810,400
<b>Subtotal Enterprise Funds</b>	<b><u>\$ 46,643,800</u></b>

**Internal Service Funds:**

Worker's Compensation	\$ 1,250,000
Fleet Management	200,000
Employee Clinic	173,720
Unemployment Insurance	100,000
Medical Self Insurance	8,055,000
Dental Self Insurance	450,000
Retiree Insurance	1,220,000
Information Technology	<u>1,290,000</u>





**BUDGET ORDINANCE**  
**FOR**  
**FISCAL YEAR 2019 - 2020**

6/17/2019

<b>Subtotal Internal Service Funds</b>	<u>\$ 12,738,720</u>
<b>Total Expenditures - All Funds</b>	<u><u>\$ 217,535,990</u></u>

**Revenues**

**General Fund:**

Taxes	
Ad Valorem	66,079,417
Sales and Use	18,265,000
Other	572,000
Intergovernmental Revenue	20,959,080
Departmental Charges	15,831,722
Other General Revenues	2,054,378
Other Financing Sources	586,506
Fund Balance Appropriated	2,415,151
<b>Subtotal General Fund</b>	<u><u>\$ 126,763,254</u></u>

**Debt Service Fund:**

General Government Debt Service	<u>\$ 17,933,228</u>
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**Capital Reserve Funds:**

General Government	\$ 384,520
Sheriff	450,000
Emergency Services	290,937
<b>Subtotal Capital Reserve Fund</b>	<u><u>\$ 1,125,457</u></u>

**Special Revenue Funds:**

Special Districts Fund	\$ 8,939,616
Automation Enhancement Fund	151,500
Revaluation Fund	690,000
Public Safety Special Revenue Fund	135,500
Emergency Telephone 911 Fund	936,280



**BUDGET ORDINANCE  
FOR  
FISCAL YEAR 2019 - 2020**

6/17/2019

Radio System	357,900
Emergency Response Planning Fund	75,000
Concealed Weapon Permit Fund	150,000
Work First Development (WIA)	895,735
<b>Subtotal Special Revenue Funds</b>	<b><u>\$ 12,331,531</u></b>

**Enterprise Funds:**

Harnett Regional Water Debt Fund	6,153,197
Harnett Regional Water Operating Fund	34,680,203
Solid Waste	5,810,400
<b>Subtotal Enterprise Funds</b>	<b><u>\$ 46,643,800</u></b>

**Internal Service Funds:**

Worker's Compensation	\$ 1,250,000
Fleet Management	200,000
Employee Clinic	173,720
Unemployment Insurance	100,000
Medical Self Insurance	8,055,000
Dental Self Insurance	450,000
Retiree Insurance	1,220,000
Information Technology	1,290,000
<b>Subtotal Internal Service Funds</b>	<b><u>\$ 12,738,720</u></b>

<b>Total Revenues - All Funds</b>	<b><u><u>\$ 217,535,990</u></u></b>
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**SECTION 2  
Board of Commissioners**

The following is the salary schedule for the Harnett County Board of Commissioners for the fiscal year beginning July 1, 2019 and ending June 30, 2020 as in accordance with G.S. 153A-28 and G.S. 153A-92:

Chairman	\$ 10,375	per year	\$ 610	per month (Travel)
Vice Chairman	\$ 9,726	per year	\$ 610	per month (Travel)
Commissioner	\$ 9,083	per year	\$ 610	per month (Travel)



**BUDGET ORDINANCE  
FOR  
FISCAL YEAR 2019 - 2020**

6/17/2019

**SECTION 3  
Tax Levy**

There is hereby levied a tax at the rate of seventy-five cent (.75) per one hundred dollars (\$100) valuation of property listed as of January 1, 2019, for the purpose of raising revenue listed as Tax - Ad Valorem Tax in the Harnett County General fund in Section 1 of this ordinance. The rate of tax, for the purpose of taxation, is based upon an estimated total valuation of real and personal property of \$7,821,749,871, and motor vehicles of \$972,463,384, together with anticipated delinquent collections of \$300,000 and penalties of \$100,000, should generate a total Tax - Ad Valorem of at least \$66,079,417.

The Tax Collector of Harnett County is hereby authorized, empowered, and commanded to collect the taxes set forth in the tax records filed in the office of the Harnett County Tax Department in the amounts and from the taxpayers likewise therein set forth. Such taxes are hereby declared to be a first lien upon all real property of the respective taxpayers in the County of Harnett, and this order shall be a full and sufficient authority to direct, require, and enable the Tax Collector to levy on and sell any real or personal property of such taxpayers, for and on account thereof, in accordance with the law.

**Special Averagesboro School District**

There is hereby levied a tax at the rate of two cents (.02) per one hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019 located within the Special Averagesboro School District for the raising of revenue for said Special School District. This rate of tax, for the purpose of taxation, is based upon an estimated total valuation of property of \$1,104,466,000 a projected levy of \$219,855 and an estimated collection rate of 99.53 percent.

There is appropriated to the Special Averagesboro School District the sum of \$291,710 to be used by the Special School District in such manner and for such expenditures as permitted by law from the proceeds of this tax and any other revenue otherwise accruing to said Special School District. The actual net proceeds from the taxes (current and prior years) shall constitute the appropriation from said tax levy.

**Special Fire District Tax Levy**

There is hereby levied the following tax rates per hundred dollars (\$100) valuation of property listed for taxes as of January 1, 2019, located within the Special Districts indicated below for the purpose of providing revenue for said Fire Districts. The actual net proceeds from the tax shall constitute the appropriation from the said tax levy. All net taxes including sales tax shall be distributed to the appropriate unit.

Anderson Creek Fire District	0.11
Angier/Blackriver Fire District	0.07
Averagesboro (Dunn) Fire District	0.09
Benhaven Fire District	0.10



**BUDGET ORDINANCE  
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Benson Banner Fire District	0.10
Boone Trail Fire District	0.07
Buies Creek Fire District	0.10
Coats / Grove Fire District	0.09
Crains Creek Fire District	0.10
Circle V (Cypress Creek) Fire District	0.085
Duke (Erwin) Fire District	0.095
Flat Branch Fire District	0.13
Flatwoods / Lillington Fire District	0.12
Godwin / Falcon Fire District	0.10
Northwest Harnett Fire District	0.08
Spout Springs Fire District	0.12
Summerville / Bunnlevel Fire District	0.10
West Area Fire District	0.10
West Johnston Fire District	0.07

**SECTION 4  
Board of Education**

The following categories of funding are provided for the 2019 - 2020 budget year to meet the needs of the Harnett County Board of Education as detailed in the Harnett County Schools 2019 - 2020 Budget Request dated April 30, 2019 as set forth in Attachment A.

A. Current Expense:

On July 1, 2016 Harnett County adopted a funding formula for current expense which will annually budget an amount equal to the most recent known 2nd month average daily membership (ADM) count of students within the Harnett County Public School System, times the most recent known Three-Year Average of Appropriations per ADM for Harnett County, as determined by the **NC Department of Public Instruction**.

For the fiscal year 2019-2020 budget, Harnett County will use this base funding formula to allocate a total of \$24,680,603 for current expense. This appropriation will provide an approximated per pupil funding of \$1,141.29 based upon an Harnett County School ADM of 20,274 and a Charter School ADM of 581. The total allocation has been calculated as follows:

1. Base Calculation:

$$20,274 \quad \times \quad \$1,141.29 \quad = \quad \$23,138,513$$



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2. Expanded Calculation:

In addition to this calculation, the County will include an appropriation to provide increased current expense funding to offset charter school allocations. This amount has been calculated as follows.

$$581 \quad \times \quad \$1,141.29 \quad = \quad \$663,090$$

3. Additional Funding:

At the Board of Education's request, the County has allocated additional funding in the amount of \$879,000 which represents the additional cost to provide School Resource Officers on all school campuses.

\$879,000

4. Supplemental taxes for the Special Averagesboro School District, as outlined in Section 3 of this document, are not included in this current expense funding formula.

B. Capital Outlay:

Harnett County has adopted a funding formula for capital and capital maintenance. Appropriations will be based on an amount equal to 65% of the prior fiscal year ADM Lottery proceeds.

For the 2019 - 2020 budget year, the following amount has been calculated:

$$65.00\% \quad \times \quad \$1,452,308 \quad = \quad \$944,000$$

The remaining 35% shall be retained in the Public School Building Capital Fund for future land purchase or debt payments.

In order to not penalize the Board of Education for the decrease value of lottery proceeds last fiscal year, the Board of Commissioners has agreed to fund the capital and capital maintenance needs at the same rate as last fiscal year, \$1,021,528.

D. School Debt:

Funds to continue to retire the debt for our public schools have been included. The amounts are as follows:

COPS 2010 (COPS 2000 & Angier Elementary)	
Interest	96,549
Principal	455,880



**BUDGET ORDINANCE  
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QZAB's I & II	
Interest	-
Principal	1,033,152
COPS 2011 (COPS 2002 Refunding)	
Interest	218,613
Principal	2,012,750
2012B Qualified School Construction Bonds	
Interest	1,365,195
Principal	642,495
COPS 2015 (COPS 2007) Refunding	
Interest	261,073
Principal	1,309,841
QZAB III	
Interest	-
Principal	40,539
2012 Qualified School Construction Bonds	
Interest	
Principal	220,000
2016 Refinancing (2009) COPS - School	
Interest	513,216
Principal	2,551,000
2017 GO Bonds - Schools (Benhaven Elementary)	
Interest	1,058,313
Principal	1,475,000
	<hr/>
Total School Debt Payments	<u><u>\$ 13,253,616</u></u>

E. Board of Education member compensation:

In accordance with G.S. 115C-38 and G.S. 153A-92, the following maximum compensation levels for the Harnett County Board of Education are established for the fiscal year beginning July 1, 2019 and ending June 30, 2020:

Chairman	\$	10,375	per year	\$	610	per month (Travel)
Vice Chairman	\$	9,726	per year	\$	610	per month (Travel)
Member	\$	9,083	per year	\$	610	per month (Travel)



**BUDGET ORDINANCE  
FOR  
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**SECTION 5  
Economic Development**

Section 1 of this document includes funding for the following economic development purposes:

**Operations:**

Personnel	\$ 330,605
Professional Consultants	97,500
Marketing/Advertising/Incentives	391,000
Impositions	111,000
Operations	40,858
Professional Dues	20,616
<b>Total Economic Development</b>	<b>\$ 991,579</b>

All of these funds will be used to promote development and infrastructure improvements in Harnett County.

**SECTION 6  
Periodic Financial Reports**

The Finance Officer shall make available to each Department Director or their designee, access to that director's accounting data maintained on the County's computerized financial management system. The level of access and the ability to manipulate said data shall be determined at the sole discretion of the Finance Officer but shall be no less restrictive than the ability to view such data and generate reports of same. The Finance Officer shall provide monthly expense and revenue reports to the Board of Commissioners in a manner and format agreed to by both parties.

**SECTION 7  
Rates & Fees**

The Board of Commissioners hereby declare that all rates and fees that the County has authority to charge on July 1, 2019 to be in effect during Fiscal Year 2019 – 2020 as set forth in Attachment B until rescinded or modified.

**SECTION 8  
Authorized Positions**

The Board of Commissioners has authorized the following number of full-time positions budgeted by department.



**BUDGET ORDINANCE  
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General Government	103.25
Public Safety:	
Sheriff	232
Emergency Service	9
Emergency Medical Services	82.5
Emergency Communications	26
Animal Services	8
Transportation	19
Environmental Safety	3
Economic & Physical Development	25.75
Human Services:	
Health	62.3
Social Services	186
Human Services (all others)	14.7
Cultural & Recreational	22
Workforce Development	5.88
Harnett Regional Water	105
Solid Waste	17
Employee Clinic	1
<b>Total Positions Budgeted</b>	<b><u>922.38</u></b>

**SECTION 9  
Personnel and Compensation**

The Board of Commissioners has authorized the Fiscal Year 2019 – 2020 Budget to include:

- A. Funding is included in the previously listed sections for the Employee Performance Pay Plan in the amount of 1.33%.





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- B. County contribution of 5% of sworn law enforcement officers' salary into the State supplemental 401K plan, regardless of employee contribution, as required by G.S. 143-166.50(e).
- C. County contribution of 2% of general employees' (non-sworn law enforcement officers') salary into the State supplemental 401K plan, regardless of employee contribution. This benefit replaced the previous benefit of the County matching up to 2% of the employees' monthly salary.
- D. The County shall pay the individual cost of medical and dental insurance of all regular full-time active employees. The monthly rates for full time active employees are posted in the Rate & Fee Schedule.
- E. Vision insurance is available for eligible full-time employees to purchase as an elected deduction. The County does not participate in the cost of this insurance for the employee. The monthly rate for full time active employees is posted in the Rate & Fee Schedule.
- F. The County will transfer \$15.00 per employee per month to the Employee Clinic Internal Service Fund to fund the employee health clinic. The County will provide the service for all full and part-time employees and their dependents. Those retirees who are covered by the County health insurance plan may also utilize the clinic. The employees will not be required to use leave while receiving treatment at the clinic nor pay a co-pay for services received.
- G. The County will transfer \$10.00 per employee per month to the OPEB Internal Service Fund to fund the OPEB Trust. Additionally, the County will transfer \$10.00 per sworn law enforcement employee per month to the OPEB Internal Service Fund to fund the LEOSEP Trust. These funds will be placed into a special fund to be invested with the State Treasurer to accumulate for use in paying future benefits owed to qualifying employees who separate from the County's employment.
- H. Requests for new positions, salary adjustments, position reclassifications, transfers and/or department reorganizations will only be considered by management as part of the annual budget process. Should the need arise to address one or more of these items during the course of the fiscal year, the department will present their request to the County Manager who may address the matter based on his/her level of discretion granted in the Personnel Ordinance. All requests for new positions will be required to be presented to the full Board of County Commissioners at a regularly scheduled work session to obtain their approval at the following regular meeting.
- I. The County Manager will be presenting an amendment to the Personnel Ordinance granting paid, bereavement leave of up to three (3) days to all full-time employees for the death of an immediate family member.

**SECTION 10  
Salary Grade Table**

The Board of Commissioners has authorized the Fiscal Year 2019 – 2020 Classification and Grade Table as set forth in Attachment C to be effective from July 1, 2019 through June 30, 2020. Staff is hereby authorized to make modifications and adjust any and all pay ranges, accordingly, to maintain the integrity of the table going forward.



**BUDGET ORDINANCE  
FOR  
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**SECTION 11  
Budget Policy**

It will be the policy of this Board that it shall not absorb any reduction in State and Federal funds and that any increase shall be absorbed in the budget of the agency by either reducing personnel or program expenditures to stay within the County appropriation authorized.

The policy is extended to any agency that is funded by the County and receives State or Federal funds. This shall remain in effect until otherwise changed or amended by the Board of Commissioners. The County Manager is hereby directed to distribute this policy to each of the agencies that may be involved.

**SECTION 12  
Fiscal Control Act**

The County Manager and the Finance Officer are hereby directed to make any changes in the budget or fiscal practices that are required by the Local Government Budget and Fiscal Control Act. This shall extend to permitted consolidation of funds and "Single Tax Levies" permitted in the Fiscal Control Act.

Any changes made by this authorization shall be reported to the Board of Commissioners as they are made and approved by the Board. The known changes that follow shall in no way be a limitation to the County Manager and Finance Officer in complying with said Act.

- A. As provided by G.S. 159-25(b), the Board has authorized dual signatures for each check or draft that is made on County funds. The signatures of the County Manager or the Chairman of the Board of Commissioners and the Finance Officer following proof or warrant, shall be the authorized signatures of the County.
- B. Department directors may request the transfer of line item appropriations between cost centers under their jurisdiction. Transfers made from salary and wage accounts shall not result in the increase of salary obligations. Transfers into capital outlay lines shall not result in the purchase of additional capital items not previously approved by the Board of Commissioners. The Finance Officer and the County Manager are hereby authorized to approve such transfers. All budget transfers as referenced herein will be reported at the next regular meeting of the Board of Commissioners as in accordance with G.S. 159-15.
- C. Changes in this budget will be made by amendment only. Appropriations from Contingency or between Funds requires the specific approval of the Board of Commissioners. Appropriation from Contingency in a capital project fund can be made following previously adopted Best Management Practices as listed in Attachment D.



**BUDGET ORDINANCE  
FOR  
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- D. The County Manager is authorized to execute on behalf of the Board of Commissioners any contract, change order, purchase order or other instrument incurring any obligation which is specifically approved by the Board of Commissioners.
- E. The County Manager may authorize payment in an amount not to exceed \$5,000 in settlement of any liability claims against the County or against any of its officers or employees.
- F. The Harnett County Board of Commissioner's establish a capitalization threshold of \$20,000 for equipment and vehicles, \$100,000 for renovations/improvements and \$250,000 for new construction.
- G. The Harnett County Board of Commissioner's authorizes the County Manager to execute any contract below the \$500,000 formal construction bid amount.

**SECTION 13  
General Government Capital Improvement Plan**

The General Government Capital Improvement Plan is included for reference in Attachment E and acknowledged as being a working tool developed by the County staff to give guidance toward the County's general government infrastructure development and capital needs. Those amounts listed in the upcoming fiscal year are approved as part of this budget ordinance.

**SECTION 14  
Harnett Regional Water Capital Improvement Plan**

The Harnett Regional Water Department Capital Improvement Plan is included for reference in Attachment F and acknowledged as being a working tool developed by the department staff to give guidance toward the County's water and sewer infrastructure development and capital needs program.

**SECTION 15  
Harnett Regional Water Water and Sewer Ordinance**

The Harnett Regional Water Department Ordinance is included for reference in Attachment G and hereby remains in effect for the budget year 2019 - 2020.

**SECTION 16  
Solid Waste Management Capital Improvement Plan**

The Department of Solid Waste Management Capital Improvement Plan is included for reference in Attachment H and acknowledged as being a working tool developed by the staff to give guidance toward the County's solid waste infrastructure development and capital needs program.



**BUDGET ORDINANCE  
FOR  
FISCAL YEAR 2019 - 2020**

6/17/2019

**SECTION 17  
Document Availability**

Copies of this Budget Ordinance shall be furnished to the Budget Officer, Clerk to the Board of Commissioners and to the Finance Officer to be kept on file by them for their direction in the disbursement of funds.

Adopted this 17<sup>th</sup> day of June, 2019.

**HARNETT COUNTY BOARD OF COMMISSIONERS**

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Gordon Springle, Chairman

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Paula K Stewart, County Manager

ATTEST:

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Margaret Regina Wheeler, Clerk to the Board

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April 30, 2019

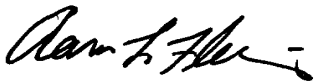
Ms. Paula Stewart, Manager  
Harnett County  
420 McKinney Parkway  
Lillington, North Carolina 27546

Dear Ms. Stewart:

Attached you will find the 2019-2020 local appropriation fund request for Harnett County Schools. The Harnett County Board of Education approved the budget request at the April 29, 2019 meeting. The Board of Education and the administrative staff have worked diligently to provide you with a request that is focused on the most pressing needs of our school district. I appreciated the opportunity to present our needs at the April 29, 2019 Joint meeting of the Harnett County Board of Commissioners and the Harnett County Board of Education.

Please do not hesitate to contact me if I can provide additional information or if you have any questions. In advance, thank you for your consideration.

Sincerely,



Aaron L. Fleming

C: Members of the Harnett County Board of Education (Email)  
Ms. Tammy Magill, Chief Finance Officer Harnett County Schools  
Charlie Bullock, Attorney

tsj/alf



Harnett County Board of Education  
Harnett County Schools

2019-2020  
Local Appropriation Funding Request

P.O. Box 1029  
1008 S. 11<sup>th</sup> Street  
Lillington, NC 27546  
(910) 893-8151  
harnett.k12.nc.us  
#WeAreHarnett



## **2019-2020 Harnett County Schools Budget Message**

This budget message is the Board of Education's and Superintendent's official presentation of the 2019-2020 fiscal year budget to the Harnett County Board of Commissioners. We are proud that our data and increased student opportunities show that Harnett County Schools is the best educational choice for our citizen's children. Our students continue to perform at or above state averages in many of our schools. The 4-year Every day nearly 2,300 employees enter our buildings to work with over 20,000 students. The 4-year cohort graduation rate for Harnett County is now 86.2%, which is an increase of 4.7% over last year.

Our employees have a unique talent to serve the individual needs of our number one priority, our students. Over the past year, we have increased student opportunities with an expansion of our dual language programs, career and technical education courses, Career and College Promise, and the Harnett Promise tuition-free college program in partnership with HCS, Central Carolina Community College, and you, our county commissioners. Because of your support, Harnett County students will have an opportunity to earn an associate degree at no cost to them or their families. Our certified educators also received a permanent supplement increase of \$950. We are closing in on our neighbors, but we must continue to make this investment each year so that our teachers reach a 10% local salary supplement. Our classified employees also deserve an increase in pay. Like Harnett County government, we completed a salary study in 2017 and determined that a significant portion of our classified staff were paid under market value. Like last year, we are again requesting \$1.5 million to fund these gaps in salary. Our classified staff is typically the first to welcome our students on the bus, in the front office, or in our cafeterias for breakfast; they keep our buildings maintained and assist our classroom teachers with instructional assistance.

As we continue to be competitive, it is essential that we remember that our students are why our faculty and staff come to work every day. Our classrooms and the tools our students use to learn must be state-of-the-art. As our students continue their educational journey, they must have access to resources that add value to their school experience. We must personalize their learning through the use of technology and cutting-edge classrooms. Unfortunately, with outdated school buildings, discontinued technology infrastructure, and used devices, our students cannot fully understand the expectations of that come with post-secondary or career preparation. Classrooms and instruction are different than what we remember. Critical thinking, entrepreneurial spirit

and creating are essential for today's students to become successful once they graduate high school. Our budget reflects the need to implement a personalized learning device initiative as well as new school buildings and 21st-century technology. The Board of Education has identified the need for a full replacement of Erwin Elementary School as a top priority over the past two years. We simply cannot ask our students and staff to continue working in the existing buildings. With nearly 3,500 homes approved, we recognize the need for a new elementary school in the northwest corner of Harnett County and land for a new middle and high school campus south of Lillington to relieve the overcrowding at the Harnett Central schools. In addition to new buildings, we need to fund expansions and renovations at elementary schools in the western section of the county.

School security continues to be on the mind of our parents, students, staff, and community. Over the past year, we completed secure separate entrances to our schools' front offices. We are requesting capital funds to increase our physical security with door lock, fencing, and camera upgrades. These recommendations come from our school safety and security working group that consists of local emergency services leadership, our Sheriff, municipal police chiefs, and school administrators. This group was formed in February 2018, after the horrific events in Parkland, Florida. This group has worked diligently in creating up-to-date school safety plans and how to react to events that we never hope to witness.

Our budget request, similar to prior years, is significant. As you are aware, we are attempting to catch up on the past, current, and future needs. We recognize that funding our schools is a partnership and investment is our greatest asset, our children. We appreciate your past support and look forward to you continuing our journey of inspiring learners to be leaders. Thank you for your time and consideration of our request.



Jason Lemons

Chairman  
Harnett County Board of Education



Aaron L. Fleming, Ed.D.

Superintendent  
Harnett County Schools





## 2019 - 2020 Harnett County Schools Local Appropriation Funding Request

*Approved by the Harnett County Board of Education on April 29, 2019.*

### CONTINUATION BUDGET

Item	Amount	
<b>2018-2019 Local appropriation</b>	<b>\$23,354,163.00</b>	<b>Represents local appropriation for 2018-2019 school year. (not including K-5 School Resource Officers)</b>

### CURRENT EXPENSE EXPANSION

Item	Amount	Description/Rationale
Increase base allotment to cover charter school reductions	\$685,000.00	Allows for an adjustment in local funding allotment to account for charter school payment.
Technology device initiative/Digital transformation	\$1,960,804.00	Provides an annual allotment for 4-year lease to provide student devices. (13,914 devices)
Increased certified teacher/educator local supplement	\$623,000.00	Continues goal to increase local supplement to 10% for all certified employees. (partial amount to goal)
Salary adjustments (Classified Salary Increase)	\$1,500,000.00	Provides funds to adjust local classified employee salaries based on March 2018 salary study.
Classified Employee Bonus (\$500)	\$600,000.00	Provides funds to cover bonuses for classified employees
Increase Employer-paid benefits	\$127,700.00	Provides funds for an increase in retirement & health insurance costs for local-paid employees.
Increase to Transportation expenses	\$200,000.00	Provides additional funding to cover the increase in fuel costs.
Increase to Exceptional Children's program expenses	\$210,000.00	Provides additional funding to cover the rising population of students with special needs.
Increase to insurance premiums	\$201,100.00	Provides additional funding to cover the increase in school property insurance premiums.
<b>TOTAL</b>	<b>\$6,107,604.00</b>	

### CAPITAL OUTLAY CATEGORY I - Facilities

Item	Amount	Description/Rationale
<i>School Safety</i>		
Auto door locks for all schools	\$1,400,000.00	Provide electronic/automated door locks to all exterior doors.
Security camera upgrades at all schools	\$557,000.00	Replace older security cameras with up-to-date high resolution equipment.
3M window safety film	\$502,852.00	Provides a minimum level of interior safety to school buildings. Film is also tinted.
<i>New Schools</i>		
Erwin Elementary School	\$23,921,878.00	800 student school replacement on old Erwin school lot.
Northwest Harnett Elementary School (new)	\$27,634,397.00	1000 student new elementary school needed for population growth in county. (land not included)
Harnett County Early College @ Benhaven	\$2,959,922.00	Creates a new early college campus to serve western Harnett County. (cost is a renovation estimate)

New School Transportation Facility	\$6,415,522.00	Provides for a new updated transportation facility to replace current outdated bus garage in downtown Lillington.
Future South Harnett Middle/High Schools Property	\$3,000,000.00	Purchases property for a future high school and middle school to relieve Harnett Central overcrowding/growth.
Gentry Educator Development Center	\$4,314,144.00	Converts former primary school to an professional development center and community use facility.
<i>Facility Maintenance and Renovation</i>		
HVAC/window replacement - STAR/LEC	\$750,000.00	Provides funds for needed comfort and safety upgrades at the STAR Academy/LEC Complex.
Capital outlay 5-year replacement plan partial funding	\$1,000,000.00	Assists in catching up with past unfunded school building maintenance and renovations.
Renovation/additions to various school campuses	\$24,445,226.00	Allows for addition to Highland and Overhills ES and renovations to Johnsonville and South Harnett ES.**
		** Priority for Highland Elementary School and Johnsonville Elementary
<b>TOTAL</b>	<b>\$96,900,941.00</b>	

**CAPITAL OUTLAY CATEGORY II - Equipment**

Item	Amount	Description/Rationale
New Holland Workmaster 60 hp tractor (two tractors)	\$52,326.00	Replacement tractors for mowing and auxiliary services uses.
Walk behind floor scrubbers (two scrubbers)	\$16,592.00	Replacement floor scrubbers for school buildings.
Large mower	\$11,516.00	Replacement mower for school grounds.
<b>TOTAL</b>	<b>\$80,434.00</b>	

**CAPITAL OUTLAY - CATEGORY III - Vehicles**

Item	Amount	Description/Rationale
School Activity Bus (five full size)	\$468,975.00	Provides replacement activity buses in order to ensure reduced maintenance costs and student safety.
School Activity Bus (four 15 passenger)	\$220,000.00	Provides new activity buses for up-to 15 students. This assists in reducing fuel expenses of larger buses.
Ford F350 truck	\$32,396.00	Replace surplus vehicle within auxiliary services.
Technology technician vans (four utility vans)	\$88,490.96	Replace current technology vans.
<b>TOTAL</b>	<b>\$809,861.96</b>	

<b>TOTAL CURRENT EXPENSE EXPANSION</b>	<b>\$6,107,604.00</b>
<b>TOTAL CURRENT EXPENSE CONTINUATION + EXPANSION</b>	<b>\$29,461,767.00</b>

<b>TOTAL CAPITAL OUTLAY EXPANSION</b>	<b>\$97,791,236.96</b>
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**RATE / FEE SCHEDULE****FISCAL YEAR 2019 - 2020**

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED	
<b>ANIMAL SERVICES</b>	Dangerous Dog Appeal	-	20.00	20.00	
	Live Stock Adoption	Auction (New State Mandate) G.S 68-20 24(a)	Auction (New State Mandate) G.S 68-20 24(a)	Auction (New State Mandate) G.S 68-20 24(a)	
	Rabies Lab Testing / Container Fee	25.00	25.00	25.00	
	Animal pick-up (if animal is reclaimed)	30.00	30.00	30.00	
	Animal boarding, per day (if animal is reclaimed)	10.00	10.00	20.00	
	Adoption Fees:	30.00			
	Canine Adoption Fee (includes Rabies, Vaccinations and microchip)		55.00	55.00	
	Feline Adoption Fee (includes Rabies and microchip)		45.00	45.00	
	Veteran's Adoption Fee		20.00	20.00	
	Small Animal Adoption Fee		10.00	10.00	
	Rescue Fees:				
	Canine Rescue Fee (first three canines, each)			45.00	45.00
	Canine Rescue Fee (after three canines, each)			25.00	25.00
	Feline Rescue / Rescue only fee			16.00	16.00
	Civil Summons:				
	First Offense		100.00	100.00	100.00
	Second Offense		200.00	200.00	200.00
	Third Offense		400.00	400.00	400.00
	Current Quarantine:				
	If the animal is picked up		130.00	130.00	130.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	If animal is brought in	100.00	100.00	100.00
	Rabies Vaccination	6.00	8.00	8.00
	Rabies Vaccination (special clinic)		5.00	5.00
	Feline Spay	50.00	Included in new fee structure above.	Included in new fee structure above.
	Feline Neuter	35.00		
	Canine Spay - Under 75 lbs	75.00		
	Canine Spay - Over 75 lbs	140.00		
	Canine Neuter - Under 75 lbs	75.00		
	Canine Neuter - Over 75 lbs	140.00		
	Microchip	10.00		
	Wormer < 25 lbs (all dogs)	5.00		
	Wormer > 25 lbs to 100 lbs	10.00		
	Wormer > 100 lbs	20.00		
	Feline Test Feline / Canine Testing	15.00	15.00	15.00
	Heart Test	10.00		
	Canine - Combo Vaccine (included in new fee structure above)	10.00		
	Feline - Combo Vaccine	15.00		
<b>BOARD OF ELECTIONS</b>	Paper List, per page	0.10	0.10	0.10
	Labels, per sheet (30 per sheet)	0.30	0.30	0.30
	Fax, per sheet	0.20	0.20	0.20
	CD ROM	3.00	3.00	3.00
	Copies, per page	0.10	0.10	0.10

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Postage	actual cost	actual cost	actual cost
	provided at no cost:			
	The State chair of each political party (1 list)			
	The County chair of each political party:			
	One in every odd number year			
	numbered year			
<b>COOPERATIVE EXTENSION</b>	Laminating:			
	9 x 11 1/2" pouch	0.25	0.25	0.25
	9 x 14 1/2" pouch	0.35	0.35	0.35
	12 x 18" pouch	0.50	0.50	0.50
	25" wide roll	\$0.80 / ft	\$0.80 / ft	\$0.80 / ft
	Replacement training certificates (each)	1.00	1.00	1.00
<b>DEVELOPMENT SERVICES</b>	Board of Adjustments:			
	Conditional use permits, residential	175.00	175.00	175.00
	Conditional use permits, minor non-residential	200.00	200.00	200.00
	Conditional use permits, neighborhood non-residential	200 plus \$50 per acre \$500 max	200 plus \$50 per acre \$500 max	200 plus \$50 per acre \$500 max
	Conditional use permits, community non-residential	200 plus \$50 per acre \$1,000 max	200 plus \$50 per acre \$1,000 max	200 plus \$50 per acre \$1,000 max
	Conditional use permits, regional non-residential	200 plus \$75 per acre \$1,500 max	200 plus \$75 per acre \$1,500 max	200 plus \$75 per acre \$1,500 max

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Conditional use permits, planned unit development	\$175 plus \$10 per acre for commercial and \$3 res/ unit (includes SFR & MF, Max \$1,500)	\$175 plus \$10 per acre for commercial and \$3 res/ unit (includes SFR & MF, Max \$1,500)	\$175 plus \$10 per acre for commercial and \$3 res/ unit (includes SFR & MF, Max \$1,500)
	Conditional use permit, cell tower	200.00	200.00	200.00
	Appeal or interpretation	\$260 with refund option	\$260 with refund option	\$260 with refund option
	Variance	400.00	400.00	400.00
	Variance, administrative	400.00	400.00	400.00
	Re-inspect for Conditional Use permit	50.00	50.00	50.00
	Planning Board:			
	Alternate plan review	200.00	200.00	200.00
	Rezoning, first 10 acres	250.00	250.00	250.00
	Rezoning, each additional acre	50.00	50.00	50.00
	with maximum of	2,000.00	2,000.00	2,000.00
	Ordinance text amendment	250.00	250.00	250.00
	Land Use Plan / Map Amendment			250.00
	Mobile Home Park Plan	175.00	175.00	175.00
	plus per lot charge	20.00	20.00	20.00
	Major subdivision plat	500.00	500.00	500.00
	plus per lot charge	20.00	20.00	20.00
	Major subdivision plat - Revision to preliminary	100.00	100.00	100.00
	plus per lot charge for new lots	20.00	20.00	20.00
	Major subdivision plat - final plat	100.00	100.00	100.00
	Re-inspection fee for final plats	50.00	50.00	50.00
	Major subdivision plat final recreation fee, per lot	500.00	500.00	500.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Minor subdivision plat w/o improvements	100.00	100.00	100.00
	plus per lot charge	20.00	20.00	20.00
	Minor subdivision plat with improvements	160.00	160.00	160.00
	plus per lot charge	20.00	20.00	20.00
	Highway Corridor Overlay Review	60.00	60.00	60.00
	Exempt Plats	30.00	30.00	30.00
	Permits & Licenses:			
	Land Use permit	25.00	25.00	25.00
	Land Use permit renewal	75.00	75.00	75.00
	Sign permit, ground	50.00	50.00	50.00
	Sign permit, wall	\$1/square foot	\$1/square foot	\$1/square foot
	Sign permit renewal	100.00	100.00	100.00
	Outdoor advertising signs (billboards)	refer to Commercial building permit	refer to Commercial building permit	refer to Commercial building permit
	Site plan, minor	100.00	100.00	100.00
	Site plan, neighborhood	250.00	250.00	250.00
	Site plan, community	400.00	400.00	400.00
	Site plan, regional	1,200.00	1,200.00	1,200.00
	Site plan, renewal	100.00	100.00	100.00
	Historic property application	25.00	25.00	25.00
	Improvement guarantee review	400.00	400.00	400.00
	Improvement guarantees, modification	200.00	200.00	200.00
	Improvement guarantees, renewal	100.00	100.00	100.00
	Mobile home park zoning inspection	150.00	150.00	150.00
	plus per lot charge	7.00	7.00	7.00
	Mobile home re-inspection, per trip	50.00	50.00	50.00

**RATE / FEE SCHEDULE****FISCAL YEAR 2019 - 2020**

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Vested rights certificate	400.00	400.00	400.00
	Flood Permit	100.00	100.00	100.00
	Letter of map amendment (LOMA) review	50.00	50.00	50.00
	Conditional letter of map amendment (CLOMA) review	50.00	50.00	50.00
	Letter of map revision (LOMR) review	50.00	50.00	50.00
	Conditional letter of map revision (CLOMR) review	50.00	50.00	50.00
	Watershed	100.00	100.00	100.00
	Special nonresidential intensity allocation permit (SNIA)	\$1,000/acre	\$1,000/acre	\$1,000/acre
	Watershed variance	400.00	400.00	400.00
	Ordinances:			
	Unified Development Ordinance	30.00	30.00	30.00
	Zoning	-	-	-
	Subdivision	-	-	-
	Mobile home park	-	-	-
	Flood damage prevention	-	-	-
	Telecommunications Town	-	-	-
	Watershed	-	-	-
	Zoning Compliance (letter)	75.00	75.00	75.00
	Zoning Verification (letter)	25.00	25.00	25.00
	Copies:			
	Previously Issued Permit (per page)	3.00	3.00	3.00
	Files - 8 1/2" x 11"	-	-	-
	Files 11" x 17"; other	-	-	-
	Maps	5.00	5.00	5.00
	Board Meeting Recordings on CD			5.00



# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Cell Towers:			
	church steeple)	5,000.00	5,000.00	5,000.00
	Collocated or combined wireless communications facility (i.e. basic co-location)	\$1,000 (per change in General Statutes)	\$1,000 (per change in General Statutes)	\$1,000 (per change in General Statutes)
	clock tower)	6,000.00	6,000.00	6,000.00
	lattice, guided tower, monopole)	7,000.00	7,000.00	7,000.00
	Electrical:			
	Electrical permit (minimum)	\$60/\$120 after the fact	\$60/\$120 after the fact	\$60/\$120 after the fact
	200 amps	\$80/\$160 after the fact	\$80/\$160 after the fact	\$80/\$160 after the fact
	Over 200 amps	\$90/\$180 after the fact	\$90/\$180 after the fact	\$90/\$180 after the fact
	Residential Solar Panels (new law requires 2 trips)	80.00	80.00	\$120 / \$240
	Residential Generator			\$120 / \$240
	Commercial Solar Panels	Based on Contractor's Labor Cost	Based on Contractor's Labor Cost	Based on Contractor's Labor Cost
	Residential Mechanical:			
	<del>Any mechanical unit - with ductwork</del>	<del>-\$75/\$150 after the fact</del>	<del>-\$75/\$150 after the fact</del>	
	Minimum residential mechanical (ductwork & gas line only, etc.)	\$60/\$120 after the fact	\$60/\$120 after the fact	\$60/\$120 after the fact
	Up to 2 residential unit replacement (includes electrical)	\$90/\$180 after the fact	\$90/\$180 after the fact	\$90/\$180 after the fact
	More than 2 residential units (includes electrical)	\$110/\$220 after the fact	\$110/\$220 after the fact	\$110/\$220 after the fact

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	<del>Swimming pools (does not include electrical)</del> Moved to Miscellaneous	<del>\$100/\$200</del> after the fact		
	Manufactured Home:			
	Travel Trailer	\$125/\$250 after the fact	\$125/\$250 after the fact	\$125/\$250 after the fact
	Singlewide Mobile Home	\$150/\$300 after the fact	\$150/\$300 after the fact	\$150/\$300 after the fact
	Doublewide Mobile Home	\$200/\$400 after the fact	\$200/\$400 after the fact	\$200/\$400 after the fact
	Triplewide Mobile Home	\$225/\$450 after the fact	\$225/\$450 after the fact	\$225/\$450 after the fact
	Plumbing:			
	Minimum Plumbing, 2 or less fixtures	\$50/\$100 after the fact	\$50/\$100 after the fact	\$50/\$100 after the fact
	Water <del>tap</del> service line	\$40/\$80 after the fact	\$40/\$80 after the fact	\$40/\$80 after the fact
	Sewer <del>tap</del> service line	\$50/\$100 after the fact	\$50/\$100 after the fact	\$50/\$100 after the fact
	Residential Plumbing, more than 2 fixtures	\$100/\$200 after the fact	\$100/\$200 after the fact	\$100/\$200 after the fact
	Insulation	\$55/\$110 after the fact	\$55/\$110 after the fact	\$55/\$110 after the fact
	Miscellaneous:			
	Homeowner's Recovery Fund	10.00	10.00	10.00
	Day Care or Group Home	100.00	100.00	100.00
	Demolition (Residential or Commercial - requires asbestos report)	75.00	75.00	75.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Reinspection (1 - 9 violations) per trip	50.00	50.00	
	First trip			50.00
	Second trip (existing violations not corrected)			100.00
	Third trip			150.00
	<del>Reinspection (10 or more violations) per trip</del>	<del>75.00</del>	<del>75.00</del>	
	Plan Review Fee (Residential)	25.00	25.00	25.00
	Plan Review (Commercial)	50.00	50.00	50.00
	Plan Review (Industrial)	100.00	100.00	100.00
	<del>Mail in Fee (per application) or Replacement permit</del>	<del>3.00</del>	<del>3.00</del>	
	Expired permits (6 months to 2 years)	150.00	150.00	150.00
	Expired permits over 2 years	full cost	full cost	full cost
	Change of use (n/a when building permits issued)	100.00	100.00	100.00
	Second home removal permit & inspection			\$350 with partial refund option for compliance
	<del>Swimming pools (does not include electrical)</del>	<del>\$100/\$200</del>		
	Moved from Mechanical	after the fact		
	<b>Residential Building Fee Schedule New Single Family Dwelling:</b>			
	Description by dimension per square fee (heated and garage). Includes building, electrical, plumbing, mechanical, insulation and t.s.p. permit			
	Up to 1,200 square feet	\$600/\$1,200 after the fact	\$600/\$1,200 after the fact	\$600/\$1,200 after the fact
	1,201 to 2,000 square feet	\$700/\$1,400 after the fact	\$700/\$1,400 after the fact	\$700/\$1,400 after the fact
	2,001 to 2,500 square feet	\$805/\$1,610 after the fact	\$805/\$1,610 after the fact	\$805/\$1,610 after the fact
	2,501 to 3,000 square feet	\$940/\$1,880 after the fact	\$940/\$1,880 after the fact	\$940/\$1,880 after the fact

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	3,001 to 3,500 square feet	\$1,045/\$2,090 after the fact	\$1,045/\$2,090 after the fact	\$1,045/\$2,090 after the fact
	3,501 to 4,000 square feet	\$1,200/\$2,400 after the fact	\$1,200/\$2,400 after the fact	\$1,200/\$2,400 after the fact
	4,001 to 4,500 square feet	\$1,290/\$2,580 after the fact	\$1,290/\$2,580 after the fact	\$1,290/\$2,580 after the fact
	4,501 to 5,000 square feet	\$1,390/\$2,780 after the fact	\$1,390/\$2,780 after the fact	\$1,390/\$2,780 after the fact
	5,001 or more square feet	\$1,390 plus \$0.20 x sq. ft	\$1,390 plus \$0.20 x sq. ft	\$1,390 plus \$0.20 x sq. ft
	<b>Residential additions:</b>			
	Attached and detached garage, storage buildings, renovations, and fire damage renovation (building permit only)			
	0 to 500 square feet	\$100/\$200 after the fact	\$100/\$200 after the fact	\$100/\$200 after the fact
	501 to 1,200 square feet	\$175/\$350 after the fact	\$175/\$350 after the fact	\$175/\$350 after the fact
	1,201 to 2,000 square feet	\$250/\$500 after the fact	\$250/\$500 after the fact	\$250/\$500 after the fact
	2,001 or more square feet	\$325/\$650 after the fact	\$325/\$650 after the fact	\$325/\$650 after the fact
	<b>Modular Home (fee includes electrical, plumbing and mechanical)</b>	\$375/\$750 after the fact	\$375/\$750 after the fact	\$375/\$750 after the fact
	<b>Modular Construction Classroom, Sales Office Trailer - Temporary</b>	\$125/\$250 after the fact	\$125/\$250 after the fact	\$125/\$250 after the fact
	<b>Moved house or building (fee includes electrical, plumbing and mechanical)</b>	\$375/\$750 after the fact	\$375/\$750 after the fact	\$375/\$750 after the fact

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	*Please note that there are additional fee requirements for additions or renovations to Modular Home or Move House setups.			
	Commercial, Industrial and Multi-Family :			
	Fee is for each trade and is separate from the total cost of the project			
	\$0 - \$1,200	\$80/\$160 after the fact	\$80/\$160 after the fact	\$80/\$160 after the fact
	\$1,201 - \$2,500	\$160/\$320 after the fact	\$160/\$320 after the fact	\$160/\$320 after the fact
	\$2,501 - \$25,000	\$300/\$600 after the fact	\$300/\$600 after the fact	\$300/\$600 after the fact
	\$25,001 - \$50,000	\$500/\$1000 after the fact	\$500/\$1000 after the fact	\$500/\$1000 after the fact
	\$50,001 - \$100,000	\$905/\$1,810 after the fact	\$905/\$1,810 after the fact	\$905/\$1,810 after the fact
	\$100,001 - \$200,000	\$1,710/\$3,420 after the fact	\$1,710/\$3,420 after the fact	\$1,710/\$3,420 after the fact
	\$200,001 - \$350,000	\$2,915/\$5,830 after the fact	\$2,915/\$5,830 after the fact	\$2,915/\$5,830 after the fact
	\$350,001 - \$500,000	\$3,820/\$7,640 after the fact	\$3,820/\$7,640 after the fact	\$3,820/\$7,640 after the fact
	\$500,001 - \$750,000	\$5,075/\$10,150 after the fact	\$5,075/\$10,150 after the fact	\$5,075/\$10,150 after the fact
	\$750,001 - \$1,000,000	\$6,330/\$12,660 after the fact	\$6,330/\$12,660 after the fact	\$6,330/\$12,660 after the fact
	Fees in excess of \$6,330 will require an additional .002 of each added million dollars or portion thereof (i.e. \$2,000,000 total cost: 2,000,000 - 1,000,000 = 1,000,000 x .002 = 2,000 + 6,330 = 8,330 total permit fee).			

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Each T-pole	60.00	60.00	60.00
	Commercial Modular Unit (any size) plus each trade cost	\$375/\$750 after the fact	\$375/\$750 after the fact	\$375/\$750 after the fact
	Harnett County Board of Education Classroom Huts:			
	Single Room	100.00	100.00	100.00
	Two Rooms	200.00	200.00	200.00
	Three or more	300.00	300.00	300.00
	<del>Specialized Inspections (in addition to traditional permits):</del>			
	<del>Sheathing and roof framing inspection</del>	<del>50.00</del>	-	-
	<del>Same day plumbing under slab/slab inspections</del>	<del>50.00</del>	-	-
	<del>Same day re-inspection of violations</del>	<del>50.00</del>	-	-
<b>EMERGENCY SERVICES</b>	Annual Fees:			
	Foster home inspection	25.00	25.00	25.00
	Non-Compliance of Violations:			
	First reinspection for non-compliance, if code requirements are met	50.00	50.00	50.00
	Second and subsequent inspections for non-compliance	100.00	100.00	100.00
	Special User Permits for Specific Times:			
	Fireworks for public display (Includes Site Plan Review)	100.00	100.00	100.00
	Tents & Temporary Membrane Structure (Includes Site Plan Review)	75.00	100.00	100.00
	Temporary kiosks or displays for merchandising	-	-	-
	Insecticide fogging or fumigation (Includes Site Plan Review)	75.00	75.00	75.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Explosive Materials (blasting permits):			
	90 days (Includes Site Plan Review)	200.00	200.00	200.00
	72 hours (Includes Site Plan Review)	100.00	100.00	100.00
	Amusement Buildings (Includes Site Plan Review)	50.00	50.00	50.00
	Carnivals and fairs (Includes Site Plan Review)	50.00	50.00	50.00
	Covered Mall Buildings (Includes Site Plan Review)	50.00	50.00	50.00
	Exhibits, Trade Shows and Festivals (Includes Site Plan Review)	50.00	50.00	50.00
	Liquids Use, Dispensing, Storage, Transportation	N/C	N/C	N/C
	Change in Liquid in Tanks	N/C	N/C	N/C
	Manufacture or Process Liquids	N/C	N/C	N/C
	Liquid Dispensing - AGST/UGST to Vehicles	N/C	N/C	N/C
	Liquid Dispensing - Tanker to Vehicles	N/C	N/C	N/C
	Vehicles in Assembly Buildings	N/C	N/C	N/C
	Private Fire Hydrants	N/C	N/C	N/C
	Combustible Dust Producing Operations	N/C	N/C	N/C
	Spraying or Dipping	N/C	N/C	N/C
	Required Construction Permits:			
	Automatic Fire Extinguishing System (Ansul/Sprinkler)	\$35.00 + \$2.00 per Nozzle Head	\$35.00 + \$2.00 per Nozzle Head	\$35.00 + \$2.00 per Nozzle Head
	Fire Alarm Detection System and Related Equipment	\$35.00 + \$2.00 per initiating device	\$35.00 + \$2.00 per initiating device	\$35.00 + \$2.00 per initiating device
	Standpipes	50.00	50.00	50.00
	Certificate of occupancy certification (Final Inspection)	50.00	50.00	50.00
	Certificate of occupancy (Final Inspection) re-check per violation		50.00	50.00

# RATE / FEE SCHEDULE

FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Any Life Safety Construction Permits Requiring Plans Review Shall also be applicable to the fee schedule indicated under the Plan Review Section.			
	Any required permits not obtained prior to work being conducted shall be applicable for Double Permit Fee			
	AGST/UGST (Above Ground/Underground Storage Tanks):			
	Removal (per tank) (Includes Site Plan Review)	100.00	100.00	100.00
	New installations (per tank) (Includes Site Plan Review)	100.00	100.00	100.00
	Reinspection (per visit)	50.00	50.00	50.00
	AGST/UGST Pipe Inspection (Includes Site Plan Review)	100.00	100.00	100.00
	Plans Review:			
	Up to 5,000 sq. ft.	50.00	50.00	50.00
	5,001 to 10,000 sq. ft.	100.00	100.00	100.00
	10,001 to 25,000 sq. ft.	150.00	150.00	150.00
	Over 25,000 sq. ft.	250.00	250.00	250.00
	Major Subdivision Site Plant (DRB Review and Inspection Fee)	100.00	100.00	100.00
	Commercial Site Plan Review	50.00	50.00	50.00
	Revisions / Resubmittals		50.00	50.00
	Imminent Hazard Violations:			
	Locked or Blocked exit doors	250.00 Each Exit Door / Each Occurrence	250.00 Each Exit Door / Each Occurrence	250.00 Each Exit Door / Each Occurrence
	Exceeding Posted Occupancy Capacity w/failure to comply	250.00 Each Occurrence	250.00 Each Occurrence	250.00 Each Occurrence



**RATE / FEE SCHEDULE****FISCAL YEAR 2019 - 2020**

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
<b>EMERGENCY MEDICAL SERVICES</b>	BLS:			
	Non-Emergency	211.65	231.96	225.37
	Emergency	338.64	371.14	360.59
	ALS 1:			
	Non-Emergency	253.98	278.36	270.44
	Emergency	462.13	440.73	428.20
	ALS 2:			
	Emergency	582.03	637.90	619.77
	Loaded Patient Mileage	10.74	11.18	11.43
	Wheel Chair Van Transport :			
	Within Harnett County - mileage included	50.00	50.00	50.00
	Outside Harnett County	3.00	3.00	3.00
	Note: Fees are based upon the current NC Medicare/Medicaid Fee Schedule.			
	BLS Training (Organizations & Individuals):			
	Harnett County Resident	50.00	50.00	50.00
	Non-Harnett County Resident	75.00	75.00	75.00
	BLS Certification Card	3.25	3.25	3.25
	Health Saver Certification Card		18.00	18.00
	Health Saver Required Workbook		3.25	3.25

# RATE / FEE SCHEDULE

FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Local Government & Non-Profit Agencies within Harnett County - cost of certification card and workbook if applicable, no cost for training.			
<b>GIS / E911</b>	Maps, Print Outs, Deed Plots or Copies printed on Copier (cost per page)	1.00	1.00	1.00
	Maps printed on Plotter:			
	Without Ortho's	6.00	6.00	6.00
	With Ortho's	10.00	10.00	10.00
	Without Ortho's on Poster Paper	16.00	16.00	16.00
	With Ortho's on Poster Paper	20.00	20.00	20.00
	Specialty Maps, Requests and Projects (hourly cost)	35.00	35.00	35.00
	Specialty Maps on Poster Paper	-	-	-
	Digital Data	35.00	35.00	35.00
	Map Book	20.00	20.00	20.00
	Police Departments, Towns and anyone who utilizes an 800 MHZ radio).	25.00	25.00	25.00
	Road Signs	225.00	225.00	250.00
	Road Name Petition	500.00	500.00	500.00
	Subdivision Name Change	500.00	500.00	500.00
	Reflective Address Number Sign:			
	Complete	20.00	20.00	20.00
	Sign Only	15.00	15.00	15.00

**RATE / FEE SCHEDULE****FISCAL YEAR 2019 - 2020**

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Post Only	10.00	10.00	10.00
<b>HARNETT REGIONAL WATER</b>	All Water Districts:			
	Flat Rate Water, Residential 1st 2,000 gallons	18.50	18.50	20.00
	Per Thousand Water, Residential	5.25	5.25	5.50
	Flat Rate Water, Commercial, 1st 2,000 gallons (flat)	25.00	25.00	27.00
	Per Thousand Water, Commercial (per 1,000 over 2,000)	\$5.25/1,000	\$5.25/1,000	\$5.50/1,000
	Bulk Rate (per 1,000)	\$2.38/1,000	\$2.38/1,000	\$2.38/1,000
	Bulk Rate - Capacity Owners	\$1.85/1,000	\$1.85/1,000	\$1.85/1,000
	Hydrant 3/4" Meter Rental-Daily/Monthly/Yrly		\$5 / \$140 / \$1,200	\$5 / \$140 / \$1,200
	Hydrant 3" Meter Rental-Daily/Monthly/Yrly		\$10 / \$280 / \$2,500	\$10 / \$280 / \$2,500
	Institutional Rate	Same as residential	Same as residential	Same as residential
	Commercial, per month (50,000 gallon minimum/month)	-	-	-
	Energy Charges per 1,000 Water (Out of County Municipal Customers only)	\$0.25/1,000	\$0.25/1,000	\$0.25/1,000
	All Sewer Districts:			
	Flat Rate Sewer, Residential, no gallons	15.00	15.00	15.00
	Per Thousand Sewer, Residential	\$5.25/1,000	\$5.25/1,000	\$6.00/1,000
	Flat Sewer, One person household	35.00	35.00	40.00
	Flat Sewer, Two + person household	40.00	40.00	45.00
	Flat Rate Sewer, Commercial, no gallons	37.00	37.00	40.00
	Per Thousand Sewer, Commercial	\$5.25/1,000	\$5.25/1,000	\$6.00/1,000
	Institutional Rate, Minimum	225.00	225.00	250.00
Per Thousand Sewer, Institutional	\$5.25/1,000	\$5.25/1,000	\$6.00/1,000	
Sewer Bulk Rate (per 1,000)	\$2.05/1,000	\$2.05/1,000	\$2.05/1,000	

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	All Water Districts:			
	Water Tap On Fee, 3/4" Service (includes Capacity Use Fee)	\$800.00 (total \$2,000)	\$800.00 (total \$2,800)	\$800.00 (total \$2,800)
	Water Tap On Fee, 1" Service (includes Capacity Use Fee)	\$1,150.00 (total \$2,350)	\$1,500.00 (total \$3,500)	\$1,500.00 (total \$3,500)
	Water Tap On Fee, 2" Service (includes Capacity Use Fee)	\$2,500.00 (total \$3,700)	\$2,500.00 (total \$4,500)	\$2,500.00 (total \$4,500)
	Meter Fees 3/4" Mechanical	70.00	70.00	70.00
	Meter Fees 3/4" Electronic/Radio Read	200.00	200.00	200.00
	Sprinkler Tap	300.00	300.00	300.00
	Water Tap, New District - Construction	200.00	200.00	200.00
	Water System Development Fee, per lot	1,200.00	2,000.00	2,000.00
	Water System Development Fees - Commercial	Based on SDF/Res Eq	Based on SDF/Res Eq	Based on SDF/Res Eq
	Late or delinquent fee	10.00	10.00	10.00
	All Sewer Districts:			
	Sewer Tap on Fee, Residential, All Districts (does not include Sewer Capacity Use Fee)	\$950 (total \$2,750)	\$1,000 (total \$3,500)	\$1,000 (total \$3,500)
	Sewer Capacity Use Reserve Fee, All districts	1,800.00	2,500.00	2,500.00
	Sewer Tap, Step Tank, Bunnlevel / Riverside	\$2,500 (total \$4,300)	\$2,000 (total \$4,500)	\$2,000 (total \$4,500)
	Sewer Tap on Fee, Commercial	Based on SDF/Res Eq	Based on SDF/Res Eq	Based on SDF/Res Eq
	Sewer Tap Fees: All Residential	2,150.00	2,150.00	2,150.00
	<del>Bunnlevel</del>	<del>3,400.00</del>		
	<del>Riverside</del>	<del>3,700.00</del>		
	<del>Commercial</del>		<del>-See Director-</del>	

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Septage Hauler Fees:			
	Basic Facilities Charge	truckload	truckload	truckload
	Usage Charge	\$50.00/1,000	\$50.00/1,000	\$85.00/1,000
	All Water & Sewer Districts:			
	Deposits, Owner, Water	25.00	25.00	25.00
	Deposits, Owner, Water (if credit is denied due to unpaid utilities)	50.00	50.00	50.00
	Deposits, Owner, Sewer	25.00	25.00	25.00
	Deposits, Owner, Sewer (if credit is denied due to unpaid utilities)	50.00	50.00	50.00
	Deposits, Rental, Water	50.00	50.00	50.00
	Deposits, Rental, Water (if credit is denied due to unpaid utilities)	100.00	100.00	100.00
	Deposits, Rental, Sewer	50.00	50.00	50.00
	Deposits, Rental, Sewer (if credit is denied due to unpaid utilities)	100.00	100.00	100.00
	Deposits, 3/4" Hydrant Meter-Refundable		250.00	250.00
	Deposits, 3" Hydrant Meter-Refundable		500.00	500.00
	Setup Fees	15.00	15.00	15.00
	After Hours Call Out	45.00	50.00	50.00
	Transfer Fee	15.00	15.00	15.00
	Water Samples	\$30 & up	\$30 & up	\$30 & up
	Reconnect Fees	40.00	40.00	40.00
	Damaged Fees - as allowed by the State	\$100 & up	\$100 & up	\$100 & up
	Preliminary Plan Review - all projects	250.00	250.00	250.00
	Construction Phase Review - per residential equivalent unit	40.00	40.00	40.00
	Meters:			
	3/4" Mechanical	70.00	70.00	70.00
	3/4" Electronic/Radio Read	200.00	200.00	200.00
	1"	210.00	300.00	300.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	1 1/2"	525.00	525.00	525.00
	2"	2,050.00	2,050.00	2,050.00
<b>HEALTH</b>				
	Miscellaneous Fees:			
	Camp/sport/college physicals	Moved to CH Services	Moved to CH Services	Moved to CH Services
	17P (Prenatal Patients Only)	125.00	125.00	125.00
	DTaP	50.00	50.00	50.00
	Flu Vaccine, Prsrv free / Fluzone	48.00	48.00	48.00
	Flu Vaccine Quad	48.00	48.00	48.00
	Flu Vaccine (Super) / Fluzone High Dose age 65>	61.00	74.00	78.00
	Flu Vaccine Trivalent MDV	40.00	40.00	40.00
	Hep B	45.00	45.00	60.00
	Hepatitis A Vaccine	45.00	45.00	45.00
	MMR - Adult	70.00	70.00	75.00
	Pneumonia shot	107.00	107.00	105.00
	PPD/TB Skin Test	16.00	25.00	25.00
	Menactra	135.00	135.00	135.00
	HPV Vaccine (3 dose)	555.00	585.00	585.00
	IPV	30.00	30.00	30.00
	Kinrix (IPV, Dtap)	60.00	60.00	60.00
	Pentacel (Dtap, IPV, HIB)	85.00	85.00	88.00
	Prevnar (PCV13)	198.00	198.00	210.00
	Proquad (MMR & Varicella)	190.00	190.00	225.00
	Rabies	300.00	300.00	300.00
	Rotateq	75.00	79.00	79.00
	Shingriz (only patients 50-64)			182.00
	Twinrix (Hep A & Hep B Combination)	95.00	95.00	95.00

**RATE / FEE SCHEDULE****FISCAL YEAR 2019 - 2020**

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Varicella (Meningitis)	115.00	115.00	133.00
	Tele health originating site facility fee	25.00	25.00	25.00
	Adult Health Physicals	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid
	Blood sugars	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid
	Child Health Services	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid
	Care Coordination for Children	Medicaid	Medicaid	Medicaid
	Chronic Disease/Diabetes	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid
	Family Planning	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid
	OBCM - OB Care Management	Medicaid	Medicaid	Medicaid
	Pregnancy Test	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid
	Prenatal Program Services	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid	Sliding Fee, Ins. Medicaid
	STD Control/Treatment	Insurance, Medicaid	insurance, Medicaid	insurance, Medicaid
	TB Control Treatment	Medicaid	Medicaid	Medicaid
	TB Skin Test	Self-Pay, Insurance, Medicaid	REMOVE - LISTED ABOVE	REMOVE - LISTED ABOVE
	Environmental Health Fees:			
	Inorganic/Organic Water Samples	100.00	100.00	100.00
	Water samples / Microbiology	50.00	50.00	50.00
	Improvement / Septic Tank Permit	750.00	750.00	750.00
	Return Trip Fee ( if not properly marked)	25.00	25.00	25.00

# RATE / FEE SCHEDULE

FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Existing tanks	100.00	100.00	100.00
	Swimming pool permits	200.00	200.00	200.00
	Swimming pool reinspection fee	25.00	25.00	25.00
	Tattoo Artist Permits	500.00	500.00	500.00
	Temporary Tattoo Artist Permits	125.00	125.00	125.00
	Plan Review for Food & Lodging	200.00	200.00	200.00
	Pool Plan Review	300.00	300.00	300.00
	Well Fees	250.00	250.00	250.00
	Engineered Option Permit Fee	225.00	225.00	225.00
	Simple Revision Fee	25.00	25.00	25.00
	Revision Fee		100.00	100.00
	Expansion / Relocation Fee		375.00	375.00
	Drain Field Redesign		100.00	100.00
	(based on Federal Poverty level)	Sliding Fee Scale	Sliding Fee Scale	Sliding Fee Scale
	Medicaid Reimbursement Schedule	Based on Current Medicaid Rates	Based on Current Medicaid Rates	Based on Current Medicaid Rates
IT	Current Customers (all amounts are per hour of service):			
	Technical Support Services - No Block of Time	95.00	95.00	95.00
	Block of 50 hours of Technical Support Services	80.00	80.00	80.00
	Block of 100 hours of Technical Support Services	75.00	75.00	75.00
	Block of 200 hours of Technical Support Services	70.00	70.00	70.00
	Block of 300 hours of Technical Support Services	65.00	65.00	65.00
	Block of 400 hours of Technical Support Services	60.00	60.00	60.00
	Overages if block of hours chosen	85.00	85.00	85.00



**RATE / FEE SCHEDULE****FISCAL YEAR 2019 - 2020**

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	New Customers (all amounts are per hour of service):			
	Technical Support Services - No Block of Time	110.00	110.00	110.00
	Block of 15 hours of Technical Support Services	105.00	105.00	105.00
	Block of 25 hours of Technical Support Services	95.00	95.00	95.00
	Block of 50 hours of Technical Support Services	80.00	80.00	80.00
	Block of 100 hours of Technical Support Services	75.00	75.00	75.00
	Block of 200 hours of Technical Support Services	70.00	70.00	70.00
	Block of 300 hours of Technical Support Services	65.00	65.00	65.00
	Block of 400 hours of Technical Support Services	60.00	60.00	60.00
	Overages if block of hours chosen	85.00	85.00	85.00
	Email Hosting (all amounts are per month per user):			
	Microsoft Exchange Mailbox under 100 users	4.00	4.00	4.00
	Microsoft Exchange Mailbox 100 users or more	3.00	3.00	3.00
	Virtual Server Space and 1TB of Storage (per month)	400.00	400.00	400.00
	Additional Hosted Virtual Server (per month)	100.00	100.00	100.00
	VoIP / FoIP Line and Maintenance (per month)	12.50	12.50	12.50
	10MB Internet (per month)	75.00	75.00	75.00
<b>LIBRARY</b>	Copy & Printer Fees:			
	Black & White, per page (8 1/2 x 11)	0.10	0.10	0.10
	Black & White, per page (11 x 17)		0.20	0.20
	Color, per page (8 1/2 x 11)	1.00	1.00	1.00
	Color, per page (11 x 17)		2.00	2.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Overdue Fines:			
	to a maximum of \$10)	0.10	0.10	0.10
	Launchpads, per day (up to maximum of \$25)		1.00	1.00
	Videocassettes DVDs, per day (maximum of \$20)	0.50	0.50	0.50
	Replacement Library Card		1.00	1.00
	Fax fees (no international faxes sent or received):			
	Local, per page	0.10	0.10	0.10
	Long distance, per page	1.00	1.00	1.00
	All incoming faxes, per page	0.10	0.10	0.10
	Cold Lamination, per ft.		0.75	0.75
	All Library Materials			
	Lost Items		Purchase cost of item	Purchase cost of item
	Damaged beyond use		Purchase cost of item	Purchase cost of item
	Books			
	Markings on pages non-obstructing of text		5.00	5.00
	Torn pages		5.00	5.00
	Torn cover		5.00	5.00
	Minor liquid damage		5.00	5.00
	AudioBooks, DVDs, and Kits			
	Audiobook bag missing		2.00	2.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Audiobook missing disc		10.00	10.00
	Audiobook-case damage		8.00	8.00
	AudioVox Charger		5.00	5.00
	Missing Audio CD case		1.00	1.00
	Missing DVD case		2.00	2.00
	Missing DVD Bonus Material		5.00	5.00
	Missing Kit Items		Purchase Cost of item	Purchase Cost of item
	Damaged or missing cover art (Audiobooks, Music CDs, DVDs)		1.00	1.00
	Damaged or missing Literacy Kit Container		14.00	14.00
	LaunchPads			
	Damaged beyond repair or missing electronic device		70.00	70.00
	Missing or damaged Launch USB cord		7.00	7.00
	Missing or damaged LaunchPad case		13.00	13.00
	Missing or damaged LaunchPad power adapter		8.00	8.00
	Missing or damaged LaunchPad bumper		9.00	9.00
	Magazines			
	Damaged (torn pages)		3.00	3.00
	<del>Printer Fees</del> (moved to Copy section above)	0.10		
<b>MISCELLANEOUS</b>	Employee Mileage Reimbursement	Current IRS Mileage Reimbursement Rate		
	Employee Subsistence Per Diem (subject to County travel policy):			
	Breakfast	7.00	7.00	7.00
	Lunch	13.00	13.00	13.00
	Dinner	26.00	26.00	26.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Medical Insurance:			
	Employee Only (County pays)	746.70	769.10	804.48
	Employee + Spouse (Employee pays)	315.54	325.01	339.96
	Employee + Child(ren) (Employee pays)	291.47	300.22	314.03
	Employee + Family (Employee pays)	658.58	678.34	709.54
	Dental Insurance:			
	Employee Only (County pays)	28.82	28.82	29.89
	Employee + Spouse (Employee pays)	28.66	28.66	29.72
	Employee + Child(ren) (Employee pays)	32.03	32.03	33.21
	Employee + Family (Employee pays)	80.39	80.39	83.36
	Vision Insurance:			
	Employee Only (Employee Pays)	6.46	6.46	6.46
	Employee + Spouse (Employee Pays)	12.28	12.28	12.28
	Employee + Child(ren) (Employee Pays)	12.93	12.93	12.93
	Employee + Family (Employee Pays)	19.00	19.00	19.00
	Medicare Supplement amount for qualified retirees	not to exceed \$200	not to exceed \$200	not to exceed \$200
	Returned Check Fee	25.00	25.00	25.00
<b>PARKS &amp; RECREATION</b>	Ball fields / Multipurpose fields:			
	1st hour	15.00	15.00	15.00
	each additional per hour	10.00	10.00	10.00
	per hour with lights	20.00	20.00	25.00
	half day (up to 5 hours)	50.00	50.00	50.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	half day with lights (up to 5 hours)	90.00	90.00	100.00
	full day	125.00	125.00	125.00
	full day with lights	150.00	150.00	150.00
	Ball field preparation (lining & dragging)	20.00	20.00	20.00
	Each additional field preparation	10.00	10.00	10.00
	Rapid dry (per bag)	15.00	15.00	15.00
	Multipurpose field preparation			20.00
	<b>Multi Purpose Field:</b>			
	per hour	10.00	10.00	
	per hour with lights	25.00	25.00	
	half day (up to 5 hours)	50.00	50.00	
	half day with lights (up to 5 hours)	100.00	100.00	
	full day	100.00	100.00	
	full day with lights	150.00	150.00	
	Field preparation (lining)	20.00	20.00	
	<b>Picnic Shelter:</b>			
	per hour	15.00	15.00	15.00
	discount for 3 hour or more rental			(10.00)
	per <del>(3)</del> three hours	35.00	35.00	
	per half day (up to 5 hours)	65.00	65.00	
	per full day	100.00	100.00	
	<b>Tennis Courts:</b>			
	per hour	5.00	5.00	5.00
	per hour with lights	10.00	10.00	10.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Gyms:			
	per hour	50.00	50.00	50.00
	per full day	350.00	350.00	350.00
	Deposit required for any rentals over 2 hours		100.00	100.00
	party package (includes 1 hour meeting room rental at BTCC)	70.00	70.00	70.00
	Multi-purpose Rooms:			
	Barbecue Creek Park Room			
	per hour	20.00	20.00	20.00
	per 4 hour block	75.00	75.00	75.00
	refundable deposit	50.00	50.00	50.00
	Anderson Creek Senior Center			
	per hour	35.00	35.00	35.00
	per 4 hour block	130.00	130.00	130.00
	refundable deposit	100.00	100.00	100.00
	Boone Trail Community Center Meeting Room			
	per hour	25.00	25.00	25.00
	per 4 hour block	90.00	90.00	90.00
	refundable deposit	50.00	50.00	50.00
	Late fee for rental			10.00
	Recreation Fees:			
	Anderson Creek Senior Center Programs			
	Class A - per participant	20.00	20.00	20.00
	Class B - per participant	10.00	10.00	10.00
	Class C - per participant			5.00
	Adult Kickball (per team)	275.00	275.00	275.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Co-ed Softball Team Fee	450.00	450.00	450.00
	Co-ed Softball Participant Fee	40.00	40.00	40.00
	Senior Golf Tournament Participant Fee (could vary depending on course)	25.00	25.00	25.00
	Couch to 5K	10.00	10.00	10.00
	Open Gym			
	Daily Pass	1.00	1.00	1.00
	6 Month Pass	30.00	30.00	30.00
	12 Month Pass	50.00	50.00	50.00
	Summer Camp			
	Weekly (County Resident)	80.00	100.00	110.00
	Weekly (Out of County Resident)	100.00	120.00	120.00
	Late pickup fee			1.00 / minute
	Afterschool Care			
	Monthly		120.00	120.00
	Weekly		40.00	40.00
	10% discount on children after 1st child (same household)		10 % discount	10 % discount
	Teacher workday			20.00
	Later pickup fee			1.00 / minute
	Leisure / Fitness Programs and Activities	Varies	Varies	Varies
	Late fee per program			10.00
	Movies in the Park Sponsorship:			
	Gold level (3 movies, naming rights)	900.00	900.00	900.00

# RATE / FEE SCHEDULE

FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Silver level (3 movies)	375.00	375.00	375.00
	Bronze level (1 movie)	150.00	150.00	150.00
	Nickel level (co-sponsor 1 movie)			
<b>REGIONAL JETPORT</b>				
	FBO - Full Service	900.00	900.00	900.00
	FBO/SASO - Aircraft Maintenance	900.00	900.00	900.00
	FBO/SASO - Flight Training	900.00	900.00	900.00
	FBO/SASO - Aircraft Charter or Taxi	900.00	900.00	900.00
	FBO/SASO - Aircraft Rental	900.00	900.00	900.00
	FBO/SASO - Ground Services (cleaning, servicing)	900.00	900.00	900.00
	Facility Fee	Not to exceed \$25	Not to exceed \$25	Not to exceed \$25
	Fee assessed based upon service provided for commercial aviation			
	Fee can be waived based upon other qualified purchases such as fuel, aviation fuel/oil products, navigation aids and other KHRJ provided products			
	Parking Fee:			
	Per day	10.00	10.00	10.00
	Per month	45.00	45.00	50.00
	Open Hangar / Shade, per month			100.00
	After hours call out service fee, per trip	Not to exceed \$100	Not to exceed \$100	Not to exceed \$100
	Fee assessed based upon service provided and qualified purchases			
	Fuel Flowage Fee for Delivered Fuel (negotiated sliding scale)		per gallon	per gallon
	**All FBO/SASO fees are annual unless otherwise noted			



# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
<b>REGISTER OF DEEDS</b>	General Recordings:			
	First 15 pages (\$6.20 is paid to the State Treasurer)	26.00	26.00	26.00
	Each additional pages	4.00	4.00	4.00
	Deed Recordings:			
	First 15 pages (\$6.20 is paid to the State Treasurer)	26.00	26.00	26.00
	Each additional pages	4.00	4.00	4.00
	DT Recordings:			
	First 15 35 pages (\$6.20 is paid to the State Treasurer)	64.00	64.00	64.00
	Each additional page	4.00	4.00	4.00
	Additional assignment instrument index reference, each	10.00	10.00	10.00
	Multiple Instrument fee	10.00	10.00	10.00
	Non Standard Document Fee	25.00	25.00	25.00
	Additional party to index in excess of 20, each	2.00	2.00	2.00
	of Revenue; less 2% Administrative cost)	2.00	2.00	2.00
	Certified copies:			
	First Page	5.00	5.00	5.00
	Each additional page	2.00	2.00	2.00
	UCC copies	1.00	1.00	1.00
	Xerox copies	0.10	0.10	0.10
	Outgoing faxes - local, per page			
	Local, per page	0.10	0.10	0.10
	Long distance, per page	0.50	0.50	0.50

**RATE / FEE SCHEDULE****FISCAL YEAR 2019 - 2020**

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Deaths	10.00	10.00	10.00
	Marriage license copies	10.00	10.00	10.00
	Birth amendments	20.00	20.00	20.00
	Legitimations	20.00	20.00	20.00
	Delayed births	20.00	20.00	20.00
	Notary oaths	10.00	10.00	10.00
	out of County births issued by Register of Deeds.)	24.00	24.00	24.00
	Births	10.00	10.00	10.00
	UCC's	38.00	38.00	38.00
	Instruction. County keeps \$25)	60.00	60.00	60.00
	Lamination of births & marriages	2.00	2.00	2.00
	Maps	21.00	21.00	21.00
	Right-of-Way plans	21.00	21.00	21.00
	Certified copies of maps	5.00	5.00	5.00
	Notary acts	5.00	5.00	5.00

**RATE / FEE SCHEDULE****FISCAL YEAR 2019 - 2020**

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Torren fees original plots:			
	First page	26.00	26.00	26.00
	Each additional page	4.00	4.00	4.00
	Torren fees recording new certificate:			
	First page	31.00	31.00	31.00
	Each additional page	2.00	2.00	2.00
	Corporations:			
	First page	26.00	26.00	26.00
	Each additional page	4.00	4.00	4.00
	Uncertified map copies	0.50	0.50	0.50
	Copies of plats/plans larger than 18 X 24	1.00	1.00	1.00
	Lamination of paper, per foot	0.50	0.50	0.50
<b>RESTITUTION</b>	Juvenile Restitution Service Fees:			
	1 Juvenile per hour	5.00	5.00	5.00
	2 Juveniles per hour	10.00	10.00	10.00
	3 Juveniles per hour	15.00	15.00	15.00
	4 Juveniles per hour	20.00	20.00	20.00
	5 Juveniles per hour	25.00	25.00	25.00
<b>SHERIFF</b>	Service fee:			
	Per person - in state (State mandated)	30.00	30.00	30.00
	Per person - out of state	30.00	30.00	30.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Pistol permits	5.00	5.00	5.00
	Fingerprints:			
	In County Residents	\$5 additional	\$5 additional	\$5 additional
	Out of County Residents	\$10 additional	\$10 additional	\$10 additional
	Copy of reports	3.00	3.00	3.00
	Local Jail Fee:			
	Per day	5.00	5.00	5.00
	State reimbursement, per day	18.00	18.00	18.00
	Concealed handgun application:			
	New	90.00	90.00	90.00
	Renewal	75.00	75.00	75.00
	Concealed sign	1.00	1.00	1.00
	Nartest Drug Testing Fee	-	-	-
	Storage Fee, per day	5.00	-	-
<b>SOCIAL SERVICES</b>	NC Health Choice Annual Fees:			
	One Child	50.00	50.00	50.00
	Multiple Children	100.00	100.00	100.00
	Adoption - preplacement assessments	1,300.00	1,300.00	1,300.00
	Adoption - report to court	200.00	200.00	200.00

# RATE / FEE SCHEDULE

## FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	HCWD - Health Coverage for Workers with Disabilities		50.00	50.00
	Home Study	400.00	400.00	400.00
	Adoption Initial Search Intermediary Fee (fees charged to locate parties involved in an adoption or the retrieval of background information in accordance with NCGS 48-9-101, 104, and 109).	250.00	250.00	250.00
	Adoption Additional Services Intermediary Fee, per hour (extended provision of services to facilitate the exchange of information or personal contact between parties involved in an adoption if the initial search is not successful).	75.00	75.00	75.00
	Case record copy fee:			
	First page	2.00	2.00	2.00
	Multiple pages	0.25	0.25	0.25
	CSE NPA application fees - a non-public application fee collected in the amount of \$10 or \$25 , based upon income and the number in a	10/25	10/25	10/25
	Governmental Complex meeting room fee (per day)	N/A	N/A	N/A
<b>SOLID WASTE MANAGEMENT</b>	Furniture/Toys/Electronics (indoor or outdoor), per ton	40.00	45.00	45.00
	Collection/hauler permits (annual)	100.00	100.00	100.00
	Availability Fee (Household solid waste fee)	65.00	65.00	65.00
	Recycling fee	5.00	5.00	5.00
	Landfill tipping fee:			
	Construction & demolition, per ton	45.00	45.00	45.00

# RATE / FEE SCHEDULE

FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
	Land clearing/ inert debris and yard waste, per ton	30.00	30.00	30.00
	All other non-household/recycling items, per ton	40.00	45.00	45.00
	Uncertified tires, per ton	76.00	76.00	76.00
	Illegal waste, per ton	106.00	106.00	106.00
	Disposal of single wide Not allowed per	-	-	-
	Disposal of double wide G.S. 130A-309.113	-	-	-
	Mattress / Box Spring (standard / full and larger sizes)	5.00	5.00	5.00
	Mattress / Box Spring (twin and smaller sizes)	2.00	2.00	2.00
	Screened Mulch	Cost + 10%	Cost + 10%	Cost + 10%
	Surcharge for digging out loads	100.00	100.00	100.00
	Fine for including trash bags or debris in LCID	100.00	100.00	100.00
	Solid waste citation	100.00	100.00	100.00
<b>TAX</b>	Garnishment Fee:			
	Employee	30.00	30.00	30.00
	Employer	30.00	30.00	30.00
	Bank Attachment Fee	60.00	60.00	60.00
	Advertising Fee	5.00	5.00	5.00
	Returned Check Fee	10% of face amount or \$25.00, whichever is greater	10% of face amount or \$25.00, whichever is greater	10% of face amount or \$25.00, whichever is greater

# RATE / FEE SCHEDULE

FISCAL YEAR 2019 - 2020

6/17/2019



DEPARTMENT	TYPE OF FEE	2017 - 2018	2018 - 2019	2019 - 2020 RECOMMENDED
TRANSPORTATION	Dial-A-Ride - within City limits, one way	3.00	3.00	3.00
	Outside city limits, one way	3.00	3.00	3.00
	Out of County, medical trips only	5.00	5.00	5.00
	Senior discount (one way)	2.00	2.00	2.00
	Medicaid Approved Transportation per mile	3.75	3.75	3.75
	Deviated Fixed Rate, per ride	2.00	2.00	2.00
	Van use fee (per mile, Harnett County agencies only)	2.00	2.00	2.00

# CLASSIFICATION / GRADE TABLE



6/17/2019

## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
1	Not Used		<i>Annual</i>	\$ 15,683	\$ 18,820	\$ 20,780	\$ 25,877
2	Park Maintenance Assistant		<i>Annual</i>	\$ 16,467	\$ 19,761	\$ 21,819	\$ 27,171
			<i>Monthly</i>	\$ 1,372.25	\$ 1,646.75	\$ 1,818.25	\$ 2,264.25
			<i>Hourly</i>	\$ 7.9168	\$ 9.5005	\$ 10.4899	\$ 13.0630
3	Gym Supervisor Park Attendant Camp Counselor		<i>Annual</i>	\$ 17,291	\$ 20,749	\$ 22,910	\$ 28,529
			<i>Monthly</i>	\$ 1,440.92	\$ 1,729.08	\$ 1,909.17	\$ 2,377.42
			<i>Hourly</i>	\$ 8.3130	\$ 9.9755	\$ 11.0144	\$ 13.7159
4	Not Used		<i>Annual</i>	\$ 18,155	\$ 21,786	\$ 24,055	\$ 29,956
5	Office Aide		<i>Annual</i>	\$ 19,063	\$ 22,875	\$ 25,258	\$ 31,454
			<i>Monthly</i>	\$ 1,588.58	\$ 1,906.25	\$ 2,104.83	\$ 2,621.17
			<i>Hourly</i>	\$ 9.1649	\$ 10.9976	\$ 12.1433	\$ 15.1221
6	Computer Support Assistant Housekeeper Youth Program Assistant		<i>Annual</i>	\$ 20,016	\$ 24,019	\$ 26,521	\$ 33,026
			<i>Monthly</i>	\$ 1,668.00	\$ 2,001.58	\$ 2,210.08	\$ 2,752.17
			<i>Hourly</i>	\$ 9.6231	\$ 11.5476	\$ 12.7505	\$ 15.8779
7	Not Used		<i>Annual</i>	\$ 21,017	\$ 25,220	\$ 27,847	\$ 34,678
8	4-H Program Assistant Community Health Assistant Community Social Services Assistant Custodian Transit Driver		<i>Annual</i>	\$ 22,068	\$ 26,481	\$ 29,240	\$ 36,412
			<i>Monthly</i>	\$ 1,839.00	\$ 2,206.75	\$ 2,436.67	\$ 3,034.33
			<i>Hourly</i>	\$ 10.6096	\$ 12.7313	\$ 14.0577	\$ 17.5058
9	Data Entry Assistant		<i>Annual</i>	\$ 23,171	\$ 27,805	\$ 30,702	\$ 38,232
			<i>Monthly</i>	\$ 1,930.92	\$ 2,317.08	\$ 2,558.50	\$ 3,186.00
			<i>Hourly</i>	\$ 11.1399	\$ 13.3678	\$ 14.7606	\$ 18.3808
10	Community Health Technician		<i>Annual</i>	\$ 24,330	\$ 29,195	\$ 32,237	\$ 40,144
			<i>Monthly</i>	\$ 2,027.50	\$ 2,432.92	\$ 2,686.42	\$ 3,345.33
			<i>Hourly</i>	\$ 11.6971	\$ 14.0361	\$ 15.4986	\$ 19.3000



# CLASSIFICATION / GRADE TABLE



6/17/2019

## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
11	Animal Shelter Attendent	<i>Annual</i>		\$ 25,546	\$ 30,655	\$ 33,848	\$ 42,151
	Bailiff	<i>Monthly</i>		\$ 2,128.83	\$ 2,554.58	\$ 2,820.67	\$ 3,512.58
	Breastfeeding Coordinator	<i>Hourly</i>		\$ 12.2817	\$ 14.7380	\$ 16.2731	\$ 20.2649
	Data Entry Operator II						
	Data Entry Specialist						
	Landfill Maintenance Worker						
	Library Assistant						
	Maintenance Worker						
	Medical Office Assistant						
	Office Assistant I						
	Office Assistant III - Child Support						
	Processing Assistant III						
	Recreation Center Assistant						
	Security Screening Technician						
12	Fire Inspector	<i>Annual</i>		\$ 26,823	\$ 32,188	\$ 35,541	\$ 44,258
	Income Maintenance Technician	<i>Monthly</i>		\$ 2,235.25	\$ 2,682.33	\$ 2,961.75	\$ 3,688.17
	Meter Reader	<i>Hourly</i>		\$ 12.8957	\$ 15.4750	\$ 17.0870	\$ 21.2779
	Office Assistant II						
	Transit Services Assistant						
13	Office Assistant IV	<i>Annual</i>		\$ 28,164	\$ 33,797	\$ 37,318	\$ 46,471
	Parks & Grounds Maintenance Technician	<i>Monthly</i>		\$ 2,347.00	\$ 2,816.42	\$ 3,109.83	\$ 3,872.58
	Processing Assistant IV	<i>Hourly</i>		\$ 13.5404	\$ 16.2486	\$ 17.9413	\$ 22.3418
	Recreation Center Coordinator						
	Senior Maintenance Worker						
	Senior Meter Reader						
	Transit Dispatcher						

# CLASSIFICATION / GRADE TABLE



## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
14	Administrative Support Specialist		<i>Annual</i>	\$ 29,573	\$ 35,487	\$ 39,184	\$ 48,795
	Deputy Register of Deeds		<i>Monthly</i>	\$ 2,464.42	\$ 2,957.25	\$ 3,265.33	\$ 4,066.25
	Election Specialist		<i>Hourly</i>	\$ 14.2178	\$ 17.0611	\$ 18.8385	\$ 23.4591
	Evidence Technician						
	Finance Technician						
	Library Program Specialist						
	Tax Program Assistant						
	Youth Counselor						
15	Accounting Clerk IV - DSS		<i>Annual</i>	\$ 31,051	\$ 37,262	\$ 41,143	\$ 51,235
	Accounting Clerk V		<i>Monthly</i>	\$ 2,587.58	\$ 3,105.17	\$ 3,428.58	\$ 4,269.58
	Accounting Technician II		<i>Hourly</i>	\$ 14.9284	\$ 17.9144	\$ 19.7803	\$ 24.6322
	Accounting Technician II - Health						
	Animal Control Officer						
	Classification Assistant						
	Income Maintenance Caseworker I						
	NC Agriculture Cost Share Technician						
	Processing Assistant V						
	Processing Unit Supervisor V						
	Program Assistant V						
	Senior Deputy Register of Deeds						
	Solid Waste Accounts Manager						
	Utility Customer Service Representative						
	Utility Locate Technician						
Utility System Technician							
Water Quality Technician							
16	Business Property Assistant		<i>Annual</i>	\$ 32,604	\$ 39,125	\$ 43,200	\$ 53,796
	Central Permitting Technician		<i>Monthly</i>	\$ 2,717.00	\$ 3,260.42	\$ 3,600.00	\$ 4,483.00
	Election Technician		<i>Hourly</i>	\$ 15.6750	\$ 18.8101	\$ 20.7692	\$ 25.8635

# CLASSIFICATION / GRADE TABLE



## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
	EMS Billing & Insurance Specialist						
	Facility Maintenance Technician						
	Heavy Equipment Operator						
	Park Maintenance Technician						
	Practical Nurse II						
	Senior Administrative Support Specialist						
	Senior Utility Customer Service Representative						
17	Accounts Supervisor		<i>Annual</i>	\$ 34,234	\$ 41,081	\$ 45,360	\$ 56,486
	Accounting Technician III		<i>Monthly</i>	\$ 2,852.83	\$ 3,423.42	\$ 3,780.00	\$ 4,707.17
	Administrative Assistant		<i>Hourly</i>	\$ 16.4587	\$ 19.7505	\$ 21.8077	\$ 27.1567
	Administrative Technician						
	Deputy Supervisor						
	EMS Transportation Coordinator						
	Evidence Custodian						
	Foreign Language Interpreter II						
	Human Resources Placement Specialist						
	Human Resources Technician						
	Human Services Coordinator I						
	Income Maintenance Caseworker II						
	Meter Services Specialist						
	Plant Maintenance Technician						
	Records Supervisor						
	Recreation Program Supervisor						
	Senior Facility Maintenance Technician						
	Senior Parks & Grounds Maintenance Technician						
	Tax Collections Legal Assistant						
	Tax Computer Analyst						
	Utility Inventory Technician						

# CLASSIFICATION / GRADE TABLE



## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
	Utility System Pump Technician						
	Veterans Services Specialist						
	Workforce Development Specialist						
18	Administrative Service Technician		<i>Annual</i>	\$ 35,946	\$ 43,135	\$ 47,628	\$ 59,311
	Deputy Elections Director		<i>Monthly</i>	\$ 2,995.50	\$ 3,594.58	\$ 3,969.00	\$ 4,942.58
	Family Resource Program Specialist		<i>Hourly</i>	\$ 17.2817	\$ 20.7380	\$ 22.8981	\$ 28.5149
	Help Desk Specialist						
	Juvenile Restitution Coordinator						
	Medical Laboratory Technician II						
	Senior Fleet Maintenance Mechanic						
	Solid Waste Operations Crew Leader						
	Treatment Plant Operator						
	Utility System Electrical Technician						
19	Accounting Technician IV		<i>Annual</i>	\$ 37,743	\$ 45,292	\$ 50,010	\$ 62,276
	Administrative Assistant I		<i>Monthly</i>	\$ 3,145.25	\$ 3,774.33	\$ 4,167.50	\$ 5,189.67
	Computer Support Technician		<i>Hourly</i>	\$ 18.1457	\$ 21.7750	\$ 24.0433	\$ 29.9404
	Development Compliance Officer						
	Family Resource Program Manager						
	Finance and Accounting Specialist I	E					
	Fleet Maintenance Supervisor						
	GIS Technician						
	Human Resources Development Specialist						
	Income Maintenance Caseworker III						
	Income Maintenance Investigator II						
	Laboratory Analyst						
	Nutrition Project Coordinator II						
	Planning Technician						
	Project Coordinator/Central Permitting Technician						

# CLASSIFICATION / GRADE TABLE



## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
	Public Health Education Specialist I						
	Senior Central Permitting Technician						
	Transit Services Manager						
	Utility Collections Officer						
20	Animal Control Program Manager		<i>Annual</i>	\$ 39,630	\$ 47,556	\$ 52,510	\$ 65,390
	Assistant Solid Waste Manager		<i>Monthly</i>	\$ 3,302.50	\$ 3,963.00	\$ 4,375.83	\$ 5,449.17
	Child Support Agent II		<i>Hourly</i>	\$ 19.0529	\$ 22.8635	\$ 25.2452	\$ 31.4375
	Communications Administrative Officer						
	Income Maintenance Lead Worker						
	Librarian	E					
	Nutritionist II						
	Parks & Grounds Supervisor						
	Pre-Trial Release Administrator						
	Property Appraiser						
	Senior Treatment Plant Operator						
	Senior Treatment Plant/Pre-Treatment Operator						
	Telecommunications Training Officer						
	Utility System Crew Leader						
	Veterans Services Officer						
	Volunteer Services Director I						
	Zoning Inspector						
21	Accounting Specialist I		<i>Annual</i>	\$ 41,612	\$ 49,934	\$ 55,136	\$ 68,659
	Administrative Assistant II		<i>Monthly</i>	\$ 3,467.67	\$ 4,161.17	\$ 4,594.67	\$ 5,721.58
	Child Support Lead Agent	E	<i>Hourly</i>	\$ 20.0058	\$ 24.0067	\$ 26.5077	\$ 33.0091
	EMS Logistical Officer						
	Engineering Technician						
	Income Maintenance Supervisor II						
	Latent Print Examiner						

# CLASSIFICATION / GRADE TABLE



## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
	Meter Services Supervisor						
	Paralegal I						
	Public Health Educator II						
	Right of Way Agent						
	SCADA Technician						
	Senior Utility System Crew Leader						
	Social Worker II						
	Tax Customer Service Supervisor						
	Utility Construction Coordinator						
	Utility Construction Inspector						
22	Assistant Emergency Management Coordinator		<i>Annual</i>	\$ 43,692	\$ 52,431	\$ 57,892	\$ 72,092
	Assistant Library Director		<i>Monthly</i>	\$ 3,641.00	\$ 4,369.25	\$ 4,824.33	\$ 6,007.67
	Code Enforcement Officer I		<i>Hourly</i>	\$ 21.0058	\$ 25.2072	\$ 27.8327	\$ 34.6596
	Executive Assistant						
	Finance & Accounting Specialist II	E					
	Information Systems Technician						
	Librarian Information Systems						
	Medical Laboratory Technologist I						
	Property Revaluation Coordinator						
	Solid Waste Operations Manager						
23	Assistant Register of Deeds		<i>Annual</i>	\$ 45,877	\$ 55,052	\$ 60,787	\$ 75,697
	Child Support Supervisor II		<i>Monthly</i>	\$ 3,823.08	\$ 4,587.67	\$ 5,065.58	\$ 6,308.08
	Code Enforcement Officer II		<i>Hourly</i>	\$ 22.0563	\$ 26.4673	\$ 29.2245	\$ 36.3928
	Communications Manager						
	Distribution & Collection System Supervisor						
	District Resource Conservationist						
	Environmental Health Specialist						
	Facility Maintenance Manager						

# CLASSIFICATION / GRADE TABLE



6/17/2019

## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
	Information Technology Project Manager						
	Planner I	E					
	Senior Department Support Specialist/Board Clerk	E					
	Senior Engineering Technician						
	Social Worker III	E					
24	Clerk to the Board of Commissioners		<i>Annual</i>	\$ 48,171	\$ 57,805	\$ 63,826	\$ 79,482
	Electrical Supervisor		<i>Monthly</i>	\$ 4,014.25	\$ 4,817.08	\$ 5,318.83	\$ 6,623.50
	Information System Specialist	E	<i>Hourly</i>	\$ 23.1591	\$ 27.7909	\$ 30.6856	\$ 38.2125
	Nutrition Program Director I	E					
	Risk Management and Safety Coordinator						
	Social Work Supervisor II	E					
	Social Worker IV (I/A&T)						
	Tax Collections Supervisor						
	Tax Database Administrator	E					
	Utility Customer Service Supervisor						
	Veterans Services Director						
25	Applications Analyst		<i>Annual</i>	\$ 50,579	\$ 60,695	\$ 67,018	\$ 83,456
	Chief Deputy Fire Marshal		<i>Monthly</i>	\$ 4,214.92	\$ 5,057.92	\$ 5,584.83	\$ 6,954.67
	Code Enforcement Officer III		<i>Hourly</i>	\$ 24.3168	\$ 29.1803	\$ 32.2202	\$ 40.1231
	Database Administrator						
	Emergency Services Administrator	E					
	Environmental Health Program Specialist						
	Financial Services Supervisor						
	GIS Specialist	E					
	Internal Auditor	E					
	Workforce Development Director/Joblink Coordinator	E					

# CLASSIFICATION / GRADE TABLE



6/17/2019

## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
26	Elections Director	E	Annual	\$ 53,108	\$ 63,730	\$ 70,368	\$ 87,629
	EMS Training Officer		Monthly	\$ 4,425.67	\$ 5,310.83	\$ 5,864.00	\$ 7,302.42
	Environmental Health Supervisor I		Hourly	\$ 25.5327	\$ 30.6394	\$ 33.8308	\$ 42.1293
	GIS Analyst	E					
	Income Maintenance Administrator I	E					
	Public Health Nurse II						
	Senior Information Systems Specialist						
	Senior Planner	E					
	Soil Scientist						
	Wastewater Treatment Plant Supervisor	E					
27	Administrative and Budget Officer		Annual	\$ 55,764	\$ 66,916	\$ 73,887	\$ 92,010
	Assistant Manager of Building Services	E	Monthly	\$ 4,647.00	\$ 5,576.33	\$ 6,157.25	\$ 7,667.50
	Assistant Manager of Planning Services	E	Hourly	\$ 26.8096	\$ 32.1712	\$ 35.5226	\$ 44.2356
	Emergency Management Coordinator						
	GIS Systems Administrator	E					
	Local Public Health Administrator I	E					
	Public Health Nurse III	E					
	Utility Capital Projects Manager	E					
	Social Work Supervisor III	E					
	28	CSE Program Manager	E	Annual	\$ 58,552	\$ 70,262	\$ 77,581
Deputy Tax Administrator		E	Monthly	\$ 4,879.33	\$ 5,855.17	\$ 6,465.08	\$ 8,050.92
Public Health Nurse Supervisor I		E	Hourly	\$ 28.1500	\$ 33.7798	\$ 37.2986	\$ 46.4476
Social Work Program Manager		E					
Water Treatment Plant Supervisor		E					
29	Community & Government Relations Director		Annual	\$ 61,479	\$ 73,775	\$ 81,460	\$ 101,441
	Fire Marshal		Monthly	\$ 5,123.25	\$ 6,147.92	\$ 6,788.33	\$ 8,453.42
	GIS/E911 Operations Administrator	E	Hourly	\$ 29.5572	\$ 35.4688	\$ 39.1635	\$ 48.7697



# CLASSIFICATION / GRADE TABLE



6/17/2019

## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
	Information Systems Supervisor	E					
	Wastewater Treatment Superintendent	E					
30	EMS Division Chief	E	Annual	\$ 64,553	\$ 77,464	\$ 85,533	\$ 106,513
	Information Systems Administrator	E	Monthly	\$ 5,379.42	\$ 6,455.33	\$ 7,127.75	\$ 8,876.08
	Manager of Building Services	E	Hourly	\$ 31.0351	\$ 37.2423	\$ 41.1216	\$ 51.2082
	Manager of Planning Services	E					
	Register of Deeds	E					
31	Emergency Services Deputy Director	E	Annual	\$ 67,781	\$ 81,337	\$ 89,810	\$ 111,839
	Library Director	E	Monthly	\$ 5,648.42	\$ 6,778.08	\$ 7,484.17	\$ 9,319.92
			Hourly	\$ 32.5870	\$ 39.1043	\$ 43.1779	\$ 53.7688
32	Assistant Staff Attorney		Annual	\$ 71,170	\$ 85,404	\$ 94,300	\$ 117,431
	General Services Director	E	Monthly	\$ 5,930.83	\$ 7,117.00	\$ 7,858.33	\$ 9,785.92
	Parks & Recreation Director	E	Hourly	\$ 34.2163	\$ 41.0596	\$ 45.3365	\$ 56.4572
	Tax Administrator	E					
33	Attorney II	E	Annual	\$ 74,729	\$ 89,674	\$ 99,015	\$ 123,302
	County Engineer	E	Monthly	\$ 6,227.42	\$ 7,472.83	\$ 8,251.25	\$ 10,275.17
	Deputy Finance Officer	E	Hourly	\$ 35.9274	\$ 43.1125	\$ 47.6034	\$ 59.2798
	Economic Developer	E					
	Human Resources Director	E					
	Physician Extender II	E					
	Public Health Nursing Director II						
	Social Services Deputy Director	E					
34	Development Services Director	E	Annual	\$ 78,465	\$ 94,158	\$ 103,966	\$ 129,467
	Information Technology Director	E	Monthly	\$ 6,538.75	\$ 7,846.50	\$ 8,663.83	\$ 10,788.92
	Sheriff	E	Hourly	\$ 37.7236	\$ 45.2683	\$ 49.9837	\$ 62.2438
35	Assistant Public Utilities Director	E	Annual	\$ 82,388	\$ 98,866	\$ 109,165	\$ 135,941
	Emergency Services Director	E	Monthly	\$ 6,865.67	\$ 8,238.83	\$ 9,097.08	\$ 11,328.42

# CLASSIFICATION / GRADE TABLE



6/17/2019

## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
	Finance Officer	E	Hourly	\$ 39.6096	\$ 47.5317	\$ 52.4832	\$ 65.3563
	Physician Extender III	E					
36	Local Public Health Director	E	Annual	\$ 86,508	\$ 103,809	\$ 114,623	\$ 142,738
	Social Services Director	E	Monthly	\$ 7,209.00	\$ 8,650.75	\$ 9,551.92	\$ 11,894.83
			Hourly	\$ 41.5904	\$ 49.9082	\$ 55.1072	\$ 68.6240
37	Not Used		Annual	\$ 90,833	\$ 109,000	\$ 120,354	\$ 149,875
38	Deputy County Manager	E	Annual	\$ 95,375	\$ 114,450	\$ 126,372	\$ 157,368
	Public Utilities Director	E	Monthly	\$ 7,947.92	\$ 9,537.50	\$ 10,531.00	\$ 13,114.00
			Hourly	\$ 45.8534	\$ 55.0240	\$ 60.7558	\$ 75.6577
39	Not Used		Annual	\$ 100,144	\$ 120,172	\$ 132,690	\$ 165,237
40	Not Used		Annual	\$ 105,151	\$ 126,181	\$ 139,325	\$ 173,499
41	Not Used		Annual	\$ 110,408	\$ 132,490	\$ 146,291	\$ 182,174
42	Not Used		Annual	\$ 115,929	\$ 139,114	\$ 153,606	\$ 191,282
43	Not Used		Annual	\$ 121,725	\$ 146,070	\$ 161,286	\$ 200,846
44	Not Used		Annual	\$ 127,811	\$ 153,374	\$ 169,350	\$ 210,889
101	EMT Basic		Annual	\$ 30,426	\$ 36,511	\$ 40,314	\$ 50,203
	Detention Officer		Monthly	\$ 2,535.50	\$ 3,042.58	\$ 3,359.50	\$ 4,183.58
			Hourly	\$ 14.6279	\$ 17.5534	\$ 19.3817	\$ 24.1361
102	Not Used		Annual	\$ 31,947	\$ 38,337	\$ 42,330	\$ 52,713
103	Telecommunicator EMD		Annual	\$ 33,545	\$ 40,254	\$ 44,447	\$ 55,349
			Monthly	\$ 2,795.42	\$ 3,354.50	\$ 3,703.92	\$ 4,612.42
			Hourly	\$ 16.1274	\$ 19.3529	\$ 21.3688	\$ 26.6101
104	Detention Assistant Shift Supervisor		Annual	\$ 35,222	\$ 42,266	\$ 46,669	\$ 58,116
	EMT Intermediate		Monthly	\$ 2,935.17	\$ 3,522.17	\$ 3,889.08	\$ 4,843.00
			Hourly	\$ 16.9337	\$ 20.3202	\$ 22.4370	\$ 27.9404

# CLASSIFICATION / GRADE TABLE



6/17/2019

## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
105	Deputy Sheriff		Annual	\$ 36,983	\$ 44,380	\$ 49,002	\$ 61,022
	Detention Shift Supervisor		Monthly	\$ 3,081.92	\$ 3,698.33	\$ 4,083.50	\$ 5,085.17
	Telecommunications Shift Supervisor		Hourly	\$ 17.7803	\$ 21.3365	\$ 23.5587	\$ 29.3375
106	Not Used		Annual	\$ 38,832	\$ 46,599	\$ 51,453	\$ 64,073
107	EMT Paramedic		Annual	\$ 40,774	\$ 48,928	\$ 54,025	\$ 67,277
	EMT Paramedic/FTO		Monthly	\$ 3,397.83	\$ 4,077.33	\$ 4,502.08	\$ 5,606.42
			Hourly	\$ 19.6029	\$ 23.5231	\$ 25.9736	\$ 32.3447
108	Deputy Fire Marshal		Annual	\$ 42,812	\$ 51,375	\$ 56,726	\$ 70,641
	Deputy Sheriff Corporal		Monthly	\$ 3,567.67	\$ 4,281.25	\$ 4,727.17	\$ 5,886.75
	Deputy Sheriff Detective		Hourly	\$ 20.5827	\$ 24.6995	\$ 27.2721	\$ 33.9620
	Senior EMT Paramedic						
109	Assistant Detention Center Administrator	E	Annual	\$ 44,953	\$ 53,944	\$ 59,563	\$ 74,173
	Detective Corporal		Monthly	\$ 3,746.08	\$ 4,495.33	\$ 4,963.58	\$ 6,181.08
			Hourly	\$ 21.6120	\$ 25.9346	\$ 28.6361	\$ 35.6601
110	Deputy Sheriff Sergeant		Annual	\$ 47,201	\$ 56,641	\$ 62,541	\$ 77,881
	Detective Sergeant		Monthly	\$ 3,933.42	\$ 4,720.08	\$ 5,211.75	\$ 6,490.08
	EMS Shift Supervisor		Hourly	\$ 22.6928	\$ 27.2313	\$ 30.0678	\$ 37.4428
111	Not Used		Annual	\$ 49,561	\$ 59,473	\$ 65,668	\$ 81,775
112	Deputy Sheriff Lieutenant		Annual	\$ 52,039	\$ 62,447	\$ 68,951	\$ 85,864
			Monthly	\$ 4,336.58	\$ 5,203.92	\$ 5,745.92	\$ 7,155.33
			Hourly	\$ 25.0188	\$ 30.0226	\$ 33.1495	\$ 41.2808
113	Not Used		Annual	\$ 54,641	\$ 65,569	\$ 72,399	\$ 90,157
114	Not Used		Annual	\$ 57,373	\$ 68,847	\$ 76,019	\$ 94,665
115	Deputy Sheriff Captain	E	Annual	\$ 60,241	\$ 72,290	\$ 79,820	\$ 99,398
	Detective Captain	E	Monthly	\$ 5,020.08	\$ 6,024.17	\$ 6,651.67	\$ 8,283.17
	Detention Center Administrator	E	Hourly	\$ 28.9620	\$ 34.7548	\$ 38.3750	\$ 47.7875
116	Not Used		Annual	\$ 63,253	\$ 75,904	\$ 83,811	\$ 104,368

# CLASSIFICATION / GRADE TABLE



6/17/2019

## FISCAL YEAR 2019-2020

Grade	Classification	FLSA		Minimum	Job Rate	Mid Point	Maximum
		Status	Frequency				
117	Deputy Sheriff Major	E	Annual	\$ 66,416	\$ 79,699	\$ 88,001	\$ 109,587
			Monthly	\$ 5,534.67	\$ 6,641.58	\$ 7,333.42	\$ 9,132.25
			Hourly	\$ 31.9308	\$ 38.3168	\$ 42.3082	\$ 52.6861
118	Not Used		Annual	\$ 69,737	\$ 83,684	\$ 92,401	\$ 115,066
119	Not Used		Annual	\$ 73,224	\$ 87,869	\$ 97,022	\$ 120,819
120	Not Used		Annual	\$ 76,885	\$ 92,262	\$ 101,873	\$ 126,860



## Framework for Best Management Practices for Capital Projects Change Orders

1. Standardization of contract documents.
2. Change Orders and Claims shall be handled in accordance with the Contract Documents.
3. Where contractor delays will not result, the cost for a contract change order shall be negotiated prior to authorization to do the work. The itemized cost proposal will be reviewed by the originating department, legal, finance and administration prior to final approval.
4. Work change directives will be used where work must be done on an emergency basis or when contractor delays through no fault of the contractor will result.
5. There should be consideration for exemptions in cases of special emergency involving the health and safety of the citizens and their property.
6. The County Manager shall have the authority to execute and approve change orders and the associated budget amendment up to five percent (5%) of the contract amount. This specifically includes the transfer of contingency funds. Notification of such actions will be provided to the Board of Commissioners via the County Manager's Report.
7. The estimated quantities of items of unit price work are not guaranteed and are solely for the purpose of comparison of bids and determine an initial contract price. Determinations of the actual quantities and classification of unit price work performed by contractor will be made by Engineer and reconciled in the final adjusting change order.



# **HARNETT COUNTY**

## **Recommended 2020-2026**

### **Capital Improvements Program**

## Total Cost of Each Project by Year

	Prior to FY 2019	Current Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Totals
Administrative Building Warehouse Chiller Replacement	0	0	89,600	0	0	0	0	0	0	89,600
Animal Services Shelter Floor Replacement	0	14,000	29,000	0	0	0	0	0	0	43,000
Barbecue Creek Park/Western Harnett Middle School Ball Fields Lighting	0	0	0	397,500	0	0	0	0	0	397,500
Courthouse HVAC Cooling Towers Replacement	0	114,000	0	0	0	0	0	0	0	114,000
Emergency Medical Services (EMS) Cardiac Monitor Purchases	0	0	66,425	68,418	0	36,262	0	0	0	171,105
Emergency Medical Services (EMS) Emergency Transport Unit Replacements	0	0	0	0	226,645	233,444	0	247,661	510,182	1,217,933
Emergency Medical Services (EMS) Non-Transport Vehicle Replacements	0	0	0	99,328	102,139	52,475	107,761	110,573	170,076	642,352
Emergency Medical Services (EMS) Transport Unit Remounts	0	0	224,512	231,051	128,606	0	135,683	139,224	0	859,076
Fleet Management and Replacement System	0	0	200,000	200,000	200,000	200,000	200,000	0	0	1,000,000
Handicapped Accessible Automatic Door Opener Installations	0	0	29,120	0	0	0	0	0	0	29,120
Harnett County Resource Center and Library and Department of Social Services Addition	0	0	24,232,257	0	0	0	0	0	0	24,232,257
Harnett County Sheriff's 911 Dispatching Software Replacement	0	0	520,000	0	0	0	0	0	0	520,000
Harnett County Sheriff's Detention Center Kitchen and Laundry Equipment Replacement	0	0	82,400	84,800	87,200	0	0	0	0	254,400
Harnett County Sheriff's Detention Center Security Intercom Replacement	0	0	0	133,560	0	0	0	0	0	133,560
Harnett County Sheriff's Detention Video Surveillance System Upgrade	0	0	0	0	316,100	0	0	0	0	316,100
Harnett County Sheriff's Records Software Replacement	0	0	133,900	0	0	0	0	0	0	133,900
Harnett Regional Jetport (HRJ) Apron Expansion	0	0	296,500	2,800,000	0	0	0	0	0	3,096,500
Harnett Regional Jetport (HRJ) Fuel Tank Replacement	0	0	0	0	0	2,049,190	0	0	0	2,049,190
Harnett Regional Jetport (HRJ) Fuel Terminal Replacement	0	0	21,115	0	0	0	0	0	0	21,115

## Total Cost of Each Project by Year

	Prior to FY 2019	Current Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Totals
Harnett Regional Jetport (HRJ) Terminal Construction	0	0	313,759	3,866,000	0	0	0	0	0	4,179,759
Northwest Harnett Emergency Radio Tower Replacement	0	0	997,920	0	0	0	0	0	0	997,920
Parks and Recreation Tractor Replacement	0	0	0	0	0	0	34,500	0	0	34,500
Parks Fund Appropriations	0	0	200,000	0	200,000	200,000	200,000	200,000	200,000	1,200,000
Public Library Passenger Van Purchase	0	0	0	22,366	0	0	0	0	0	22,366
Social Services and Commons Area Roof Replacement	0	0	0	238,000	0	0	0	0	0	238,000
Social Services Flooring Replacement	0	0	61,800	0	0	0	0	0	0	61,800
Tax Reappraisal Fund	0	0	332,500	332,500	332,500	0	0	0	0	997,500
<b>Total</b>	0	128,000	27,830,808	8,473,523	1,593,190	2,771,371	677,944	697,458	880,258	43,052,553



# Funding Sources

The table below shows a summary of the funding sources for CIP projects by year. The major revenue sources are installment and other debt, fund balance, and insurance.

	Prior to FY 2019	Current Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Totals
911 Fund	0	0	520,000	0	0	0	0	0	0	520,000
Airport Capital Reserve	0	0	0	496,019	0	0	0	0	0	496,019
Article 44 Capital Reserve	0	0	61,026	2,007,981	0	204,919	0	0	0	2,273,926
Capital Reserves	0	114,000	500,457	659,163	457,390	322,181	277,944	497,458	680,258	3,508,852
Debt	0	0	23,000,000	0	0	0	0	0	0	23,000,000
GO Bonds	0	0	0	397,500	0	0	0	0	0	397,500
Grants, Gifts, Etc.	0	14,000	549,233	4,162,000	0	1,844,271	0	0	0	6,569,504
Operating Revenue	0	0	753,615	532,500	732,500	400,000	400,000	200,000	200,000	3,218,615
Radio System Capital Reserve (VIPER Project)	0	0	997,920	0	0	0	0	0	0	997,920
Sheriff Capital Reserve	0	0	216,300	218,360	403,300	0	0	0	0	837,960
Transfer from General Fund	0	0	1,232,257	0	0	0	0	0	0	1,232,257
<b>Total</b>	0	128,000	27,830,808	8,473,523	1,593,190	2,771,371	677,944	697,458	880,258	43,052,553

# Administrative Building Warehouse Chiller Replacement

Replace the chiller for the Administrative Building warehouse located at 420 McKinney Pkwy, Lillington. The chiller is outdated and no longer operating. Last year, the Facilities Department spent \$5,000 to replace coolant, which has since leaked. An assessment shows the chiller must be replaced. The warehouse contains important assets, such as voting machines and EMS equipment, that must be kept in a climate-controlled environment.

Project Budget	Budget	Current		Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Project Totals
		Prior to FY 2019	Year: FY 2019								
<b>Project Element</b>											
Equipment	0	0	0	89,600	0	0	0	0	0	0	89,600
<b>Total Project Element</b>	0	0	0	89,600	0	0	0	0	0	0	89,600
<b>Funding Source</b>											
Capital Reserves	0	0	0	89,600	0	0	0	0	0	0	89,600
<b>Total Funding Source</b>	0	0	0	89,600	0	0	0	0	0	0	89,600

## Recommended Solution

Replace the chiller in FY 2020.

# Animal Services Shelter Floor Replacement

Replace all the flooring in the Animal Services Shelter, located at 1100 McKay Place, Lillington. The shelter has various floor coverings that are not easy to keep clean and are costly to maintain. The county has spent approximately \$25,000 during the past three years to maintain the floors. Chemicals and continuous washing have eroded the floor in the kennel and have caused the shelter to fail NC Department of Agriculture inspections. Facilities proposes to replace all flooring with epoxy flooring that will be more durable and easier to clean.

Project Budget	Budget	Prior to FY 2019	Current	Year 1:	Year 2:	Year 3:	Year 4:	Year 5:	Year 6:	Year 7:	Project Totals
			Year: FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
<b>Project Element</b>											
Construction	0	0	14,000	29,000	0	0	0	0	0	0	43,000
<b>Total Project Element</b>	0	0	14,000	29,000	0	0	0	0	0	0	43,000
<b>Funding Source</b>											
Capital Reserves	0	0	0	29,000	0	0	0	0	0	0	29,000
Grants, Gifts, Etc.	0	0	14,000	0	0	0	0	0	0	0	14,000
<b>Total Funding Source</b>	0	0	14,000	29,000	0	0	0	0	0	0	43,000

## Recommended Solution

Replace the flooring in FY 2020.

## Barbecue Creek Park/Western Harnett Middle School Ball Fields Lighting

Install lighting on the Western Harnett Middle School baseball and softball fields, located at 10891 NC 27 West, Lillington. The lighting will both benefit the school's athletic programs and allow the Western Harnett Youth Recreation organization to provide more programming and keep programs at the same location. Barbecue Creek Park is the most visited park in the County system because youth programs are centralized at this location. The lights can be financed over a 10-year term, but a net present value analysis shows it is cheaper to buy the lights outright.

Project Budget	Budget	Prior to FY 2019	Current	Year 1:	Year 2:	Year 3:	Year 4:	Year 5:	Year 6:	Year 7:	Project Totals
			Year: FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
<b>Project Element</b>											
Construction	0	0	0	0	397,500	0	0	0	0	0	397,500
<b>Total Project Element</b>	0	0	0	0	397,500	0	0	0	0	0	397,500
<b>Funding Source</b>											
GO Bonds	0	0	0	0	397,500	0	0	0	0	0	397,500
<b>Total Funding Source</b>	0	0	0	0	397,500	0	0	0	0	0	397,500

### Recommended Solution

Replace the lights in FY 2021 utilizing the Parks Capital Reserve, with the balance from the General Capital Reserve.

# Courthouse HVAC Cooling Towers Replacement

Replace HVAC cooling towers at the courthouse, 301 W. Cornelius Blvd, Lillington. The existing coolers are outdated and have had extensive repairs. Scheduling the cooling towers for replacement will help ensure they are replaced before catastrophic failure.

Project Budget	Budget	Current									Project Totals
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	
<b>Project Element</b>											
Construction	0	0	114,000	0	0	0	0	0	0	0	114,000
<b>Total Project Element</b>	0	0	114,000	0	0	0	0	0	0	0	114,000
<b>Funding Source</b>											
Capital Reserves	0	0	114,000	0	0	0	0	0	0	0	114,000
<b>Total Funding Source</b>	0	0	114,000	0	0	0	0	0	0	0	114,000

## Recommended Solution

Replace the cooling towers as soon as possible.

## Emergency Medical Services (EMS) Cardiac Monitor Purchases

Purchase two cardiac monitors to complete the goal of having a monitor on each transport unit and replace monitors as needed. This important equipment continuously monitors a patient's heart rhythm and automatically detects and records arrhythmias, the monitor also serves as a defibrillator and oxygen monitor. The equipment automatically transmits data to the hospital.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Equipment	0	0	0	66,425	68,418	0	36,262	0	0	0	171,105
<b>Total Project Element</b>	0	0	0	66,425	68,418	0	36,262	0	0	0	171,105
<b>Funding Source</b>											
Capital Reserves	0	0	0	66,425	68,418	0	36,262	0	0	0	171,105
<b>Total Funding Source</b>	0	0	0	66,425	68,418	0	36,262	0	0	0	171,105

### Recommended Solution

In FY 2020, purchase the requested monitors from capital reserve. Moving forward, eliminate the EMS Capital Reserve and fund needs in accordance with the adopted CIP.

# Emergency Medical Services (EMS) Emergency Transport Unit Replacements

Replace emergency transport units in accordance with the Emergency Medical Services vehicle replacement policy. The policy provides that transport vehicles will be replaced at 15 years or earlier based on mileage according to engine type: 200,000 for gasoline engines and 225,000 for diesel engines.

Project Budget	Budget	Current									Project Totals	
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026		
<b>Project Element</b>												
Equipment	0	0	0	0	0	20,209	20,815	0	22,082	45,490	108,596	
Vehicle	0	0	0	0	0	206,437	212,630	0	225,579	464,692	1,109,337	
<b>Total Project Element</b>	0	0	0	0	0	226,645	233,444	0	247,661	510,182	1,217,933	
<b>Funding Source</b>												
Capital Reserves	0	0	0	0	0	226,645	233,444	0	247,661	510,182	1,217,933	
<b>Total Funding Source</b>	0	0	0	0	0	226,645	233,444	0	247,661	510,182	1,217,933	

## Recommended Solution

Replace units in accordance with the department's replacement policy. Moving forward, eliminate the EMS Capital Reserve and fund needs in accordance with the adopted CIP.

## Emergency Medical Services (EMS) Non-Transport Vehicle Replacements

Replace non-transport vehicles in accordance with the EMS vehicle replacement policy. The policy provides that non-transport vehicles will be replaced at 10 years or earlier based on mileage according to engine type: 150,000 miles for gasoline engines and 275,000 miles for diesel engines.

Project Budget	Budget	Current									Project Totals
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	
<b>Project Element</b>											
Vehicle	0	0	0	0	99,328	102,139	52,475	107,761	110,573	170,076	642,352
<b>Total Project Element</b>	0	0	0	0	99,328	102,139	52,475	107,761	110,573	170,076	642,352
<b>Funding Source</b>											
Capital Reserves	0	0	0	0	99,328	102,139	52,475	107,761	110,573	170,076	642,352
<b>Total Funding Source</b>	0	0	0	0	99,328	102,139	52,475	107,761	110,573	170,076	642,352

### Recommended Solution

Future replacements of nontransport vehicles should be run through the fleet process.



## Emergency Medical Services (EMS) Transport Unit Remounts

Remount transport units in accordance with the EMS vehicle replacement policy to extend the useful life of the vehicles. The policy provides that ambulances will be remounted at five years and no more than twice afterwards, up to a maximum of 15 years. Remounting includes replacing the vehicle chassis and renovating the ambulance “box” with new floors, cabinets, etc.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Contingency	0	0	0	18,725	19,270	9,908	0	10,453	10,726	0	69,082
Equipment	0	0	0	18,540	19,080	19,620	0	20,700	21,240	0	99,180
Vehicle	0	0	0	187,247	192,701	99,078	0	104,530	107,258	0	690,814
<b>Total Project Element</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>224,512</b>	<b>231,051</b>	<b>128,606</b>	<b>0</b>	<b>135,683</b>	<b>139,224</b>	<b>0</b>	<b>859,076</b>
<b>Funding Source</b>											
Capital Reserves	0	0	0	224,512	231,051	128,606	0	135,683	139,224	0	859,076
<b>Total Funding Source</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>224,512</b>	<b>231,051</b>	<b>128,606</b>	<b>0</b>	<b>135,683</b>	<b>139,224</b>	<b>0</b>	<b>859,076</b>

### Recommended Solution

In FY 2020, purchase the requested remounts from capital reserves. Moving forward, eliminate the reserve and fund needs in accordance with the adopted CIP.

# Fleet Management and Replacement System

Replace non-emergency county vehicles in a standardized way that minimizes maintenance costs and maximizes revenue by selling vehicles at the end of the powertrain warranty period.

Project Budget	Budget	Current									Project Totals
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	
<b>Project Element</b>											
Other	0	0	0	200,000	200,000	200,000	200,000	200,000	0	0	1,000,000
<b>Total Project Element</b>	0	0	0	200,000	200,000	200,000	200,000	200,000	0	0	1,000,000
<b>Funding Source</b>											
Operating Revenue	0	0	0	200,000	200,000	200,000	200,000	200,000	0	0	1,000,000
<b>Total Funding Source</b>	0	0	0	200,000	200,000	200,000	200,000	200,000	0	0	1,000,000

## Recommended Solution

Over the next five to six years, replace approximately 37 vehicles leased back to departments. At the end of the initial funding period, the cycle will repeat, but the fund should be self-sustaining from department “lease” payments. This approach will also allow the county to purchase standard types of vehicles, obtain the best purchase price, and centralize management for preventive maintenance. As departments propose adding vehicles to the fleet, this system will also be utilized, though the initial funding for the vehicle will be needed up front. The Fleet Division will evaluate department needs and recommend whether new vehicles should be purchased. For replacements, the Division will likewise evaluate department needs in deciding what types of vehicles should be purchased.

# Handicapped Accessible Automatic Door Opener Installations

Installation of handicapped accessible door openers on the interior doors of the courthouse and the entrance door to the Tax Office/Register of Deeds/GIS building. Accessibility of county facilities is an important goal of the Board of Commissioners. The courthouse and Tax Office/Register of Deeds/GIS Building are frequently used by the public. Although all doors currently meet the minimum standards for handicapped accessibility, automatic door openers will improve access for the disabled, elderly and other visiting public.

Project Budget	Budget	Prior to FY 2019	Current	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Project Totals
			Year: FY 2019								
<b>Project Element</b>											
Construction	0	0	0	29,120	0	0	0	0	0	0	29,120
<b>Total Project Element</b>	0	0	0	29,120	0	0	0	0	0	0	29,120
<b>Funding Source</b>											
Capital Reserves	0	0	0	29,120	0	0	0	0	0	0	29,120
<b>Total Funding Source</b>	0	0	0	29,120	0	0	0	0	0	0	29,120

## Recommended Solution

Install the door openers in FY 2020.

# Harnett County Resource Center and Library and Department of Social Services Addition

Construct a 59,000-square-foot facility to include a new location for the Harnett County Public Library, Harnett County Veterans Services, Parks & Recreation a large training area, Board of Commissioners chambers and the County’s administrative offices (County Manager’s Office, Finance, Human Resources, and Legal). Construct a 10,000-square-foot addition to the Department of Social services. Constructing the facility will allow the County to address increased service demands related to the County’s rapid growth, accomplish the long established master plan of centralizing County services in and around the Government Complex, and creating more efficient County operations and a better citizen experience. The project will also include site improvements that will provide additional parking and make the Government Complex easier to navigate. A 10,000-square-foot addition to the Department of Social Services is also included. In addition to the other benefits of this project, it will also provide cost savings in the form of more efficient utilities and the elimination of costly lease agreements to house some County staff.

Project Budget	Budget	Prior to FY 2019	Current	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Project Totals
			Year: FY 2019								
<b>Project Element</b>											
Construction	0	0	0	20,047,985	0	0	0	0	0	0	20,047,985
Contingency	0	0	0	984,330	0	0	0	0	0	0	984,330
Design, Engineering & Construction Ad	0	0	0	1,625,000	0	0	0	0	0	0	1,625,000
Equipment	0	0	0	29,942	0	0	0	0	0	0	29,942
Furnishings	0	0	0	1,500,000	0	0	0	0	0	0	1,500,000
Legal	0	0	0	30,000	0	0	0	0	0	0	30,000
Surveying	0	0	0	15,000	0	0	0	0	0	0	15,000
<b>Total Project Element</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,232,257</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,232,257</b>
<b>Funding Source</b>											
Debt	0	0	0	23,000,000	0	0	0	0	0	0	23,000,000
Transfer from General Fund	0	0	0	1,232,257	0	0	0	0	0	0	1,232,257
<b>Total Funding Source</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,232,257</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,232,257</b>

# Harnett County Sheriff's 911 Dispatching Software Replacement

Replace the existing computer-aided dispatching (CAD) software in the 911 center. The existing software, through which all 911 calls are dispatched, has not been upgraded in 20 years and is not GIS based. New software would interface with GIS and allow the 911 Center to receive videos and texts from 911 callers. The majority of the cost of this project should be covered from the 911 Fund.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Other	0	0	0	520,000	0	0	0	0	0	0	520,000
<b>Total Project Element</b>	0	0	0	520,000	0	0	0	0	0	0	520,000
<b>Funding Source</b>											
911 Fund	0	0	0	520,000	0	0	0	0	0	0	520,000
<b>Total Funding Source</b>	0	0	0	520,000	0	0	0	0	0	0	520,000

## Recommended Solution

Evaluate CAD products against county needs to determine the best software to purchase.

# Harnett County Sheriff's Detention Center Kitchen and Laundry Equipment Replacement

Replace kitchen and laundry equipment and water heaters in the Harnett County Detention Center, located at 175 Bain St, Lillington. The Harnett County Detention Center opened in 2009 and some equipment is nearing the end of its useful life. The Sheriff's Office has replaced \$80,000 in kitchen equipment and \$60,000 in hot water heaters in the last year. Estimates show another \$80,000 will be needed for each of the next three years to replace additional kitchen equipment, laundry equipment, and three hot water heaters.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Equipment	0	0	0	82,400	84,800	87,200	0	0	0	0	254,400
<b>Total Project Element</b>	0	0	0	82,400	84,800	87,200	0	0	0	0	254,400
<b>Funding Source</b>											
Sheriff Capital Reserve	0	0	0	82,400	84,800	87,200	0	0	0	0	254,400
<b>Total Funding Source</b>	0	0	0	82,400	84,800	87,200	0	0	0	0	254,400

## Recommended Solution

Replace the kitchen and laundry equipment from the Sheriff's Capital Reserve.

# Harnett County Sheriff's Detention Center Security Intercom Replacement

Replace the intercom system at the Harnett County Detention Center, located at 175 Bain St, Lillington. The existing system, installed when the jail was built in 2009, is nearing the end of life. The manufacturer no longer makes this system and replacement parts are difficult to find.

Project Budget	Budget	Current									Project Totals
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	
<b>Project Element</b>											
Equipment	0	0	0	0	133,560	0	0	0	0	0	133,560
<b>Total Project Element</b>	0	0	0	0	133,560	0	0	0	0	0	133,560
<b>Funding Source</b>											
Sheriff Capital Reserve	0	0	0	0	133,560	0	0	0	0	0	133,560
<b>Total Funding Source</b>	0	0	0	0	133,560	0	0	0	0	0	133,560

## Recommended Solution

Replace the intercom system from the Sheriff's Capital Reserve.

# Harnett County Sheriff's Detention Video Surveillance System Upgrade

Upgrade the video surveillance system in the Harnett County Detention Center, located at 175 Bain St, Lillington. The detention opened in 2009 with the existing system. As it reaches the end of its useful life, the manufacturer no longer supports the system and replacement parts are difficult to find.

Project Budget	Budget	Current									Project Totals
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	
<b>Project Element</b>											
Equipment	0	0	0	0	0	316,100	0	0	0	0	316,100
<b>Total Project Element</b>	0	0	0	0	0	316,100	0	0	0	0	316,100
<b>Funding Source</b>											
Sheriff Capital Reserve	0	0	0	0	0	316,100	0	0	0	0	316,100
<b>Total Funding Source</b>	0	0	0	0	0	316,100	0	0	0	0	316,100

## Recommended Solution

Replace the video surveillance system from the Sheriff's Capital Reserve.



# Harnett County Sheriff's Records Software Replacement

Replace the records management system (RMS) software. The existing software has not been upgraded in the past 20 years. The software includes incident and investigation reports and management of evidence for the Sheriff's Office. An upgrade will enable deputies to access the software in the field through the use of smart phones and tablets and provide other efficiencies for the office.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Other	0	0	0	133,900	0	0	0	0	0	0	133,900
<b>Total Project Element</b>	0	0	0	133,900	0	0	0	0	0	0	133,900
<b>Funding Source</b>											
Sheriff Capital Reserve	0	0	0	133,900	0	0	0	0	0	0	133,900
<b>Total Funding Source</b>	0	0	0	133,900	0	0	0	0	0	0	133,900

## Recommended Solution

Replace the report software from the Sheriff's Capital Reserve.

# Harnett Regional Jetport (HRJ) Apron Expansion

Construct a 126,000 square-foot expansion of the HRJ Apron, located at 615 Airport Road, Erwin. The existing apron is too small to provide adequate space for parking, loading, unloading, and refueling of larger planes used by many businesses. The expansion will allow larger aircraft to land at the jetport and be adequately served. The project may be eligible for 90% funding from NCDOT Division of Aviation.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Construction	0	0	0	0	2,800,000	0	0	0	0	0	2,800,000
Design, Engineering & Construction Ad	0	0	0	296,500	0	0	0	0	0	0	296,500
<b>Total Project Element</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>296,500</b>	<b>2,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,096,500</b>
<b>Funding Source</b>											
Article 44 Capital Reserve	0	0	0	29,650	280,000	0	0	0	0	0	309,650
Grants, Gifts, Etc.	0	0	0	266,850	2,520,000	0	0	0	0	0	2,786,850
<b>Total Funding Source</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>296,500</b>	<b>2,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,096,500</b>

## Recommended Solution

Begin construction as soon as design is complete.

# Harnett Regional Jetport (HRJ) Fuel Tank Replacement

Replace the aging fuel tank at Harnett Regional Airport, located at 615 Airport Road, Erwin. The existing tank was installed in 1985. A 2014 assessment shows the tank is at the end of its useful life and has two inches of debris in the bottom. The project is listed on the County's Transportation Improvement Plan and may be eligible for a grant from the NCDOT Division of Aviation.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Construction	0	0	0	0	0	0	1,862,900	0	0	0	1,862,900
Contingency	0	0	0	0	0	0	186,290	0	0	0	186,290
<b>Total Project Element</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,049,190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,049,190</b>
<b>Funding Source</b>											
Article 44 Capital Reserve	0	0	0	0	0	0	204,919	0	0	0	204,919
Grants, Gifts, Etc.	0	0	0	0	0	0	1,844,271	0	0	0	1,844,271
<b>Total Funding Source</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,049,190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,049,190</b>

## Recommended Solution

Replace the fuel tank and seek alternative funding sources.

# Harnett Regional Jetport (HRJ) Fuel Terminal Replacement

Replace HRJ fuel dispenser, located at 615 Airport Road, Erwin. The existing fuel dispenser is outdated and no longer supported by the payment processing vendor. A new dispenser will allow self-service for refueling aircraft.

Project Budget	Budget	Current		Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Project Totals
		Prior to FY 2019	Year: FY 2019								
<b>Project Element</b>											
Equipment	0	0	0	21,115	0	0	0	0	0	0	21,115
<b>Total Project Element</b>	0	0	0	21,115	0	0	0	0	0	0	21,115
<b>Funding Source</b>											
Operating Revenue	0	0	0	21,115	0	0	0	0	0	0	21,115
<b>Total Funding Source</b>	0	0	0	21,115	0	0	0	0	0	0	21,115

## Recommended Solution

Replace the fuel terminal. Seek funding from other sources.

# Harnett Regional Jetport (HRJ) Terminal Construction

Construct a 4,500-square-foot airport terminal and relocate the automated weather observing system AWOS at HRJ, located at 615 Airport Road, Erwin. The new terminal will replace a smaller, 2,200-square-foot aging terminal that no longer provides the standard of service of other airports. The new terminal will provide office space for Economic Development and will be designated as the "Gateway to Harnett." In order to construct the new terminal, the AWOS must be moved, which also requires additional electrical, radio and fiber infrastructure. Additional land or easement will likely be needed for the AWOS relocation. A portion of the project is eligible for funding from the NC DOT Division of Aviation.

Project Budget	Budget	Current									Project Totals
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	
<b>Project Element</b>											
Construction	0	0	0	0	3,866,000	0	0	0	0	0	3,866,000
Design, Engineering & Construction Ad	0	0	0	313,759	0	0	0	0	0	0	313,759
<b>Total Project Element</b>	0	0	0	313,759	3,866,000	0	0	0	0	0	4,179,759
<b>Funding Source</b>											
Airport Capital Reserve	0	0	0	0	496,019	0	0	0	0	0	496,019
Article 44 Capital Reserve	0	0	0	31,376	1,727,981	0	0	0	0	0	1,759,357
Grants, Gifts, Etc.	0	0	0	282,383	1,642,000	0	0	0	0	0	1,924,383
<b>Total Funding Source</b>	0	0	0	313,759	3,866,000	0	0	0	0	0	4,179,759

## Recommended Solution

Begin construction as soon as design is complete.

# Northwest Harnett Emergency Radio Tower Replacement

Construct a new emergency radio communications tower at 1979 Oakridge River Road Fuquay-Varina in partnership with the NC State Highway Patrol. Remove the existing tower at 130 Oakridge River Road, Fuquay-Varina and restore the land.

Project Budget	Budget	Current									Project Totals
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	
<b>Project Element</b>											
Construction	0	0	0	907,200	0	0	0	0	0	0	907,200
Contingency	0	0	0	90,720	0	0	0	0	0	0	90,720
<b>Total Project Element</b>	0	0	0	997,920	0	0	0	0	0	0	997,920
<b>Funding Source</b>											
Radio System Capital Reserve (VIPER)	0	0	0	997,920	0	0	0	0	0	0	997,920
<b>Total Funding Source</b>	0	0	0	997,920	0	0	0	0	0	0	997,920

## Recommended Solution

Construct the new tower in FY 2020.

# Parks and Recreation Tractor Replacement

Purchase a compact tractor to replace aging equipment that is becoming unreliable.

Project Budget	Current										
	Budget	Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Project Totals
<b>Project Element</b>											
Equipment	0	0	0	0	0	0	0	34,500	0	0	34,500
<b>Total Project Element</b>	0	0	0	0	0	0	0	34,500	0	0	34,500
<b>Funding Source</b>											
Capital Reserves	0	0	0	0	0	0	0	34,500	0	0	34,500
<b>Total Funding Source</b>	0	0	0	0	0	0	0	34,500	0	0	34,500

## Recommended Solution

Purchase the tractor in FY 2024.

# Parks Fund Appropriations

Continue \$200,000 annual appropriations to the Parks Fund. Funds are used for small projects at existing parks and for development of new parks and facilities. The funding allows many projects to be completed by county staff at a lower cost than if contracted. In FY 2019 and 2020, funds will be used for development of the Boone Trail Community Center, Patriots Park, Cape Fear River access sites, and the Shawtown Community Park.

Project Budget	Budget	Prior to FY 2019	Current	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Project Totals
			Year: FY 2019								
<b>Project Element</b>											
Other	0	0	0	200,000	0	200,000	200,000	200,000	200,000	200,000	1,200,000
<b>Total Project Element</b>	0	0	0	200,000	0	200,000	200,000	200,000	200,000	200,000	1,200,000
<b>Funding Source</b>											
Operating Revenue	0	0	0	200,000	0	200,000	200,000	200,000	200,000	200,000	1,200,000
<b>Total Funding Source</b>	0	0	0	200,000	0	200,000	200,000	200,000	200,000	200,000	1,200,000

## Recommended Solution

Continue to make an annual appropriation the the Parks Fund for small projects.



# Public Library Passenger Van Purchase

Purchase an additional vehicle, a passenger van, for use by library staff in providing materials and programs to six library locations. The Public Library Department has only one vehicle currently, but often finds that multiple staff trips are needed at the same time. An estimated 51 hours of vehicle trips are made each week. An average of \$300 per month is being paid in mileage to employees, who must use their own vehicles to accommodate the need for additional trips.

Project Budget	Budget	Prior to FY 2019	Current	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	Project Totals
			Year: FY 2019								
<b>Project Element</b>											
Vehicle	0	0	0	0	22,366	0	0	0	0	0	22,366
<b>Total Project Element</b>	0	0	0	0	22,366	0	0	0	0	0	22,366
<b>Funding Source</b>											
Capital Reserves	0	0	0	0	22,366	0	0	0	0	0	22,366
<b>Total Funding Source</b>	0	0	0	0	22,366	0	0	0	0	0	22,366

## Recommended Solution

This request should be routed through the county's fleet process.

## Social Services and Commons Area Roof Replacement

Replace the Social Services and Commons Area roof. The Social Services and Commons Area, located at 311 W. Cornelius Blvd., Lillington, opened in 1996. The roof is no longer under warranty. Recently, the roof has leaked causing serious damage and an assessment shows replacement is needed. The Health Department portion of the roof will be completed in FY 2019.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Construction	0	0	0	0	238,000	0	0	0	0	0	238,000
<b>Total Project Element</b>	0	0	0	0	238,000	0	0	0	0	0	238,000
<b>Funding Source</b>											
Capital Reserves	0	0	0	0	238,000	0	0	0	0	0	238,000
<b>Total Funding Source</b>	0	0	0	0	238,000	0	0	0	0	0	238,000

### Recommended Solution

Replace both roofs as a joint project in FY 2021.

# Social Services Flooring Replacement

Replace flooring in the hallways of the Department of Social Services, located at 311 W. Cornelius Harnett Blvd, Lillington. The carpet is original to the building constructed in the late 1990s, is worn, and if left in place, may create a tripping hazard. Vinyl composition tile (VCT) will replace the existing carpet in the hallways on the first and second floor. VCT is easier to clean and more durable.

<b>Project Budget</b>	<b>Budget</b>	<b>Prior to FY 2019</b>	<b>Current Year: FY 2019</b>	<b>Year 1: FY 2020</b>	<b>Year 2: FY 2021</b>	<b>Year 3: FY 2022</b>	<b>Year 4: FY 2023</b>	<b>Year 5: FY 2024</b>	<b>Year 6: FY 2025</b>	<b>Year 7: FY 2026</b>	<b>Project Totals</b>
<b>Project Element</b>											
Other	0	0	0	61,800	0	0	0	0	0	0	61,800
<b>Total Project Element</b>	0	0	0	61,800	0	0	0	0	0	0	61,800
<b>Funding Source</b>											
Capital Reserves	0	0	0	61,800	0	0	0	0	0	0	61,800
<b>Total Funding Source</b>	0	0	0	61,800	0	0	0	0	0	0	61,800

# Tax Reappraisal Fund

Set aside funds annually for the next revaluation of real property, slated for FY 2022, in accordance with state law. The cost of the reappraisal will likely be between \$1,000,000 to \$1,500,000. The county has issued a request for proposals for the work, but responses have not yet been received.

Project Budget	Budget	Current									Project Totals
		Prior to FY 2019	Year: FY 2019	Year 1: FY 2020	Year 2: FY 2021	Year 3: FY 2022	Year 4: FY 2023	Year 5: FY 2024	Year 6: FY 2025	Year 7: FY 2026	
<b>Project Element</b>											
Other	0	0	0	332,500	332,500	332,500	0	0	0	0	997,500
<b>Total Project Element</b>	0	0	0	332,500	332,500	332,500	0	0	0	0	997,500
<b>Funding Source</b>											
Operating Revenue	0	0	0	332,500	332,500	332,500	0	0	0	0	997,500
<b>Total Funding Source</b>	0	0	0	332,500	332,500	332,500	0	0	0	0	997,500

## Future Projects

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Currently, the county lacks sufficient data, revenue, or debt capacity to schedule these projects. If these issues are resolved, these projects may appear in a future CIP.

### Anderson Creek Park Entrance Road Construction

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Future

Construct 2,700 linear feet of asphalt roadway over the existing gravel entrance and driveway at Anderson Creek Park, located at 1492 Nursery Road Lillington. Paving the gravel driveway with asphalt will reduce annual maintenance costs for the county and provide a more visually appealing entrance to the park.

#### Recommended Solution

When sufficient funding and a reliable cost estimate are obtained, move forward with paving the entrance and driveway into Anderson Creek Park.

### Animal Services Shelter Addition

---

Future

Construct a new animal services adoption center as an addition to the existing shelter, located at 1100 McKay Place, Lillington. The addition would provide space for a veterinarian office and a better environment for adoption of animals, as well as improve the flow of animals from intake through adoption. The addition would also provide space to separate adoptable animals from animals quarantined for health or behavior issues and increase the holding capacity of the shelter. These improvements would address issues cited during Department of Agriculture inspections.

### Benhaven (Former) School Renovation

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Future

Renovate the former Benhaven Elementary School in partnership with Harnett County Schools. With the opening of the new Benhaven Elementary School in Fall 2018, the former Benhaven Elementary campus is now vacant. The County is currently in discussions with Harnett County Schools regarding the future use of the campus. Harnett County Schools wishes to use a portion of the campus (the former gymnasium and attached classrooms) for an Early College opening in Fall 2020, and the County wishes to provide additional County services (including Parks and Recreation, Library and others) on the rest of the campus. There is strong community support for the continued use of the former Benhaven Elementary campus and for a community center at this location. Discussions are ongoing regarding the scope of this project, and funding sources need to be finalized.

### Board of Election's Voting Equipment Replacement

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Future

Replace 22 voting tabulators and 18 Automark ballot marking devices purchased in 2006, as requested by the Harnett County Board of Elections. Though the vendor will continue to service the equipment, as it ages it may become difficult to find replacement parts. The cost estimate is based on the inflated cost of the current equipment. A firmer cost estimate will be needed to move this project to funded status.

#### Recommended Solution

Replace the equipment when a reliable cost estimate is developed.

## **Courthouse Shell Space Upfit**

**Future**

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The Harnett County Clerk of Court has requested that the shell space on the third floor of the courtroom be upfitted for a courtroom. In addition to possible courtroom needs, other court-related agencies also need office space.

### **Recommended Solution**

All needs should be studied and a feasibility study conducted with a reliable cost estimate before moving ahead with the project.

## **Emergency Medical Services (EMS) Convalescent Transport Unit Additions**

**Future**

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Purchase an additional transport convalescent ambulance in FY2019-2020 to add to the Transport Division Fleet. This will be the third transport convalescent ambulance purchased since 2017.

### **Recommended Solution**

This issue is part of emergency services study and will be reevaluated when the study is presented.

## **Emergency Medical Services (EMS) Convalescent Transport Unit Replacements**

**Future**

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Replace convalescent transport units in accordance with the EMS vehicle replacement policy. The policy provides that transport vehicles will be replaced at 15 years or earlier based on mileage according to engine type: 200,000 for gasoline engines and 225,000 for diesel engines.

### **Recommended Solution**

This issue is part of emergency services study and will be reevaluated when the study is presented.

## **Emergency Medical Services (EMS) Wheelchair Van**

**Future**

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Replace Emergency Medical Services (EMS) wheelchair accessible van, used for nonemergency transport, with a new van and wheel chair lift. The project includes the vehicle's graphics and radio.

### **Recommended Solution**

This issue is part of emergency services study and will be reevaluated when the study is presented.

## **Fleet Maintenance Facility Improvement or Replacement**

Future

The County's existing maintenance garage is too small and inefficiently designed for increased service demands. At least two options are under consideration. First, the existing facility could be expanded. It has only three bays, which are frequently full due to the demand to service County vehicles. Expanding it with additional bays would allow staff to accommodate increased demand for service from County departments, improve efficiency and reduce wait times for departments waiting on vehicle repairs. Second, there may be opportunities for the County to partner with Harnett County Schools in the future on a new joint Fleet Maintenance Facility, which would allow for greater efficiencies and economies of scale through a collocated facility for both entities.

## **Harnett County Sheriff's Detention Center Addition**

Future

Construct a 55-bed, 8,750-square-foot addition and recreation yard at the Harnett County Detention Center, located at 175 Bain St, Lillington. Projections show that the jail population will reach 80% of capacity as early as 2020 if the county continues to house inmates for other agencies. If the county discontinues the practice of housing outside inmates, the Detention Center will have adequate space for six to seven years, according to projections. However, the county will lose significant revenue of approximately \$250,000 to \$1,000,000 per year for housing inmates for the Federal and State government and the US Army. An evaluation of this proposal should also include an analysis of additional operating costs associated with the expansion and additional inmates.

### **Recommended Solution**

Conduct a feasibility study and cost-benefit analysis to determine if the addition is cost effective.

## **Harnett County Sheriff's Office Addition for Storage and Evidence**

Future

Construct an addition to the Harnett County Sheriff's Office, located at 175 Bain St., Lillington, to house evidence and supplies for the Detention Center.

### **Recommended Solution**

Conduct a feasibility study to determine the building needs and cost.

## **Harnett County Sheriff's Office and Detention Center Generator Purchase and Installation**

Future

Purchase and install a larger backup generator at the Harnett County Sheriff's Office and Detention Center, located at 175 Bain St, Lillington. The existing generator fully runs only the 911 Center. It operates life and safety equipment in the Sheriff's Office and Detention Center, but does not run the heating and air conditioning systems. A 1500KW generator would power all equipment and systems in the Sheriff's Office and Detention Center.

### **Recommended Solution**

Currently, funds are not available to meet this request.

## **Harnett County Sheriff's Office Detention Center Generator Automatic Transfer Switch**

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Future

Install an automatic transfer switch for Detention Center generator, located at 175 Bain Street, Lillington. The existing switch automatically transfers the facility to the generator in the event of a power outage. However, to return to regular power, the staff must manually engage the switch. A new switch would allow this to be done automatically. The installation may require an addition to the building, the cost of which has not yet been determined.

### **Recommended Solution**

Evaluate the cost of installing the switch and building addition.

## **Harnett County Sheriff's Office Parking Lot Expansion**

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Future

Construct additional parking at the Harnett County Sheriff's Office staff, located at 175 Bain St, Lillington for staff and visiting public.

## **Harnett County Sheriff's Office VIPER Radio Replacement**

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Future

Replace 246 mobile and 281 portable radios between 2025 and 2030. When Harnett County invested in the VIPER emergency radio system in 2015, the county purchased radios for all emergency responders. The radios will near the end of their useful life in 2025 and will need to be replaced in the next 10 years. The Sheriff's Office is requesting funding for a plan to replace all Harnett County owned general fund departmental radios.

## **Harnett Regional Jetport (HRJ) Airfield Lighting Rehabilitation**

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Future

Rehabilitate the airfield lighting system at HRJ. The existing system is more than 35 years old. A new system is needed to ensure flight safety. The project may be eligible for DOT Division of Aviation Funding.

## **HVAC Control Upgrades and Standardization in Multiple Locations**

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Future

Upgrade HVAC Controls in Social Services, Health, Administration, Library, Agriculture Center, Courthouse, and Utilities buildings. The existing controls utilize outdated software and vary from building to building. Standardizing controls to a single type would allow for better centralized management, a more secure software platform, and more efficient heating and cooling.



## Neills Creek Park Roadway Construction

Future

Construct a new driveway from NC 210 into Neills Creek Park, located at 3885 Neill's Creek Road, Angier. The new driveway would alleviate the need to use the Harnett Central High School driveway. NC Department of Transportation also requires the construction of a turning lane. This driveway and parking lot would connect the high school and Harnett Central Middle School fields and allow for Parks and Recreation to program for both areas. Because of the current access through school property, the park cannot be used during school hours.

## Old Jail Demolition and Relocation of Electrical, Mechanical and Plumbing Systems for Emergency Medical Services (EMS), State Highway Patrol, and NC Division of Motor Vehicles (DMV)

Future

The old jail, located at 1005 Edward Brothers Drive, Lillington, shares electrical, mechanical and plumbing systems with EM, Highway Patrol and DMV. The old jail has water infiltration and mold. Because of the nature of its construction, it has not been practical to renovate the old jail for other needs. Currently EMS is directly connected to the old jai, while the DMV and Highway Patrol space share systems with the old jail. The Facilities Department is proposing to relocate building systems, build a new mechanical room, demolish the connection between EMS and the old jail, and demolish the old jail building. The project would also involve temporarily relocating EMS, Highway Patrol, and DMV.

### Recommended Solution

Because of the complexity of the interconnectedness of the buildings' systems, hire a professional engineer to deliver a preliminary engineering report, complete with reliable cost estimate.

## Parks and Recreation Greenway Corridor Study

Future

Hire a consultant to study the correct alignment for a selected greenway corridor. The study would provide route alternatives and cost estimates.

### Recommended Solution

Identify a specific area for study and obtain a reliable cost estimate.

## Public Library Bookmobile Purchase

Future

Purchase a bookmobile with a Wi-Fi-enabled computer lab to provide library services to underserved areas of Harnett County. The 2018-23 Harnett County Library Master Plan found that, as of the 2010 Census, 55.9% of the county's population resides in rural area and 16.4% live below the poverty line. More recent American Communities Survey shows the poverty rate is 18% and that 81% of the county's population lives outside a municipality. Given these demographics, the Master Plan found that it is reasonable to assume that transportation to library services may be challenging for many residents. A bookmobile would serve as a mobile library with Wi-Fi-enabled computer lab to deliver materials, programs, technology, and internet service to residents who have difficulty accessing existing facilities.

### Recommended Solution

Continue to study the needs of underserved residents to determine if a bookmobile is the best solution.

## Public Library Radio Frequency Identification (RFID) Installation

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Future

Purchase and install RFID equipment in libraries and place RFID tags in library materials. RFID is the latest technology for library materials theft detection, patron self-checkout, and inventory tracking by staff. The use of this technology would streamline the library's operations to improve staff efficiency, increase inventory accuracy, and fortify collection security. This project is eligible for state library technology (LSTA) grant funds. If approved, the grant would cover approximately 75% of cost.

### Recommended Solution

Obtain a reliable cost estimate and apply for grant funding.

## Public Library Western Harnett Service Expansion

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Future

Expand public library services to residents of western Harnett by renovating an existing building owned by the county or constructing a new facility. The 2018-2023 Harnett County Library Master Plan found that the 48,000 residents of western Harnett do not have adequate public library service. Public libraries provide important services that foster economic development, student achievement, and cultural enrichment. Options for addressing this need include renovating an existing 2,000-to-5,000-square-foot building or constructing a new 8,000-to-10,000-square-foot building in an area accessible to western Harnett residents. The county will evaluate these options and, when ready to proceed, conduct a feasibility study to develop reliable cost estimates.

### Recommended Solution

Continue to study the needs of Western Harnett. When a possible solution is identified, conduct a feasibility study to determine scope and cost.

## Tax Office Security Improvements

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Future

Install security barriers for the Tax Office, located at 305 W Cornelius Blvd, Lillington, to improve employee safety, as recommended by the NC Association of County Commissioners (NCACC) study on county tax operations.. The NCACC recommendations will have to be examined and a cost estimate obtained before moving ahead with this project.

### Recommended Solution

Review the NCACC study on tax office improvements, ascertain what improvements are necessary, and obtain cost estimates for a future CIP.

## Tax Software Replacement

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Future

Purchase one software package that includes billing, collections, and computer-assisted mass appraisals (CAMA). Currently the Tax Office utilizes one type of software for billing and collections and another for appraisals/CAMA. One software package that includes both would increase staff efficiency and improve the ability to retrieve data.

### Recommended Solution

Evaluate software packages to determine the best fit and obtain a reliable cost estimate.

# **HARNETT REGIONAL WATER**

## **Capital Improvement Plan 2019-20**

### **EXECUTIVE SUMMARY**

The capital improvement plan attached herewith is a working tool developed by the HRW staff to give guidance toward the County's water and sewer infrastructure development and capital needs program. It consists of an assessment of the current water and wastewater systems and projects these capital needs over a ten-year period. This plan is offered to the Board to seek their guidance and input as they look toward Harnett County's future. This plan should be a helpful fiscal planning tool that allows us to forecast capital demands on revenues and borrowing power to help avoid overextending ourselves financially during the next ten years and beyond. HRW recommends that the review and approval of this capital improvement plan be accomplished annually as part of the budget process. General approval of this document by resolution does not commit the Board to specific approval of any one project or expenditure, nor does it appropriate money for any project. This would still be accomplished through separate capital project ordinances. The approval by resolution from the Board simply approves the capital improvement plan as a plan for the forecast period.

### **DESCRIPTION OF COUNTY**

**Demographics.** The County, formed in 1855, has a projected population of 136,031 as of 2019. The median household income for Harnett County is estimated to be \$51,406 as of 2017 and the poverty rate in 2017 is estimated to be 18%.

**Land Area Configurations.** Harnett County is located in the south central portion of North Carolina. It lies partially in the Coastal Plain and partially in the Piedmont section. The eastern two-thirds of the County exhibit topographic features common to the Coastal Plain region of North Carolina. It is an area of level to gently rolling terrain with elevations ranging from 100 to 300 feet above sea level. The major underlying geological formation includes sedimentary rocks consisting mostly of unconsolidated sands and clays. Topographical features of the western part of the County resemble the Piedmont region of North Carolina. It is an area of steeper hills with elevations as high as 450 feet above sea level. The major underlying geological formation includes crystalline rocks, such as granite and slate.

### **Name and Logo Changes.**

The Harnett County Department of Public Utilities underwent name and logo changes in FY 2018-19. The new name of the utility is “Harnett Regional Water”. The new mission statement reads as follows, “Harnett Regional Water provides high quality water and wastewater services to residents and businesses in Harnett County and the surrounding region. The organization is focused on customer service and is committed to environmental stewardship. Its position on the Cape Fear River, combined with significant investments in infrastructure and foresight from past and current leaders, will allow Harnett Regional Water to continue to serve the rapidly growing central region of North Carolina.” This rebranding should help accentuate the growth of the department from a single county water and sewer department to a regional water and wastewater provider. The old name often confused customers as to what

services the department provided. The new logo installations on elevated tanks will continue in earnest this year and the utility will debut a stand-alone website to emphasize easier access and customer service to our consumers.

**Description of Existing Facilities.** Harnett Regional Water provides water and/or wastewater services to approximately 100,000 Harnett County residents. HRW also provides public water to customers in Counties contiguous to ours. These Counties include Cumberland, Johnston, Moore, Lee, and Wake. The Harnett County Regional Water Treatment Plant supplies water to the Harnett County municipalities of Lillington, Angier, Erwin, and Coats. It supplies water to the Towns of Fuquay-Varina and Holly Springs in Wake County and also the Towns of Spring Lake and Linden in Cumberland County. It also jointly supplies water to Fort Bragg through a partnership with the Public Works Commission of Fayetteville. The Harnett County Regional Water Treatment Plant utilizes the Cape Fear River as the source for the system's drinking water and currently has a treatment capacity of forty-two million gallons a day (42 MGD). HRW's water system consists of nine County water and sewer districts. Each of these districts exists as a separate legal entity pursuant to Chapter 162A of the North Carolina General Statutes. The County maintains and operates the districts for a fee equal to the districts' debt service amount. This amount is paid from general revenues received from water and/or wastewater sales from the various districts. The County established a "Harnett County Public Utilities Fund" in 1998 that consolidated accounting for the operation of these districts. This allowed the department to budget revenues and expenditures in a consolidated manner rather than nine individual district budgets. HRW provides wastewater treatment to the Towns of Angier, Coats and Lillington in Harnett County. HRW also provides wastewater treatment to the Town of Fuquay-Varina in Wake County and Fort Bragg Army Base in Cumberland County. HRW was established in 1982 with approximately 600 water customers and 8 employees. We have grown in the thirty-seven years since to approximately 40,000 water customers, 13,000 sewer customers and 105 employees. HRW infrastructure consists of approximately 1,400 miles of water mains, 360 miles of sewer collection mains and totals over \$325 million dollars in assets. In addition

to the 42 million gallon per day regional water plant mentioned above, other assets include 2 wastewater treatment plants with a combined treatment capacity of 22.5 million gallons per day, 20 elevated water storage tanks with 8.9 million gallons of capacity, 18.2 million gallons of ground storage capacity, a 60 million gallon reservoir, 24 water booster stations with pumping capacity of 133 million gallons per day and 98 sewer lift stations. Approximately 95% of Harnett County residents now have access to public water. As is apparent from the above history, HRW has experienced tremendous growth and accomplishment through the valiant efforts and foresight of past and present Harnett County Commissioners and staff. Their dedication to a countywide water and strategically located sanitary sewer system is the reason for the utility's success.

## **WATER SYSTEM**

**Treatment Facility.** HRW's existing 42 mgd (million gallons per day) regional water treatment facility was recently upgraded to that capacity in FY 2016-17 at a cost of approximately \$12 million dollars. The project added four new filters, an upgraded alum sludge disposal system, new backwash/chemical storage and modified the raw water intake and raw water/reservoir low-lift pump stations. In conjunction with the project, the County entered into a formal water supply capacity agreement with Moore County in which Moore purchased 3 million gallons of daily water capacity in the Harnett Regional Water Treatment Plant. Moore joins Johnston County, the Towns of Holly Springs and Fuquay-Varina in Wake County, as well as Fort Bragg in Cumberland County as capacity holders in the Harnett County Regional Water Treatment Facility. Harnett Regional Water will continue to invest in technological upgrades in the plant and continue to plan to increase its treatment capacity to meet the needs of its growing regional customer base.

**Water Supply Plan.** The State of North Carolina requires that all water systems submit an approved water supply plan annually. This plan is currently being updated by the HRW staff. The purpose of this plan is to provide evidence to the State that the water system is providing adequate planning for the supply of water through a designated planning period. Water supply planning is also continuing in the area of hydraulic modeling as the engineering firm of Hazen & Sawyer is engaged in providing an updated water hydraulic model of our entire distribution system. This will be critical importance in planning and directing future water resources to accommodate new growth.

**Water Conservation Measures.** Harnett County amended its Water Shortage & Conservation Ordinance in the spring of 2008. The ordinance was amended in response to the drought conditions in our area over the last several years. The ordinance now more clearly defines the stages of water conservation and what triggers their enactment. It also established a normal irrigation schedule and increased the department's enforcement authority during emergencies. Our water supply is a critical resource that must be protected at all costs.

**Water Distribution System.** Three water transmission projects were recently completed in FY 2018-19. The most significant was the West Central Transmission Project which consisted of the construction of approximately thirteen miles of 20 inch water transmission main complete with a booster pump station from Lillington to the Seminole community near the Lee County line along US Hwy 421. This project costs approximately \$8 million dollars and greatly improves our hydraulic efficiency in the west central part of the County. Another water distribution projects completed in FY 2018-19 was the South Central Transmission Project. It consisted of the installation of 7,500 feet of 12 inch water transmission main to alleviate low pressure zones in the South Central portion of the County and cost approximately \$700 thousand dollars. The final water distribution project completed in FY 2018-19 was the WHIP Transmission Project. It consisted of the construction of 7,800 feet of 16 inch transmission main along Hwy 87 to serve the new Benhaven Elementary School

being constructed in the Western Harnett Industrial Park (WHIP). This project was completed at a cost of approximately \$1 million dollars and, as is the case with all three water distribution projects, was funded from Harnett Regional Water's capital reserves.

**Regional Interconnects.** As you are aware, Harnett County's water system is interconnected to several area public water systems that we do not provide water to including: the City of Dunn, the Town of Benson, the City of Raleigh, the Town of Apex, the City of Fayetteville (PWC), the City of Durham, and finally the Town of Cary. These connections are of a vital importance in the event of emergency water shortage conditions. The ability to provide and receive additional water from these various sources makes all of these systems more dependent upon each other and truly interconnected in a regional manner. HRW is now a member of the newly formed Triangle Water Supply Partnership. Because of this alliance, our water system will participate with the triangle water utilities in regional water supply planning, with the goal of collaboratively planning for, maintaining, and implementing, long-term sustainable and secure water supplies for our region in the future.

## **WASTEWATER SYSTEM**

**Wastewater Treatment.** The County currently owns two active wastewater treatment plants, the North Harnett Regional Wastewater Treatment Plant and the South Harnett Regional Wastewater Plant. The South Harnett plant began operation in June 2009 and has a capacity of 15 mgd. It serves all of the southern area of the County and Fort Bragg. The North Harnett Wastewater Treatment Plant has a capacity of 7.5 MGD and is currently undergoing major modifications to its filters and biosolids storage facilities as part of the North Harnett Wastewater Treatment Plant Upgrade Project . This project is scheduled to be completed in FY 2019-20 at a cost of approximately \$11 million dollars.



**Regional Wastewater Facilities.** Harnett County has commissioned four different engineers since 1968 to look at comprehensive approaches to the long-range planning of Harnett County's water and wastewater needs. The most recent of these is the Northern Harnett Wastewater Master Plan for the Districts in the northern section of the County. This study was authored by Hazen and Sawyer and was completed in FY 2017-18. All of these wastewater plans have concluded that a regional approach utilizing a consolidation of systems is the best plan practical for protection of public health and economic development. There will continue to be County development of services which will extend from existing facilities; and, due to the escalating cost of expansion and operating expenses, it is likely that other regions within the County will be attempting to regionalize systems within the next ten years. In addition to this, regulatory restraints will force regionalization to happen in order to eliminate as many discharges into our water basin as possible. Areas outside the County, which are tributary to our drainage basins and wastewater treatment facilities, (i.e. southern Wake County and northern Cumberland County as recent examples) also provide realistic opportunities for regionalization. These relationships should be nurtured to provide the greatest scale of economy in building additional wastewater collection lines to serve Harnett County citizens.

## **FINANCIAL PLANNING**

**Revenue Projections.** Revenue projections for the next 10 years are difficult if not impossible to correctly predict. They are tied to a myriad of factors including residential and commercial growth in the County, local and regional economic conditions, and the ability of our utility to meet all future water and sewer needs throughout the County and region. Before we can attempt to predict future revenues, we need to look at current revenue trends for the last several fiscal years.

### HRW Operating Revenues

<u>Financial Period</u>	<u>Operating Revenues</u>
FY 08-09	\$26,969,184
FY 09-10	\$24,860,413
FY 10-11	\$28,042,836
FY 11-12	\$30,130,929
FY 12-13	\$30,732,953
FY 13-14	\$34,624,099
FY 14-15	\$32,162,037
FY 15-16	\$34,446,531
FY 16-17	\$35,872,649
FY 17-18	\$39,203,558

You can see from these figures that revenues increased by \$14,343,145 in the last nine fiscal years. This represents a 57% increase in operating revenues in that time span. The majority of this increase is due to the growth of water and wastewater infrastructure throughout the County and increasing growth of water supply to the surrounding region. Rates must be adjusted to cover the ever increasing cost of service to include debt repayment and meet capital reserve targets to cover emergencies and capital project funding. The overall financial strategy of the Department is to continue to maximize revenues consistent with an even pace of residential and commercial/industrial growth within the County. Expenditures will be kept in line consistent with adequately maintaining treatment and distribution systems while emphasizing regulatory compliance in all areas. Harnett Regional Water is at a historical crossroads in the sense that 95% of all County residents have access to water. Additional access to water has been the primary source of a growing revenue base in the past. However, since most areas within the County now have access to water, future revenue growth will be directly correlated to the Department's goal to provide access to sewer to densely populated unincorporated areas

of the County and the Department's ever increasingly important role as a regional water and wastewater treatment provider to surrounding municipalities, counties and most importantly Fort Bragg.

## **CUSTOMER SERVICE IMPROVEMENTS**

HRW recently had a "Public Utilities Efficiency Study" completed by the Management Consulting firm of Martin-McGill out of Asheville, NC. Although the overwhelming result of the study was positive, one of the main recommendations for improvement within the department was in the area of customer service. Specifically, the need to upgrade existing outdated technologies such as water/sewer customer billing software that was over a decade old, asset management /work order software, automated customer telephone systems, etc. HRW has aggressively started that process and is currently installing a customer information system (CIS) software system that includes a mobile work order and internet pay platform. We have also engaged with new providers to enhance our existing Interactive Voice Response (IVR) telephone system to give customers access to enhanced technological features. We hope to have these and other key customer service improvements online and available to our customer early in FY 2018-19.

## **Capital Project Budget Summary**

This capital project budget summary combines all the proposed capital projects discussed earlier in this report. It provides a snapshot of anticipated capital needs over the next five years. The expenditures section shows each projects total budget. The revenue section shows the expected funding sources for each year.



<b>EXPENDITURES</b>											
	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Total Cost	Totals
Project Name	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	
NHWWTP Upgrade	\$11,170,903										\$11,170,903
SHE/ACP School Wastewater Project	\$2,754,205										\$2,754,205
Automated Meter Upgrade Phase 1		\$2,750,000									\$2,750,000
SHWWTP Upgrade		\$2,000,000									\$2,000,000
WTP Property Acquisition-Watkins 50 acres			\$1,000,000								\$1,000,000
BCC FM and PS Upgrade			\$2,500,000								\$2,500,000
SW WW PS & FM				\$6,894,000							\$6,894,000
Automated Meter Upgrade Phase 2				\$2,750,000							\$2,750,000
Wake County Distribution Upgrade					\$8,500,000						\$8,500,000
Southwest Regional GST						\$3,004,180					\$3,004,180
NW Water Transmission							\$8,200,000				\$8,200,000
SC Tank 5 Construction (Doc's/Nursery)								\$2,090,000			\$2,090,000
South Harnett High Service Feed									\$17,750,000		\$17,750,000
MW Tank 6/SW Transmission Connect										\$390,000	\$390,000
<b>Totals</b>	\$13,925,108	\$4,750,000	\$3,500,000	\$9,644,000	\$8,500,000	\$3,004,180	\$8,200,000	\$2,090,000	\$17,750,000	\$390,000	\$71,753,288
<b>REVENUES</b>											
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Totals
Grants from all sources											\$0
Revenue Bonds											\$0
State Revolving Loans							\$8,200,000		\$17,750,000		\$25,950,000
Developer Participation				\$3,447,000							\$3,447,000
Holly Springs					\$8,500,000						\$8,500,000
Reserves	\$13,925,108	\$4,750,000	\$3,500,000	\$6,197,000		\$3,004,180		\$2,090,000		\$390,000	\$33,856,288
<b>Totals</b>	\$13,925,108	\$4,750,000	\$3,500,000	\$9,644,000	\$8,500,000	\$3,004,180	\$8,200,000	\$2,090,000	\$17,750,000	\$390,000	\$71,753,288
<b>Debt Summary</b>											
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Totals
<b>Actual New Debt</b>	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$8,200,000	\$0	\$17,750,000	\$0	\$28,450,000
<b>Planned Rate Increases</b>											
Current Rates/Water	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Totals
\$18.50/2,000 min	\$20.00	no change	no change	no change	\$22.00	no change	no change	no change	\$24.00	no change	
\$5.25/1,000 gal above min	\$5.50	no change	no change	no change	\$5.75	no change	no change	no change	\$6.00	no change	
\$2.38 Bulk Rate	no change	\$2.55	no change	no change	no change	\$2.75	no change	no change	no change	\$2.95	
\$1.85 Bulk Rate Capacity Holders	no change	\$2.00	no change	no change	no change	\$2.15	no change	no change	no change	\$2.30	
% increase	6.5%	7.5%	no change	no change	7.5%	7.5%	no change	no change	7%	7%	
Monthly \$ Increase in Avg Bill	\$2.25	n/a	n/a	n/a	\$2.75	n/a	n/a	n/a	\$2.75	n/a	
Revenue from increase	\$1,090,800	\$423,636	\$0	\$0	\$1,386,000	\$455,412	\$0	\$0	\$1,435,500	\$515,000	\$5,306,348
Current Rates/Sewer	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Totals
\$15 Flat	\$15.00	no change	no change	no change	\$16.00	no change	no change	no change	\$17.00	no change	
\$5.25/1,000 gals	\$6.00	no change	no change	no change	\$6.50	no change	no change	no change	\$7.00	no change	
\$2.05 Bulk Rate Capacity Holders	no change	\$2.25	no change	no change	no change	\$2.40	no change	no change	no change	\$2.60	
% increase	9.0%	9.0%	no change	no change	7.5%	7%	no change	no change	7.5%	8%	
Monthly \$ Increase in Avg Bill	\$3.75	n/a	n/a	n/a	\$3.50	n/a	n/a	n/a	\$3.50	n/a	
Revenue from increase	\$510,000	\$125,000	\$0	\$0	\$450,000	\$140,000	\$0	\$0	\$585,000	\$175,000	\$1,225,000

Duly adopted this the \_\_\_\_\_ day of June 2019, upon motion made by Commissioner \_\_\_\_\_, seconded by Commissioner \_\_\_\_\_, and adopted by the following vote:

Ayes: \_\_\_\_\_ Noes: \_\_\_\_\_ Absent: \_\_\_\_\_

Board of Commissioners of the County of Harnett

By: \_\_\_\_\_

Gordon Springle, Chairman of the Board and of the governing body of all Water and Sewer Districts of Harnett County

ATTEST:

\_\_\_\_\_

Margaret Wheeler, Clerk to the Board



**DEPARTMENT OF PUBLIC UTILITIES**

**WATER AND SEWER ORDINANCE**

July 1, 2019

# **HARNETT REGIONAL WATER WATER AND SEWER ORDINANCE**

## **BOARD OF COUNTY COMMISSIONERS**

Gordon Springle – Chairman  
Howard Penny – Vice Chair  
Joe Miller  
Barbara McKoy

## **COUNTY OFFICIALS**

Paula Stewart, County Manager  
Steve Ward, Director



AN ORDINANCE REGULATING THE USE OF WATER AND SEWER FACILITIES OPERATED BY HARNETT REGIONAL WATER FIXING RENTS, RATES, FEES AND OTHER CHARGES AND PROVIDING FOR COLLECTION OF SAME.

BE IT ORDAINED BY THE COUNTY BOARD OF COMMISSIONERS OF HARNETT COUNTY.

Section 1. Authority.

This ordinance is adopted pursuant to North Carolina General Statutes 153A-275, 162A-85.5 and 162A Article 6 for the purpose of providing adequate and reasonable rules and regulations to protect and regulate water supply and distribution systems and sewer collection systems owned or operated by HCDPU. The ordinance is also adopted pursuant to North Carolina General Statutes 153A-277, 162A-85.13, 162A-88, 162A-92 and 162A Article 8 for the purpose of establishing a schedule of rents, rates, fees, charges and penalties for the use of and services furnished by water supply and distribution systems and sewer collection systems owned or operated by HCDPU.

Section 2. Definitions.

Air-Gap Separation is an unobstructed vertical distance through the atmosphere between the lowest opening from any pipe or faucet supplying water to a tank, plumbing fixture, or other device and the flood level rim of the receptacle.

Auxiliary Intake is any piping connection or other device whereby water may be secured from a source other than the public water supply.

Backflow is any flow of water into the public water supply from any other source due to a cross-connection, auxiliary intake, interconnection, backpressure, backsiphonage, any combination thereof, or other cause.

Backpressure is any pressure on any source of water other than the public water supply which may be greater than the pressure on the public water supply and may result in a backflow.

Backflow Prevention Device is an approved effective device method used to prevent backflow from occurring in the potable water supply. The type of device shall be based on degree of hazard, existing or potential.

Backsiphonage is any circumstance in which the pressure on the public water supply may be reduced to the point that the elevation and atmospheric pressure on a source of water other than the public water supply may result in a pressure to be greater than the pressure on the public water supply and may result in a back flow.

Building is a structure as defined in *Volume VII, One and Two Families, and Volume I, General Construction*, of the *NC State Building Code*.

Confinement Device is a backflow prevention device that is installed within a private plumbing or distribution system to isolate a localized hazard from the remainder of said system.

Connection is that part of the water service line which runs from the main to the property line, including all appurtenances to make the service complete and ready for use.

Contractor A person or entity, licensed by the State of North Carolina Licensing Board, under contract to the Developer to perform the construction of water and sewer infrastructure of the Development.

Consumer is the person legally or equitably responsible for the payment of charges for water or sewer on any premises.

Containment Device is a backflow prevention device installed at the point of separation between the public water supply and a private service or private distribution system at the point of metering.

Controlled By is owned, operated or leased by.

Cross-Connection is any physical connection whereby the public water supply is connected with any other water supply system, whether public or private, either inside or outside of any building or buildings, in such a manner that a flow of water into the public water supply is possible either through the manipulation of valves or because of ineffective check or back-pressure of any other arrangement.

Cut-Off Valve is a valve used to regulate the water supply to the consumer's premises.

Department shall mean Harnett Regional Water.

Developer Any person, firm, corporation, or other legal entity improving property for commercial, industrial or residential purposes.

Development Property improved for commercial, industrial or residential purposes.

District shall mean any HCDPU water and sewer district established pursuant to Article 6, Chapter 162A of the North Carolina General Statutes.

Double Check Valve is an assembly composed of two single, spring-loaded independently operating check valves, including tightly closing shut-off valves located at each end of the assembly, and having suitable connections for testing the water tightness of each check valve.

Dual Check Valve is a device containing two independently acting check valves in series.

Easement shall mean an acquired legal right for the specific use of land owned by others.

Engineer of Record A person licensed as a Professional Engineer in good standing with the North Carolina State Board of Registration for Professional Engineers and Land Surveyors acting as an agent for the Developer with regard to water and sewer line extensions.

Fire Line is a system of pipes and equipment used to supply water in an emergency for extinguishing fire.

Full Service Sprinkler Connection is a separate metered connection originating at a main and running to the property line, and includes all appurtenances to make the connection complete and ready for use. This connection is independent of any other water connection on the premises and shall not be connected to any plumbing or other pipeline where residual water therefrom is required to be discharged into the sewer system.

HRW shall mean Harnett Regional Water.

Improved Street is any street having a wearing surface of concrete, brick, stone block, asphalt, or any bituminous compound.

Interconnection is any system of piping or other arrangement whereby the public water supply is connected directly with a sewer, drain, conduit, pool, heat exchanger, storage reservoir, or other device which does or may contain sewage or other waste or substance which would be capable of imparting contamination to the public water supply.

Lateral is that portion of the water connection which does not include meter, box or meter setter or connection.

Main is the pipe usually laid in a street running parallel to the property line which distributes water or collects sewer.

May is permissive (see “shall”).

NCDEQ North Carolina Department of Environmental Quality

NCDWQ North Carolina Division of Water Quality

Occupant is the consumer who is actually in possession or control of any premises.

Owner is the person having legal or equitable title to any premises.

Person is an individual, firm, association, partnership or corporation.

Premises are land, building, or other structure and appurtenances thereto.

Pressure Vacuum Breaker is an assembly containing an independently operating spring loaded check valve and an independently operating loaded air inlet valve located on the discharge side of the check valve. The assembly must be equipped with suitable connections for testing the proper operation of the device and tightly closing shut-off valves located at each end of the assembly.

Public Water Supply is the water and waterworks system of HRW, and its consumers outside the County boundary, for the provision of piped water for human consumption, and which supply is recognized as a public and community water system by the North Carolina Department of Environmental Quality, Division of Environmental Health, Public Water Supply Section.

Record Drawings -Drawings prepared by the Engineer that indicate the details of the system following the construction phase and that at least meet the minimum standards set forth by the State of North Carolina and the North Carolina Licensing Board for Engineers and Land Surveyors and the HRW Sanitary Sewer and Water Specification

Reduced Pressure Zone Principle Backflow Prevention Device (RPZ) is a device containing within its structure, two spring loaded independently operating check valves, together with an automatically operating check valves, together with an automatically operating pressure differential relief valve located between the two check valves. The first check valve reduces the supply pressure a predetermined amount so that during normal flow and at cessation of normal flow the pressure between the checks shall be less than the supply pressure. In case of leakage of either check valve, the differential relief valve, by discharging into the atmosphere, shall operate to maintain the pressure between the check valves less than the supply pressure. The device shall have suitable connections for testing, including tightly closing shut-off valves located at each end.

Retrofitted Sprinkler Connection is a second metered connection originating at a point along that segment of the existing service line between the main and the first or existing meter and running to the property line, and includes all appurtenances to make the connections complete and ready for use. The Retrofitted Sprinkler Connection shall not be connected to any plumbing or other pipeline where residual water therefrom is required to be discharged into the sewer system.

Service Line is a water line which may service a house, business, apartments, etc. which runs from the street to the establishment being served.

Shall is mandatory (see “may”).

Standard Size Main refers to a six-inch diameter water main and an eight-inch diameter sewer main.

Subdivision The division of a tract, parcel, or lot into two or more lots or building sites or other divisions for the purpose, whether immediate or future, of sale, legacy, or building development and includes all division of land involving a new street or change in existing streets to include re-subdivision. Subdivision shall also refer to uses of land not ordinarily considered a subdivision, but requiring utility installations. Examples of these uses are mobile home parks, multi-family projects townhouses, and planned unit developments.

System Development Fee A charge or assessment for service imposed with respect to new development to fund costs of capital improvements necessitated by and attributable to such new development, to recoup costs of existing facilities which

serve such new development, or a combination of those costs. The term includes amortized charges, lump-sum charges, and any other fee that functions as described by this definition regardless of terminology.

Unit refers to a residential housing unit such as an apartment, condominium or duplex.

Unusual Conditions to mean delays in acquiring materials, parts and (or) supplies, rock encountered in construction and other items which might cause delays not under the control of HRW.

Water and Sewer Plans An engineered drawing, signed and seal by the Engineer of Record, in conformance with the HRW Sanitary Sewer and Water Specifications that delineates the water and sewer infrastructure as well as other on-site improvements proposed for the development of the subject property.

### Section 3. Water Laterals and Tap-On.

Water laterals will be installed only at the request of the Owner or his agent. When the lateral terminates at the property line, the meter shall not be set and the lateral shall not be used until the owner of the property or his agent applies for service.

### Section 4. Connection To Be Made By HRW Only Upon Application.

The construction of water laterals within the street right-of-way and the setting of meters shall be the responsibility of HRW. The construction of such lateral or the setting of such meter shall be done only after the written application therefor has been approved. The only exception to this provision will be when laterals and meter yokes are installed by Developer's contractors in new subdivisions in compliance with Rules, Regulations and Specifications as shall be established by HRW from time to time.

### Section 5. Application for Connection.

Every application for water service shall list, on forms provided by HRW, the property owner, the applicant's name, social security number, driver's license number, phone number, and all other relative forms of identification required by HRW, the street on which the lot is located, the number of the house or a description of the lot location, the number of all types of fixtures planned in the building now and proposed for the future, the distance from the property line where service comes from the street to the furthestmost point of the building as planned, and the name of the plumber who will do the work. This application shall be filed not less than ten days before the proposed connection is desired. Unusual conditions may be just cause for additional time in providing the services required. When the size of the service and the cost of the connection have been determined, the applicant shall deposit the previously determined cost and shall be issued a permit for the desired connection.

Section 6. Disapproval of Application.

If, in the opinion of HRW through its duly constituted authority, the water connection applied for will be of such size or character as to put too great a demand on any part of the system and disrupt the HRW's ordinary water service (500 GPM at 20 PSI residual plus normal service requirements), it shall disapprove the application until such time as adequate means are provided by the applicant to eliminate the unsatisfactory condition. If, at any time, changes are made by a consumer in his service requirements so as to create an unsatisfactory condition in the HRW's water service, HRW shall require the consumer to adopt remedial measures to eliminate the unsatisfactory condition. HRW shall not in any way be responsible for any cost or inconvenience caused by a change in service requirements after an application has been approved, or by an installation before the application has been approved.

Section 7. Separate Water and Sewer Connections and Meters Required.

Each building shall have a separate meter, and where practicable shall have a separate water lateral. In the event that one lateral is used for two dwellings, commercial or industrial buildings, or used to serve two or more meters for the same dwelling, commercial or industrial buildings, a separate cut-off shall be provided for each meter. However, there shall be an exception to the requirement for separate water meters in the case of groups of mobile homes or apartment developments under single ownership. In the case of said groups of mobile homes or apartment developments of more than ten (10) units, one meter shall be used for the entire project unless additional meters are deemed necessary by the proper HRW authority, and the following conditions shall be met:

- (a) Bills will be rendered to the Owner of the property.

- (b) The bill will be calculated by a minimum charge for the master meter and for each of the total number of units included thereafter, and calculating the remaining bill based on the total consumption passing through the master meter above the minimum; provided, however, owners of ten or fewer multiple units may elect to have water metered directly to each unit and the charge therefore billed directly to the user in each unit.
- (c) Should any portion of the development be sold, the owners shall be responsible for paying whatever additional costs would be involved in bringing the divided development into compliance with this article.

Section 8. Connections And Meters To Remain Property of HRW.

All meters, boxes, pipes and other equipment furnished and installed by HRW in a water or sewer connection shall remain the property of the HRW. If, after an installation is completed, the property owner requests that a meter or lateral be changed in size and this request is approved by HRW, the property owner shall pay for the change of lateral as though it were a new connection and shall pay or be credited the difference of the cost of meters in the original and new installations according to the then current price of the two meters.

Section 9. Maintenance Of Meters And Connections.

All meter and water laterals shall be maintained by HRW at the HRW's expense.

Section 10. Connection To Other Supply and Cross-Connection Control.

No part of the HRW's water system shall be connected to any source of water supply other than those authorized by official action of the County Board of Commissioners. If, on any premises, both HRW water and water from any other source is used, the piping shall be completely separate. Pipes carrying water from a source other than HRW's supply shall be painted yellow. It shall be unlawful for



any person to cause a cross-connection, auxiliary intake, or interconnection to be made with the public water supply; or allow one to exist for any purpose whatsoever.

HRW has the responsibility to inspect properties served by the public water supply where cross-connections with the public water supply are deemed possible. The frequency of these inspections shall be set by the department. HRW shall have the right to enter, at reasonable time, any nonresidential property served by a connection to the public water supply for the purpose of conducting these inspections. In those cases in which the property owner chooses not to provide such access, HRW may designate the location as a high hazard in accordance with the paragraphs below.

The following uses shall be classified as hazardous uses:

- (a) Hazardous uses include, but are not limited to: pumps or tanks handling sewage, radioactive, lethal, or toxic substances, boiler and steam connections, sewer waste lines, low inlets to receptacles containing toxic substances, coils or jackets used as heat exchangers, flush valve toilets without vacuum breaks, bacterial and viral materials, private wells or other private water supply, irrigation systems, water systems or hose connections, booster pumps, carbonation equipment, or similar hazard potential as determined by the Department.
- (b) Any location at which the nature or mode of operation within a premise are such that frequent alterations are made to the plumbing or at which there is a likelihood in the determination of the Department that protective measures may be subverted, altered, or disconnected.
- (c) Any facility which contains, but is not limited to, a bottling plant, cannery, a building having five or more stories, battery manufacturer, exterminator, greenhouse, chemical processing plant, dairy, dye works, film laboratory, car wash, hospital, commercial laboratory, laundry, metal fabrication operation, mortuary, swimming pool, morgue, x-ray equipment, medical office with laboratory, aspirator, medical washing equipment, packing house, plating plant, poultry house, power plant, nuclear reactor, pumped fire sprinkler or riser system or those equipped with facilities for the introduction of freeze preventive chemicals or other substances other than water.

All installations described in the above paragraphs (a)-(c) shall be deemed hazardous uses, and must have a containment device in the form of a reduced pressure zone backflow prevention device provided that, if the consumer demonstrates to the satisfaction of HRW that sufficient internal confinement devices have been installed and tested. The Department may require that the consumer provide engineering drawings sealed by a professional engineer of installations within the premises, which provide complete internal protection against cross-connection as approved by the Department. Any such connection shall be considered another connection for

the purpose of determining the type of containment device required. Each internal confinement device shall be one of the following, as approved by HRW or their authorized representative: reduced pressure zone principle backflow prevention device, double check valve backflow prevention device, air gap, vacuum break-pressure type, or dual check valve. Each reduced pressure zone principle backflow prevention device serving as an internal confinement device shall have a mesh strainer immediately upstream of the inlet gate valve.

Services to single-family residential units, not otherwise required by this ordinance to have other containment devices, may have a containment device in the form of a dual check valve. HRW supplies this dual check valve when residential connections are installed. On all other services which other containment devices are required the owner's representative shall be required to install these devices prior to the installation of a meter by HRW. On all such services for which meters have been applied prior to the adoption of this ordinance, said dual check valve shall be installed by HRW, provided that the Department reserves the right to charge the owner or occupant of any residence for the cost of said device and its installation. Maintenance of dual check valve containment devices installed in accordance with this section shall be conducted by the Department.

All other connections to the public water supply of HRW shall have containment devices in the form of double check valve backflow prevention devices as set forth in the following paragraph. This shall include water mains installed by HRW, including but not limited to mobile home parks, apartments, group housing projects, and other private distribution systems, or similar hazard potential as determined by HRW or their authorized representative.

All containment devices shall be installed according to the following procedure:

- (a) The containment devices shall be located off street right-of-way on the water main side of any plumbing connection. When installed in a building, the device shall be located on the service line immediately after its entrance into the building. Each containment and confinement device shall be installed in a location which is physically accessible for inspection and testing as determined by HRW. Containment devices which have been buried in the ground do not satisfy the provisions of this ordinance. Each reduced pressure principle zone device shall be installed such that flooding of the device is unlikely as determined by the Department.
- (b) HRW shall maintain a list of approved manufacturers and models of hazard containment devices and drawings of standard installations, copies to be made available through the administration office of the Department. All installations and materials shall conform to HRW standards.

- (c) In those cases in which containment and/or confinement devices have been previously installed by any party, the responsibility for maintenance, testing, and replacement as applicable shall be with the consumer.
- (d) The cost of said means of containment, and any other plumbing modifications necessary and convenient thereto, and the testing and maintenance thereof is to be paid for by the consumer.

Upon identification of a hazard, or hazard potential, as defined in this section of the ordinance, HRW shall notify the consumer, of record, of the the property on which the hazard exists of the following:

- (a) Location of the Hazard
- (b) Nature of the Hazard Observed
- (c) Date of the Hazard Observed
- (d) Applicable Section of the Ordinance
- (e) Requirements of the Ordinance

Such notification to be made by certified mail, with return receipt requested.

HRW shall be notified by the consumer when the nature of use of the property changes so as to change the hazard classification of that property, as set forth in this ordinance.

The consumer at each property at which containment and/or confinement device(s) have been installed shall have each containment or confinement device(s) tested on an annual basis, and perform any routine maintenance to such device as recommended by the manufacturer, and provide the Department with a report of that inspection and work. The consumer shall cause such maintenance, or repairs to be made, rendering the device fully operational. Failure of the consumer to perform that testing and maintenance shall cause for the premises to be deemed an immediate public health hazard. HRW may immediately thereafter discontinue public water supply service to that premises and service shall not be restored until such devices have been rendered fully operational. Where the use of water is critical to the continuance of normal operations or protection of life, property, and equipment, duplicate containment or confinement devices shall be provided by the property owner to avoid the necessity of discontinuing water service to test or repair the device(s).

Consumer responsibilities under this section include:

- (a) The consumer shall, as required in this ordinance and upon notification, install the hazard containment device(s) as required within ninety (90) days of the date of notification.
- (b) If, after expiration of ninety (90) days, the containment device(s) has not been installed in conformance with the standards set forth in this ordinance and by the Department, in proper working condition, the Department may discontinue the public water supply at that premises, and service shall not be restored until such devices have been installed. The Department may permit an extension of up to ninety (90) additional days if compliance efforts are underway and the existence of hardship can be determined.
- (c) HRW shall bear no liability for direct or consequential damages caused by the discontinuance of service pursuant to this ordinance.

Section 11. When Water Meters Read.

All water meters on water systems controlled by HRW shall be read monthly unless unforeseen circumstances dictate otherwise.

Section 12. Adjustment Of Overcharges.

HRW shall have the authority to adjust one water and/or sewer monthly bill per twelve months after determining that the bill is excessive, upon the following conditions:

- (a) If the cause is a defect in a water meter, the water bill shall be reduced to the average amount of such bill for the preceding three (3) months.
- (b) When proof of repair is furnished to substantiate a leak, the water bill shall be reduced by fifty percent (50%) of the amount by which it exceeds the average amount of the consumer's bill for the preceding three (3) months. The average is then added back in to determine the final amount. Leak adjustments for sewer accounts are determined by reducing the sewer bill to the preceding three month average.

- (c) If the cause is of an undetermined origin, and it does not appear upon investigation that the occupant or occupants of the premises served were in any way at fault for the excessive water bill, the adjusted bill shall be calculated the same as in (b) of this rule.
- (d) All metered water lost due to negligence on the part of the user will be charged at the normal rate, and no adjustment of the bill shall be made.

### Section 13. Meter Tests.

Any consumer may have a test of his water meter made upon payment in advance of a fee of actual cost of the test for any size meter. A deposit for the estimated cost of the test is required before such test is conducted. If the consumption shown on the meter in question is greater than twice the average consumption for the preceding six months, the fee for testing the meter shall be waived. Since the most accurate water meters suitable for general use require a margin of approximately two and one-half percent for error, any meter which shows upon test an error not greater than two and one-half percent shall not be considered defective. If the meter is found to be over-registering in excess of two and one-half percent, refund shall be made in accordance with Section 12 (a) above, and the deposit paid for the test shall be refunded.

### Section 14. Bulk Water Usage.

HRW allows consumers or commercial establishments to use bulk water from public fire hydrants through the use of portable hydrant meters after an application has been made and deposit has been paid. The actual deposit shall be determined by HRW according to the size of the hydrant meter and is refundable upon the satisfactory return of the meter. Failure to return the meter in a timely fashion will result in the customer being charged for the full prevailing cost of the hydrant meter. A chain of custody form will be used to annotate the serial number of the hydrant meter, the customer name and relevant billing information, and the signature of the customer requesting the meter. A daily, monthly or yearly rental rate will be billed to the customer according to the desired usage. Any customer requesting to keep the meter for a year will be provided to pay that rental rate at the time of meter issuance or the beginning of each new yearly billing period. The water user also agrees to pay for water obtained at the rate of \$6.00 per 1,000 gallons. A chain of custody form will be used to annotate the serial number of the hydrant meter, the customer name and relevant billing information, and the signature of the customer requesting the meter. The applicant shall be responsible for any damage to the hydrant, meter,

backflow, connections, etc., used in the installation and the cost of any such damage shall be taken from the deposit. After deducting the water bill, appropriate rental rate and any cost of damage to the installation, HRW shall refund the balance of the deposit to the applicant as soon as the meter is removed and returned to the HRW's stock. While in use, no wrench shall be used on the hydrant except a hydrant wrench furnished by HRW. If scarred by unauthorized methods, the cost of nut and labor to repair shall be charged to person responsible. Should the water bill, rental rate and cost of damage exceed the deposit, the user shall pay the amount of such excess to HRW.

Section 15. Tampering With Meters and Stopcocks.

No person, except an employee of HRW, shall turn the stopcock installed in each meter box nor shall any person construct or have constructed any bypass around any meter except as may be installed and sealed by HRW. The fact that water is cut on to any premises by a person without the prior knowledge of either HRW or the consumer shall not relieve the consumer of liability for such unauthorized use of water. A minimum fee of \$100.00 shall be imposed upon the consumer where such tampering or unauthorized use of water has occurred.

Section 16. No Guarantee Of Quality, Quantity Of Pressure Of Water Supply .

Neither the District nor HRW guarantees the quality, quantity or pressure of its water supply. It is hereby made a portion of the terms on which HRW and the District furnish water to consumers that HRW and the District shall in no case be liable to any consumer for any defect on quality or any deficiency in quantity or pressure; that HRW and the District shall not be liable to any consumer for damages resulting from turning on or the complete or partial cutting off of water; and no deduction shall be made from any water bill by reason of any such defect or deficiency. No HRW employee shall take responsibility for telling a property owner or occupant how best to care for his boiler, heater or other equipment which is affected by the discontinuance, either temporary or permanent, of his water supply. The owner or occupant shall be entirely responsible for his equipment and shall hold HRW and the District in no way responsible for damage thereof.

Section 17. Protection Of Water Supply.

No person shall contaminate any portion of HRW or of the Districts' water supply whether the same is in a reservoir, or tank, or pipe.

Section 18. Repealing Clause.

All ordinances or parts of ordinances in conflict with this ordinance are hereby repealed. If any section, paragraph, subdivision, clause or provision of this ordinance shall be adjudged invalid, such adjudication shall apply only to such section, paragraph, subdivision, clause or provision so adjudged, and the remainder of this ordinance shall be deemed valid and effective.

Section 19. Procedures.

- (a) Service will be supplied only to those who apply.
- (b) Users will make application for service, in person, at HRW and at the same time make the deposit guarantee required below. A \$15.00 account set-up fee and/or transfer fee of the same amount is due upon initial account set up or subsequent transfer of a consumer's water service to another address.
- (c) The amount of deposit shall be determined by entering all responsible consumer information into an On-line Utility Database. If the consumer or consumers have a history of outstanding debt to other utilities, a copy of the amount of debt and the utility to which it is owed shall be provided to the consumer at the time of application. A credit score is determined by this procedure.
- (d) Property owners, if approved by the procedure described in Section 19 (c) above shall make a minimum cash deposit of \$25.00. If the property owner is not approved by the above described procedure, they will be charged a minimum deposit of \$50.00. All other consumers, if approved by the procedure described above, shall make a minimum cash deposit of \$50.00 per service requested. All other consumers with a delinquent credit history will be charged a minimum deposit of \$100.00 per service requested. Deposits shall not accrue interest. All consumers who qualify as commercial users under the current rate structure shall be exempt from this deposit requirement.

- (e) All property owners with no established accounts, must provide HRW with a deed or purchase agreement for the property where water and/or sewer service will be provided. All other users must provide HRW with a copy of a rental or lease agreement for the property where water and/or sewer service will be provided. All consumers identified as financially responsible parties on the rental or lease agreement shall be listed as responsible parties on the account as setup by HRW.
- (f) HRW may reject any application for service not available under a standard rate or which involves excessive service cost, or which may affect the supply of service to other customers or for other good and sufficient reasons.
- (g) HRW may reject any application for service when the applicant is delinquent in payment of any bills incurred for service or connection fees previously supplied at any location, provided that when the Owner of the premises has been served water and has not paid for the same, HRW shall not be required to render service to anyone at said location where the water was used until said water bill has been paid.
- (h) The person or persons in whose name the deposit is made shall be responsible for payment of all bills incurred in connection with the service furnished.
- (i) A separate deposit is required for each meter and/or service connection requested.
- (j) The deposit receipt is not negotiable and can be redeemed only at HRW.
- (k) The deposit required by this ordinance or part remaining thereof will be refunded upon payment of final bill and final accounting.

Section 20. Initial or Minimum Charge.

- (a) The initial or minimum charge, as provided in the rate schedule, shall be made for each meter installed, regardless of location.
- (b) In resort or seasonal areas where service is furnished to a consumer during certain months only, the minimum charge per service for the period of non-use shall be the regular minimum as set out in the published rates of HRW.



- (c) Water furnished for a given lot shall be used on that lot only. Each consumer's service must be separately metered at a single delivery and metering point. Each commercial unit and each storeroom or stall used for business purposes shall have a separate meter. All commercial use including storerooms and stalls for business purposes shall be metered separately from any residential use and vice versa, whether now in service or to be installed in the future.
- (d) Consumers shall be responsible for paying the minimum monthly water bill whether or not water is actually used during a month.

Section 21. HRW's Responsibility and Liability.

- (a) HRW shall run a service line from its distribution line to the property line where the distribution line runs immediately adjacent and parallel to the property to be served, and for which a tap-on fee, and system development fee(s) then in effect, will be charged. The tap-on-fee is subject to deviate from the set rate due to cost of the service installation.
- (b) HRW may install a meter at the property line or, at HRW's option, on the consumer's property or in a location mutually agreed upon.
- (c) When two or more meters are to be installed on the same premises for different consumers, they shall be closely grouped and each clearly designated to which consumer it applies.
- (d) HRW does not assume the responsibility of inspecting the consumer's piping or apparatus and will not be responsible therefor.
- (e) HRW reserves the right to refuse service unless the consumer's lines or piping are installed in such manner as to prevent cross-connections or backflow.
- (f) HRW shall not be liable for damage of any kind whatsoever resulting from water or the use of water on the consumer's premises, unless such damage results directly from negligence on the part of HRW. HRW shall not be responsible for any damage done by or resulting from any defect in the piping, fixtures, or appliances on the consumer's premises.

HRW shall not be responsible for negligence of third persons or forces beyond the control of HRW resulting in any interruption of service.

- (g) Under normal conditions, the consumer will be notified of any anticipated interruption of service.

Section 22. Consumer's Responsibility.

- (a) Piping on the consumer's premises must be so arranged that the connections are conveniently located with respect to HRW's lines or mains.
- (b) If the consumer's piping on the consumer's premises is so arranged that HRW is called upon to provide additional meters, each place of metering will be considered as a separate and individual account.
- (c) Where meter is placed on premises of a consumer, a suitable place shall be provided by consumer for placing such meter, unobstructed and accessible at all times to the meter reader.
- (d) The consumer shall furnish and maintain the service line on the consumer's side of the meter; HRW to provide a like service on HRW's side of such meter.
- (e) The consumer's piping and apparatus shall be installed and maintained by the consumer at the consumer's expense in a safe and efficient manner and in accordance with HRW's rules, regulations, specifications, and ordinances and in full compliance with the sanitary regulations of the North Carolina State Board of Health.
- (f) The consumer shall guarantee proper protection for all property controlled by HRW and placed on the consumer's premises by HRW or any predecessor in interest to HRW and shall permit access to it only by authorized representatives of HRW.
- (g) In the event that any loss or damage to such property or any accident or injury to persons or property is caused by or results from the negligence or wrongful act of the consumer, his agents, or employees, the cost of the necessary repairs or replacements shall be paid by the consumer to HRW and any liability otherwise resulting shall be assumed by the consumer.

- (h) The amount of such loss or damage or the cost of repairs shall be added to the consumer's bill; and if not paid, service may be discontinued by HRW.

Section 23. Access To Premises.

HRW personnel shall have access at all reasonable hours to the premises of the consumer for the purpose of installing or removing property controlled by HRW, inspecting piping, reading or testing meters, or for any other purpose in connection with HRW's service and facilities.

Section 24. Change of Occupancy.

- (a) Not less than three days notice must be given in person or in writing to discontinue service for a change in occupancy. Such notice shall be given at the HRW office which has responsibility for management of water and sewer systems.
- (b) The outgoing party shall be responsible for all water consumed up to the time of departure or the time specified for departure, whichever period is longest.

Section 25. Suspension of Service.

- (a) Services may be discontinued at the request of the consumer, provided the consumer pay all current balances. When services are discontinued and all bills paid, the deposit will be refunded in accordance with this Ordinance.
- (b) Services may also be discontinued by HRW to any customer whose account remains delinquent for more than ten (10) days. The deposit will be applied by HRW toward settlement of the account. Any balance will be refunded to the consumer; but if the deposit is not sufficient to cover the bill, HRW may proceed to collect the balance in the usual way provided by law for the collection of debts.

- (c) Property owners may have a service discontinued for rental property in the event that the rental unit is vacant for a period not to exceed twelve (12) months. If the rental property is still vacant after twelve (12) months from the original suspension date, the property owner will begin to receive minimum bills for that location to include the account setup of \$15.00.
- (d) Service discontinued for non-payment of bills will be restored, at the request of the consumer only after bills are paid in full, and a service charge of \$40.00 paid for each meter reconnected except as set forth hereafter. The consumer being reconnected must also make the required deposit. The consumer may elect to pay an additional service fee of \$50.00 to expedite the reconnection process. The payment of this fee will guarantee the reestablishment of water service to the consumer on the same day the account is paid in full.
- (e) After a connection has been discontinued for a period of twelve consecutive months HRW may remove the meter base, meter, curb stop valve, meter box and service line for use elsewhere or for storage.
- (f) At any time after a connection has been discontinued an additional service charge equal to the then current tap-on-fee shall be paid as a reconnection fee. Also, the consumer must make the required deposit.
- (g) HRW reserves the right to discontinue its service without notice for the following additional reasons:
  - 1. To prevent fraud or abuse.
  - 2. Consumers willful disregard for HRW's rules and ordinances.
  - 3. Emergency repairs.
  - 4. Insufficiency of supply due to circumstances beyond HRW's control.
  - 5. Legal processes.
  - 6. Direction of public authorities.
  - 7. Strike, riot, fire, flood, accident, or any unavoidable cause.

- (h) HRW may, in addition to prosecution by law, permanently refuse service to any consumer who tampers with a meter or other measuring device.
- (i) HRW gave a privilege for early connection to the water system to every property owner or resident as the water mains were installed. From time to time, HRW may give privileges for connections at reduced amounts in order to encourage additional hookups to increase revenue. Any consumer who takes advantage of a reduced connection will be responsible for paying at least the minimum monthly water bill whether or not water is actually used until such time as the reduced connection fee charged plus all monthly water bills charged equal the then current charge for tap-on connection. The consumer shall remain liable for at least the minimum monthly bill thereafter until he has notified HRW in accordance with other provisions of this ordinance that he desires to stop his service.

Section 26. Complaints - Adjustments.

- (a) If the consumer believes his bill to be in error, he shall present his claim, in person, at HRW before the bill becomes delinquent. Such claim, if made after the bill has become delinquent, shall not be effective in preventing discontinuance of service as heretofore provided. The consumer may pay such bill under protest, and said payment shall not prejudice his claim.
- (b) HRW will make special meter readings at the request of the consumer for a fee of \$25.00 provided, however, that if such special reading discloses that the meter was over read, or in error in any way, the fee will be refunded.
- (c) Meters will be tested at the request of the consumer upon payment to HRW of the actual cost to HRW of making the test provided, however, if the meter is found to over register or under register beyond two and one-half per centum (2 1/2) of the correct volume, no charge will be made.
- (d) If the seal of the meter is broken by other than HRW's representative, or if the meter fails to register correctly, or is stopped for any cause, the consumer shall pay an amount estimated from the record of his previous bills and/or from other proper data.

No modification of rates or any of the stipulations in this ordinance shall be made by any employee of HRW.

Section 27. Classifications, Rates, Fees and Charges.

The following classifications, rates, fees, and charges are adopted:

(a) Classification of Service.

All services are classified under three categories to include residential, commercial, or bulk municipal users. A residential service is a service requiring a meter size up to and including one inch. A commercial service is a service requiring a meter size greater than one inch up to and including two inches. A bulk municipal service is a service requiring a meter size greater than two inches, where the user is a municipality and/or other public body.

(b) Rate Schedule:(1) Residential:

<u>Water Schedule</u>	<u>Monthly</u>
Flat rate, first 2,000 gallons (minimum)	\$ 20.00
All water used over 2,000 gallons	\$ 5.50 per 1,000 gallons
 <u>Sewer Schedule</u>	 <u>Monthly</u>
Flat Rate, no gallons	\$ 15.00
Commodity charge\$	\$ 6.00 per 1,000 gallons
Flat sewer rate, one person household	\$ 40.00
Flat sewer rate, two or more in household	\$ 45.00

(2) Commercial:

<u>Water Schedule</u>	<u>Monthly</u>
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Flat rate, first 2,000 gallons (minimum)	\$ 27.00
All water used over 2,000 gallons	\$ 5.50 per 1,000 gallons

Sewer ScheduleMonthly

Flat rate, no gallons	\$ 40.00
Commodity charge	\$ 6.00 per 1,000 gallons
Flat rate, institutional, no gallons	\$ 250.00 minimum
Commodity charge	\$ 6.00 per 1,000 gallons

(3) Bulk Municipal:Water-

\$ 2.38 for each 1,000 gallons used. Where bulk municipal connections exist, HRW may require that the water purchaser guarantee a minimum usage allocation and payment for the same, whether used or not.

Water-Capacity Owners-

\$1.85 for each 1,000 gallons used. Bulk municipal rates may differ depending upon the purchase of capacity in County owned production facilities and/or other extenuating circumstances deemed by HRW.

Sewer-

\$ 2.05 for each 1,000 gallons treated.

Energy Charges-

\$.25 for each 1,000 gallons of water used.

Note: Energy charges may differ depending upon the number of pumps required for delivery.

(c) Tap-On-Fees.Water Services

2	inch connection	\$ 2,500
1	inch connection	\$ 1,500
3/4	inch connection	\$ 800
3/4	inch connection	\$ 200 for new District or HRW funded extension

Sewer Services

4 inch gravity connection	\$ 1,000
6 inch gravity connection	\$ 1,500
8 inch gravity connection	\$ 2,500
Step Tank	\$ 2,000

Larger connections and/or road bores, including those for bulk municipal connections, shall be negotiated as may be appropriate.

(d) Hydrant Meter Charges.

<u>Services</u>	<u>Charges</u>
3/4 inch hydrant meter	\$250.00 Refundable Deposit \$5.00/day or \$140.00/month rental rate \$1,200.00/yearly rate (must be paid up front) \$6.00/1,000 gallons
3 inch hydrant meter	\$500.00 Refundable Deposit \$10.00/day or \$280.00/month rental rate \$2,500.00/yearly rental rate (must be paid up front) \$6.00/1,000 gallons

(e) Septage Hauler Waste Fee

Basic Facilities Charge	\$20.00 per Truckload
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service to the development. HRW reserves the right to impose a minimum lot count for each proposed phase within a new subdivision to prohibit excessive review and administrative overhead. This minimum lot count for phases will be determined on a case by case basis.

(i) Plan Review Fees

Plan review fees for extensions of HRW's water and sewer systems shall consist of a \$250.00 Preliminary Plan Review for all projects and a \$40.00 per lot and/or residential equivalent unit for all types of development. These fees cover plan review, on-site inspections, and one-year warranty inspections.

Section 28. Connection to Existing Systems.

In the event that HRW desires to connect its water distribution system to previously existing systems, all such systems must have the approval of the Division of Health Services, of the North Carolina Department of Human Resources before such connection may take place and all previously existing sources of water must be completely abandoned and rendered incapable of future water production.

Section 29.1 Water and Sewer Extension in New Developments.

Article V, Section 5.3 of the Harnett County Subdivision Regulations describes the basic conditions under which water and sewer extensions are required in HRW's jurisdiction. HRW reserves the right to provide or not provide water and sewer extensions depending upon the availability of water and sewer capacity. The responsibility for extending water and sewer mains to and within new subdivisions or within other new developments lies with the subdivider or Developer, although HRW may in its discretion contract with the subdivider or Developer to install such water or sewer lines with HRW personnel.

(a) Water and Sewer Plan Requirements.

If a water distribution or sewer collection system is to be installed in a subdivision in HRW's jurisdiction, and the system is to be assumed and maintained by HRW immediately upon completion of installation, a complete set of construction plans must be provided for the proposed system. The plans shall be prepared by a N.C licensed professional engineer serving as the Engineer of Record for the development and shall have their seal and signature with the date on each plan.

Water and sewer plans shall include a determination of the estimated water and sewer capacity needed to serve the development based on NCDEQ design standards and shall consist of an overall composite plan, large scale individual plans with profiles as needed, detail sheets, grading plans, erosion control plans, specifications and calculations. Plans must also be submitted in electronic formats to include Computer Aided Design (CAD) and/or Portable Document Format (PDF). Plans will provide for the construction of water infrastructure from the point of connection with existing HRW water mains to the meter boxes of the properties to be served and for sewer infrastructure from the sewer clean out to the connection with existing HRW sewer mains. The plans must conform to HRW specifications, N.C. Administrative Code 15A Subchapter 2T Waste Not Discharged to Surface Waters and to Title 15A Subchapter 18C- Rules Governing Public Water Systems.. The engineer shall provide sealed as-built plans and location maps for all valves and hydrant locations upon construction completion.

(b) Shop Drawing Review.

The developer's Engineer of Record will review all shop drawings for conformance with HRW specifications prior to submittal to HRW. The shop drawing submittal to HRW shall include a cover letter by the developer's Engineer of Record certifying conformance with HRW specifications and summarizing any exceptions or concerns relative to approved drawings and/or HRW standards.

(c) Conformance and Inspection/Oversight.

Improvements shall be installed in accordance with the established specifications, and other applicable policies of HRW. Contractor shall conform to all applicable local, state and federal regulations. No field changes to the plans are allowed without prior written approval from HRW. The Developer shall, at his expense, retain the services of the Engineer of Record for the purposes of providing necessary inspections and supervision of the construction work, record drawings and Engineer certifications. The engineer is responsible to insure that construction is, at all times, in compliance with accepted sanitary engineering practices and the approved plans and specifications. A copy of each Engineer's field report is to be submitted to HRW as each such inspection is made. Water and sewer infrastructure must pass all tests as required by HRW specifications and those of all applicable regulatory agencies. These tests include, but are not limited to, air test, vacuum test, mandrel test, visual test, pressure test, bacteriological test, etc. A HRW inspector must be present during testing. All test results must be submitted to HRW. All tests must be satisfied prior to Final Inspection. Following completion of construction of all water and sewer infrastructure delineated in the approved water and sewer plans a Final Inspection must be requested in writing by the Developer or Developer's engineer. The Developer's engineer and HRW inspector shall prepare a written punch list of any defects or deficiencies noted during this inspection,

should any exist. Upon completion of the punch list, the Developer's engineer will schedule another inspection. In the event the number of inspections performed by HRW exceeds two, additional fees may be assessed to the Developer.

(d) Off-site and Over-sizing of Infrastructure.

For developments that are not adjacent to water and sewer infrastructure of sufficient size and capacity to meet the needs of the proposed development, the Developer shall be responsible at their sole expense for the design and construction of any and all improvements to the HRW system deemed necessary to meet the service requirements of the development. The Developer shall incorporate the off-site improvements in the water and sewer plans submitted for the proposed development. These improvements shall be consistent with the HRW Utility Master Plans and conform to the requirements of this policy. The Developer may be required as a condition of approval of this development to install either on-site or off-site improvements of a greater capacity than required to serve their development in order for HRW to serve future developments or to meet other service needs of HRW. If this is the case, HRW shall reimburse the Developer for any additional costs incurred as a result of installing such oversized lines. Under no circumstances will HRW reimburse the Developer for any additional costs associated with the installation of mains equal to or less than 8 inches in diameter for water and 12 inches in diameter for sewer as these sizes would be below or equal to the standard size mains utilized by the HRW.

(e) Easements for Future Water and Sewer Lines.

The Developer shall secure the services of a professional engineer to design the system in accordance with HRW specifications. HRW desires to develop its water and sewer infrastructure in an orderly manner that minimizes energy consumption and makes the most efficient use of existing and proposed infrastructure. To accomplish this, the Developer may be required as a condition of approval of their development to dedicate easements with the boundaries of the development to HRW for placement of future water and sewer infrastructure. The Developer shall incorporate the requested easements in the water and sewer plans submitted for the proposed development. Water and/or wastewater infrastructure proposed for acceptance and ownership by HRW must be in a dedicated utility right-of-way/easements or public right-of-way/easements. The cost associated with the acquisition of any easement or right-of-way contract for extensions of water and/or sewer mains over privately owned lands will be solely borne by the Developer. HRW also prefers that the Developer acquire these rights-of-way privately if at all possible. Further explanation of HRW's participation in easement acquisition for private development is explained in Section 30.2 below.

(f) Transfer of Title.

The Developer shall transfer to HRW, title to all water distribution and sewage collection systems installed by Developer's contractor. Such conveyance is to take effect without further action upon the acceptance of HRW of said installation. As further evidence of said transfer of title, upon completion of the said installation and prior to the rendering of service by HRW, the Developer shall, without cost to HRW:

- (1) Convey at no cost to HRW, its successors or assigns by good and sufficient easement deed or dedication in right-of-way in a form satisfactory to HRW a perpetual right, easement and privilege to operate, maintain and repair or replace all water and wastewater mains, pipes, connections, pumps and meters within granted easements upon Developer's property in connection with supplying water and wastewater service to the inhabitants, occupants and customers in Developer's property and secure from each mortgagee and lien or a release of mortgagee' and lienors' interest in the easement and fixtures thereon for so long as the easement is used for the operation, maintenance, repair replacement of water and wastewater mains, pipes, connections, pumps and meters within the easements.
- (2) Transfer at no cost to HRW all Developer's right, title and interest in and to all of the water and wastewater supply lines, mains, connections pipes, valves, meters and equipment installed up to and within granted easements and right-of-way for the purpose of supplying water service and wastewater collection for the inhabitants, occupants and customers in Developer's property.
- (3) Furnish HRW with an AFFIDAVIT that all persons, firms or corporations who furnished labor or materials used directly or indirectly in the prosecution of the work required to be performed by the Agreement have been paid. Said AFFIDAVIT shall be written in such a form as approved and accepted by HRW.
- (4) Furnish HRW with a RELEASE OF LIEN from all contractors and suppliers of materials and/or labor who might have acquired interest into the installations by the supply of materials and/or labor otherwise.
- (5) Furnish HRW with all Manufacturers' warranties which Developer might have received or is due to receive on any part of the installations.
- (6) Pay to HRW any and all applicable charges which shall be due and payable prior to connection to HRW water and/or wastewater system.

- (7) Furnish HRW with a satisfactory warranty on guaranteeing all equipment and infrastructure installed pursuant to this Agreement against defect in materials, equipment of construction for a period of not less than one (1) year from date of acceptance of same by HRW. Said warranty shall be in such a form as approved and accepted by HRW.

(g) Metering Requirements.

Each individual apartment, residence, unit or business, must have an individual meters with the exception of existing apartment complexes, condominiums, shopping centers, mobile home parks and residential developments where lines do not meet HRW standards. These qualifications for the use of master meters, rather than individual meters, are clearly defined in section 7 of the Harnett County Ordinance Regulating The Use Of Water Facilities.

- (1) Meters meeting HRW specification and of appropriate size for desired application shall be furnished to the HRW at the expense of the Developer and shall become the property of HRW.
- (2) Each occupancy or property owner must post a security deposit and setup fee, as listed in Section 20 (d) of the above-mentioned ordinance, prior to activation of the service.
- (3) All water lines and meter services must be in a right-of-way with a minimum width of twenty (20) feet and dedicated to HRW for the operation and maintenance of said water lines and meter services.

Section 29.2 Acquisition of Easements For Developers In County Participation Projects

Should a Developer encounter problems acquiring utility right-of-way across private property for a project, he may request a meeting with the HRW Director, or his designee, to discuss gaining assistance from HRW. For eligibility of participation by HRW, the subject water or sewer line must serve a public purpose or benefit as defined in HRW's case as providing a minimum value, for residential developments, of \$350,000 tax base per lot and a minimum number of 50 lots. Commercial or industrial developments will be reviewed on a case by case basis to determine their value. The Director will review and make a determination as to possible eligibility for participation. If the Director determines there is a valid basis for participation, the process will be explained to the Developer. Agreement to participate by the Developer will result in a letter of recommendation to the Legal Services Department and the County Manager. If the Legal Services Department agrees that participation is warranted then they shall notify the Developer in writing and

then in conjunction with HRW meet with the Developer to review their obligations. All property maps and descriptions will need to be approved by HRW and need to comply with these standards and procedures.

- (a) One (1) copy of blueprint of each map with a copy of the descriptions of the taking shall be submitted by the Developer's engineering firm/surveyor for review. The map and descriptions need to be sealed by a professional surveyor.
- (b) Legal will contact the Developer's engineering firm/surveyor after review is completed so that review comments can be addressed.
- (c) The Developer's engineering firm/surveyor will have to re-submit a copy of blueprint of the corrected plans and a copy of the corrected descriptions, together with all the copies marked with corrections requests.
- (d) When Legal is satisfied that all changes have been made, the Developer's engineering firm/surveyor will be contacted and asked of submission of the following items:
  - 1) The original mylar of the plans, signed, sealed and dated by a professional surveyor.
  - 2) A copy of the legal description, signed, sealed, and dated by a professional surveyor.
  - 3) A dxf or dwg drawing file submitted on a flash drive or through email, for all computer-generated with the drawings. This file should be on project coordinated (I.e. NAD83 coordinates). Also an ASCII points file, with the point number, coordinates, and descriptor of each point.
- (e) The Developer's attorney will need to prepare the required deeds and contact the County's Legal Department for the approval of the deeds.
- (f) The Developer or his attorney will furnish the Legal Department with a copy of the deeds after they have been recorded in the Office of the Register of Deeds of Harnett County, NC.
- (g) In lieu of preparing property maps, legal descriptions, deeds and deeds of assignment, the Developer may choose to have his surveyor prepare a plat of recordation. The Legal Department will still review the plats. Once the maps have been finalized they will need to be submitted to the Planning Department for their review. The Developer may then have the owners sign dedications statements on the plat.
- (h) In the event that the property owner denies the Developer's surveyor access to the property, the surveyor shall compile the maps needed for the easements from publicly available sources and use these documents to estimate the easement square footages required. The estimated value of the easements, per square footage, based on the independent appraisal shall be multiplied by the estimated required square footage of the easement as a basis of offer. This offer may be considered as sufficient proof that a good-faith effort was made. Final settlement value will be contingent upon a survey meeting HCDPU's requirements as stated above.

- (i) The Developer shall send letters to the property owners requesting permission of site access and HRW will initiate contact with the affected property owners to alert them to the activity. Based on the approved drawings and descriptions, the Developer commissions an independent appraisal of the properties. An offer shall be in writing to the property owner and sent via certified mail, return receipt requested. Upon refusal of the offer, as detailed above:
- (j) HRW will schedule a meeting with the Developer and the affected property owner(s) to; discuss the situation, explain the necessity for the project (e.g. public good, public necessity, coordination with the long-term infrastructure development of the County), and ascertain that an offer has been made and effused. Furnish Legal Department copies of correspondence as written documentation.
- (k) If condemnation proceedings are the only option left to obtain the necessary easements, a Board of Commissioner Agenda item from the Harnett Regional Water Director to the County Manager must be prepared and sent and copied to the Legal Department.
- (l) Legal Department will notify the Developer and the affected property owners as to the date, which the Board of Commissioners will consider the request.
- (m) Board of Commissioners will decide as to whether or not to direct Legal to initiate the condemnation process of the property in question. Condemnation under this Policy shall be subject to the Board of Commissioners findings of public purpose, public necessity, and approval of exercise of eminent domain.
- (n) Upon the Board of Commissioners approval and prior to HRW staff starting action, the Developer to deposit with HRW twice the amount of the estimated cost of the right-of-way.

The Developer will have the right to have his attorney participate in the process in conjunction with HRW attorneys. If the Developer elects not to, he shall furnish a waiver to HRW to that effect. Upon obtaining the right-of-way, HRW shall refund to the Developer all funds (item m) over and above those required to obtain the right-of-way. In the event that condemnation becomes and is approved by County Commissioners, the Developer shall write a letter to HRW stating that he will be fully responsible for any and all cost and expenses awarded by the court in the condemnation case. For County projects, that letter will be written to the County Development Services Department. At the option of HRW, the Developer may be required to deposit additional funds up to five times the amount of the estimated right-of-way value. HRW will retain these funds until completion of the judgment, at which time any remaining monies will be returned to the Developer. The money on deposit with HRW will bear no interest.

### Section 29.3 Extension of Water and Sewer Lines Within County.

- (a) HRW currently extends service by 3 methods:



1. Capital Projects using Loan & Grants to fund.
  2. Private Development within public rights-of-way or dedicated rights-of-way funded by private funds.
  3. Co-operative Projects - between HRW and private sector for commercial and industrial development. The amount of HRW funds contributed to a co-operative project is guaranteed to be repaid to HRW by the Developer in net tax proceeds from the improved Property within the first five years. If the net tax proceeds received within the five year period fail to equal HRW's fiscal contribution to the project, the Developer shall pay the difference to HRW.
- (b) HRW proposes to designate, from the Harnett Regional Water Fund, certain restricted annual appropriations for the development of water and sewer line extensions within Harnett County. All requests for extensions shall be rated on the following point system.
1. Public Health Severity 40 points
  2. Cost Feasibility Based Upon Return of Investment 40 points
  3. Contributed Capital by Individual or Business 20 points

Points Maximum 100 Points

The responsibility for rating each request will be with the Director of Harnett Regional Water or the designee of the Director. A minimum score of 50 points is required in order for the Harnett County Board of Commissioners to consider the request.

#### Section 29.4 Extensions Outside of County.

- (a) HRW has no responsibility to provide water or sewer service to property located outside the County. However, upon request, HRW may extend its water or sewer lines to serve properties outside the County when it determines that it is in the County's best interest to do so.

- (b) Any owner of property outside the County who seeks an extension of HRW's water or sewer system to serve the property shall submit an application for extension to HRW. The owner shall provide all information HRW deems necessary to determine whether the requested extension is feasible and in the County's best interest.
- (c) The responsibility for, and the entire cost of, extending a water or sewer line to serve property outside the County shall be borne by the property owner requesting the extension.

Section 29.5 Extensions Made by Other than HRW Personnel.

- (a) Extensions of HRW's water or sewer system installed by other than HRW personnel, whether inside or outside the county, shall be installed by a licensed utility contractor in accordance with the provisions of this policy as well as other HRW specifications and requirements. Among other matters, such specifications shall govern the size of all lines, their locations, grades, materials used, manner of installation and provision for future extensions.
- (b) No construction or any addition to HRW's water or sewer system shall commence until detailed plans have been reviewed and approved by the Director of Harnett Regional Water or the designee of the Director. Such plans shall include whatever information the administrator deems necessary to determine whether the proposed extension complies with all applicable HRW specifications and requirements.
- (c) Water lines intended for addition to HRW owned water system will be allowed to connect to the system if installed within the rights-of-way of a dedicated street or if adequate permanent easements are provided. Sewer lines shall also be installed within public street rights-of-way wherever practical, but HRW may accept sewer lines constructed on private property (where the topography makes this necessary) if adequate permanent easements are provided.
- (d) To protect street surfaces, HRW shall require that whenever extensions of water or sewer lines are made to properties or within new subdivisions, laterals be extended to all properties expected to tap onto such water or sewer lines.

Section 29.6 Observation by HRW of Work Done by Others.

- (a) All work on the extension of water or sewer lines not performed by HRW forces (whether inside or outside the county), shall be subject to observation by HRW. If, in the judgment of the Director of Harnett Regional Water, or the Director's designee, there is a demonstrated lack of competent supervision by a contractor, the administrator may at his option:
  - 1. Stop work until approved supervision is obtained and the work is done in accordance with HRW specifications and requirements;
  - or
  - 2. Provide observation by HRW personnel.
- (b) Observation of a project by HRW does not consist of or imply supervision. The person requesting the extension is solely responsible for ensuring that the project is completed according to State approved plans and HRW specifications.

Section 29.7 Dedication of Water and Sewer Line Extensions.

- (a) All water and sewer mains constructed and connected with the water and/or sewer facilities of HRW pursuant to this section shall be conveyed to and become the property of HRW upon completion and acceptance by HRW. Connection to the system and acceptance by HRW shall constitute dedication of a water or sewer main extension by the person responsible for the extension.
- (b) Following dedication as provided in Subsection (a), HRW shall have exclusive control of all water or sewer lines and shall be responsible for their maintenance, repair and operation. However, the conveyor of additions to the system shall guarantee the entire project against defective material and workmanship for a period of twelve (12) months from the date of acceptance of the project, including such incidental damages as may arise from such claims.

Section 30. Delinquent Service Fees.

- (a) Except as provided in subsection (e) of this section, when a consumer shall have failed to pay his account (as specified in subsection c of this section) by the due date set forth on his bill, a delinquent service fee shall be imposed upon him and the amount of such fee shall be added to the balance due.
- (b) The amount of the delinquent service fee provided for in this section shall be the sum of ten (\$10.00) dollars.
- (c) A consumer shall have failed to pay his account when the full amount charged to him for service supplied as stated on his bill has not been paid over to and received by HRW by 5:00p.m. on the due date set forth on the bill.
- (d) The bill which shall be mailed to a consumer setting forth the charges due for services supplied, shall state the due date, the amount of the bill if paid by the due date, the amount of the bill if paid after the due date and shall further state that if payment is not made by the due date that the delinquent service fee will be charged.
- (e) When a consumer has paid all bills rendered to him by the due date set forth on each bill for twelve consecutive billing periods, should that consumer then make a payment after a due date, the delinquent service fee shall be waived for that period.

Section 31. Sprinkler Connections.

- (a) Application for Full Service and Retrofitted Sprinkler Connections shall be made in person at HRW. Forms to be used in application processing shall be administratively prepared and matters otherwise associated with service application shall be processed pursuant to and in accordance with the rules, regulations, policies and/or procedures applicable to the service district within which the premises to be served is located.
- (b) The same schedule of connection or tap-on-fees applicable in the service district within which the premises to be served is located shall apply with respect to Full Service Sprinkler Connections.
- (c) The following schedule of connection or tap-on-fees shall apply in all service districts to the Retrofitted Sprinkler Connection:

2 inch connection	\$1,600.00
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1 1/2 inch connection	700.00
1 inch connection	450.00
3/4 inch connection	300.00

- (d) The same schedule of rates, including the monthly minimum charge, applicable in the service district within which the premises to be served is located shall apply with respect to Full Service Sprinkler Connections. No sewer charges shall be made to the Consumer based upon the water consumption of the Full Service Sprinkler Connection.
- (e) The same schedule of rates applicable in the service district within which the premises to be served is located shall apply with respect to Retrofitted Sprinkler Connections. No monthly minimum charge will be made except during those months when the connection has been used. No sewer charges shall be made to the Consumer based upon the water consumption of the Retrofitted Sprinkler Connection.
- (f) Except as specifically provided in this Section, all of the other rules, regulations, policies and/or procedures applicable to the service district within which the premises to be served is located shall be applicable with respect to Full Service and Retrofitted Sprinkler Connections.

### Section 32. Provision for Cut-Off Valve

Any person desiring to connect to a water supply and distribution system owned and/or operated by HRW shall be required to install a cut-off valve of a minimum size of 3/4" onto the service line running from the meter box to the consumer's premises. This cut-off valve shall be located within twelve (12) inches of the connection of the customer's service line to the meter box. A diagram showing a typical installation of such cut-off valve is attached hereto and made part of this section.

This section shall be enforceable in addition to the minimum requirements of the North Carolina State Building Code regarding plumbing and placement of cut-off valves.

Duly Adopted this \_\_\_\_\_ of June 2019, upon motion made by Commissioner \_\_\_\_\_ and adopted by the following vote:

Ayes \_\_\_\_\_ Noes \_\_\_\_\_ Absent \_\_\_\_\_.

Board of Commissioners of the County Harnett County

By: \_\_\_\_\_  
Gordon Springle, Chairman of the Board and of the  
Governing body of the Water and Sewer Districts of  
Harnett County.

Attest:

\_\_\_\_\_  
Margaret Regina Wheeler, Clerk to the Board  
and to the Water and Sewer Districts of  
Harnett County.

## BUDGET SUMMARY REPORT

### GENERAL FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Governing Body	\$ 361,357	\$ 425,690	\$ 406,533	\$ 481,172	\$ 444,810	\$ 372,131	\$ 372,131	-22.66%
Administration	496,793	606,653	584,376	775,091	862,486	908,274	908,274	17.18%
Finance	1,142,048	1,179,407	1,254,357	1,476,524	1,470,745	1,456,606	1,456,606	-1.35%
Retiree Insurance	-	415,000	520,000	520,000	571,000	571,000	571,000	9.81%
Tax	1,760,097	1,644,831	1,671,350	1,696,599	1,797,836	1,746,836	1,746,836	2.96%
Legal Services	227,542	268,830	332,239	342,015	356,342	356,342	356,342	4.19%
Human Resources	311,998	363,902	387,562	429,889	510,051	480,451	480,451	11.76%
Board of Elections	381,191	415,400	388,335	450,505	645,640	561,515	561,515	24.64%
Clerk of Court	81,438	92,784	120,465	85,352	93,433	93,433	93,433	9.47%
Register of Deeds	759,735	769,621	801,510	825,889	884,396	884,396	884,396	7.08%
General Services	158,173	156,539	201,863	220,654	222,831	222,831	222,831	0.99%
Facilities Maintenance	3,667,427	2,700,087	2,724,944	3,143,053	2,044,670	3,299,170	3,299,170	4.97%
Fleet Maintenance	543,249	540,424	603,807	666,962	694,307	684,307	684,307	2.60%
Information Technology	1,973,734	2,148,777	2,341,753	2,493,939	2,586,696	2,589,405	2,589,405	3.83%
GIS	662,609	674,436	705,495	738,945	762,514	765,223	765,223	3.56%
Sheriff	9,871,267	9,784,126	10,428,147	11,097,224	12,523,962	11,698,306	11,698,306	5.42%
Sheriff - Campbell Deputies	442,623	461,128	475,585	530,957	551,807	551,807	551,807	3.93%
Sheriff - School Resource Officer	682,489	738,896	743,916	774,868	1,363,216	1,422,216	1,422,216	83.54%
Child Support Enforcement	66,653	79,381	73,464	83,764	86,495	86,495	86,495	3.26%
Sheriff - Jail	4,551,465	4,669,491	5,100,614	5,559,409	5,875,542	5,750,242	5,750,242	3.43%
Emergency Services	730,739	829,545	862,940	1,105,736	1,069,089	1,058,089	1,058,089	-4.31%
Emergency Services Grant	-	-	48,218	540,778	-	-	-	-100.00%
Emergency Medical Service	5,566,215	6,296,462	6,708,396	7,268,728	8,078,778	8,039,778	8,039,778	10.61%
EMS - Rescue District	3,361,704	3,361,704	3,462,557	3,566,434	3,566,434	3,673,427	3,673,427	3.00%
Animal Control	438,575	437,729	532,345	340,830	381,821	323,565	323,565	-5.07%
Animal Shelter	-	-	-	306,719	326,807	326,807	326,807	6.55%
Medical Examiner	89,900	65,900	98,350	68,423	75,000	75,000	75,000	9.61%
Communications	1,624,091	1,648,761	1,821,239	1,941,430	1,999,555	1,999,555	1,999,555	2.99%

## BUDGET SUMMARY REPORT

### GENERAL FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Transportation	1,523,150	1,707,476	1,503,362	1,553,979	1,648,304	1,523,304	1,523,304	-1.97%
Transportation - Administration	194,529	247,359	257,534	483,694	206,659	470,748	470,748	-2.68%
Harnett Regional Jetport	198,422	171,993	215,335	260,115	244,776	244,776	244,776	-5.90%
Soil & Water	178,736	177,452	162,931	206,414	220,439	234,187	234,187	13.45%
Forestry Program	101,648	100,108	108,296	121,519	136,272	136,272	136,272	12.14%
Environmental Protection	4,000	4,000	4,000	4,000	4,000	4,000	4,000	0.00%
Development Services	1,369,679	1,422,904	1,483,678	1,681,315	1,860,624	1,860,624	1,860,624	10.66%
Economic Development	946,541	1,593,112	1,741,107	1,886,268	2,015,829	991,579	991,579	-47.43%
Community Development	192	19,116	(99)	1,300	1,375	1,375	1,375	5.77%
Abandoned Manufactured Home	32,171	23,216	22,899	33,740	24,354	24,354	24,354	-27.82%
Cooperative Extension	314,013	364,853	338,079	406,863	193,144	409,124	409,124	0.56%
Special Programs	257,422	219,378	185,929	234,380	131,531	214,863	214,863	-8.33%
Health	6,082,878	5,745,786	5,686,874	7,119,106	6,198,153	6,198,153	6,198,153	-12.94%
Senior Health	1,215,677	1,198,558	1,275,411	1,368,263	1,659,132	1,381,681	1,381,681	0.98%
Mental Health	<b>605,679</b>	<b>605,679</b>	<b>605,679</b>	<b>605,679</b>	<b>605,679</b>	605,679	605,679	0.00%
Social Services								
Administration	19,675,944	21,334,260	17,902,287	13,189,976	17,835,446	2,608,128	2,608,128	-80.23%
Fraud Prevention	-	-	-	-	-	264,033	264,033	
Adult Resources	-	-	-	67,316	-	1,130,460	1,130,460	1579.33%
Workfirst	-	-	-	69,000	-	344,636	344,636	399.47%
Energy Programs	-	-	-	1,094,681	-	1,092,471	1,092,471	-0.20%
Child Resources	-	-	-	-	-	2,900,405	2,900,405	
Child Protective Services	-	-	-	2,224	-	59,000	59,000	2552.88%
Foster Care	-	-	-	1,758,934	-	1,695,000	1,695,000	-3.63%
Adoption	-	-	-	458,000	-	480,710	480,710	4.96%
Day Care	-	-	-	-	-	254,662	254,662	
Child Support Enforcement	-	-	-	55,565	-	1,328,691	1,328,691	2291.24%
Medicaid Adult	-	-	-	955,000	-	2,496,982	2,496,982	161.46%
Medicaid Children	-	-	-	-	-	1,565,673	1,565,673	
Medicaid Transportation	-	-	-	120,000	-	147,593	147,593	22.99%



## BUDGET SUMMARY REPORT

### GENERAL FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Temporary Resources	-	-	-	314	-	-	-	-100.00%
Food Stamps	-	-	-	54,587	-	1,459,502	1,459,502	2573.72%
Veterans Services	180,399	213,802	256,137	286,120	299,545	299,545	299,545	4.69%
Youth Services - Restitution	103,322	101,763	112,897	109,519	86,024	102,576	102,576	-6.34%
Human Services Appropriations	136,805	36,059	31,130	42,000	6,688	37,688	37,688	-10.27%
Education								
Board of Education	22,542,667	23,414,404	24,674,168	24,475,691	30,621,916	24,282,292	24,680,603	0.84%
CCCC	70,000	1,045,664	1,109,045	1,340,207	1,356,978	1,466,978	1,466,978	9.46%
Parks & Recreation	435,005	800,422	973,339	1,280,757	1,317,151	1,317,151	1,317,151	2.84%
Library	910,122	971,658	1,043,166	1,266,152	1,333,963	1,333,963	1,333,963	5.36%
Cultural & Recreational Appropriations	153,000	185,000	184,014	188,010	150,000	184,598	184,598	-1.81%
<b>Subtotal - Operating Expenditures</b>	<b>97,185,113</b>	<b>102,479,526</b>	<b>103,277,558</b>	<b>110,312,577</b>	<b>118,004,245</b>	<b>111,150,663</b>	<b>111,548,974</b>	<b>1.12%</b>
Interfund Transfers	54,834,407	20,339,650	15,102,656	13,882,017	13,261,667	13,640,457	13,640,457	-1.74%
Non-Departmental	-	-	-	493,040	-	1,555,653	1,573,823	219.21%
<b>Subtotal Other Financing Uses:</b>	<b>54,834,407</b>	<b>20,339,650</b>	<b>15,102,656</b>	<b>14,375,057</b>	<b>13,261,667</b>	<b>15,196,110</b>	<b>15,214,280</b>	<b>5.84%</b>
<b>Total Expenditures</b>	<b>\$ 152,019,520</b>	<b>\$ 122,819,176</b>	<b>\$ 118,380,214</b>	<b>\$ 124,687,634</b>	<b>\$ 131,265,912</b>	<b>\$ 126,346,773</b>	<b>\$ 126,763,254</b>	<b>1.66%</b>



# BUDGET SUMMARY REPORT

## GENERAL FUND

Revenues:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Ad Valorem Taxes								
Real and Personal	\$ 55,052,417	\$ 56,204,424	\$ 56,054,538	\$ 56,208,656	\$ 57,590,000	\$ 58,746,343	\$ 58,746,343	4.51%
Motor Vehicles	6,190,412	6,637,839	6,957,269	6,596,396	7,330,000	7,333,074	7,333,074	11.17%
Sales Tax	15,450,632	17,644,104	13,085,343	13,904,175	18,130,000	18,265,000	18,265,000	31.36%
Other taxes	1,023,386	1,060,280	1,179,107	1,325,000	565,000	572,000	572,000	-56.83%
Intergovernmental Revenue	23,669,416	22,609,404	21,393,074	20,710,859	6,776,814	21,036,101	20,959,080	1.20%
Department Charges & Fees	12,201,736	11,305,215	10,892,263	13,244,316	5,764,365	13,109,157	13,109,157	-1.02%
Other Revenues	1,916,494	3,891,377	2,142,160	4,787,198	-	1,795,384	1,795,384	-62.50%
Rents, Concessions. & Fees	349,201	288,364	289,394	315,829	-	330,494	330,494	4.64%
<b>Subtotal - Operating Revenues</b>	<b>\$ 115,853,694</b>	<b>\$ 119,641,007</b>	<b>\$ 111,993,148</b>	<b>\$ 117,092,429</b>	<b>\$ 96,156,179</b>	<b>\$ 121,187,553</b>	<b>\$ 121,110,532</b>	<b>3.43%</b>
Indirect Cost	1,507,682	1,529,738	1,544,501	1,623,936	-	1,646,065	1,646,065	1.36%
Investment Earnings	102,335	251,924	626,954	356,400	111,500	1,005,000	1,005,000	181.99%
Other Finance Sources	37,018,000	-	-	-	-	586,506	586,506	
Interfund Transfers	7,501	1,682,564	2,769,615	3,205,563	-	-	-	-100.00%
Fund Balance Appropriated	-	-	-	2,409,306	-	1,921,649	2,415,151	0.24%
<b>Subtotal Other Financing Sources:</b>	<b>38,635,518</b>	<b>3,464,226</b>	<b>4,941,070</b>	<b>7,595,205</b>	<b>111,500</b>	<b>5,159,220</b>	<b>5,652,722</b>	<b>-25.58%</b>
<b>Total Revenues</b>	<b>\$ 154,489,212</b>	<b>\$ 123,105,233</b>	<b>\$ 116,934,218</b>	<b>\$ 124,687,634</b>	<b>\$ 96,267,679</b>	<b>\$ 126,346,773</b>	<b>\$ 126,763,254</b>	<b>1.66%</b>
<b>Revenues over / (under) expenditures</b>	<b>2,469,692</b>	<b>286,057</b>	<b>(1,445,996)</b>		<b>(34,998,233)</b>	<b>-</b>	<b>-</b>	



# BUDGET SUMMARY REPORT

## HARNETT REGIONAL WATER FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Admin/CSR/Meter Services	\$ 6,441,623	\$ 21,324,947	\$ 7,347,373	\$ 11,912,413	\$ 6,357,679	\$ 6,357,679	\$ 6,357,679	-46.63%
Water Treatment	4,376,387	4,701,727	5,018,482	5,967,235	6,550,583	6,550,583	6,550,583	9.78%
Wastewater Treatment	2,048,055	2,442,732	2,770,438	3,035,750	3,139,190	3,139,190	3,139,190	3.41%
Wastewater Treatment SHWW	2,088,743	2,312,626	2,424,437	3,329,259	3,180,870	3,180,870	3,180,870	-4.46%
Distribution	4,119,584	4,079,847	4,201,762	4,890,405	4,926,192	4,926,192	4,926,192	0.73%
Collections	2,805,819	3,509,807	3,962,350	5,380,448	4,372,492	4,372,492	4,372,492	-18.73%
Debt Service	6,358,848	4,405,222	4,510,505	4,777,394	6,153,197	6,153,197	6,153,197	28.80%
<b>Total Expenditures</b>	<b>\$ 28,239,059</b>	<b>\$ 42,776,908</b>	<b>\$ 30,235,347</b>	<b>\$ 39,292,904</b>	<b>\$ 34,680,203</b>	<b>\$ 34,680,203</b>	<b>\$ 34,680,203</b>	<b>-11.74%</b>

Revenues:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Intergovernmental revenue	\$ 3,703	\$ 3,703	\$ 3,703	\$ 3,703	\$ 3,703	\$ 3,703	\$ 3,703	0.00%
Investment earnings	-	(3,018)	26,770	12,000	15,000	15,000	15,000	25.00%
Enterprise charges	32,563,219	2,393,674	3,201,069	1,442,250	1,381,500	1,381,500	1,381,500	-4.21%
Facility use fees	3,704,119	33,001,180	35,229,851	30,967,800	32,575,000	32,575,000	32,575,000	5.19%
Miscellaneous revenue	770,484	5,078,890	(573,667)	1,470,000	705,000	705,000	705,000	-52.04%
Non-revenue receipts	-	45,034	4,100,456	-	-	-	-	-
Fund Balance Appropriated	-	-	-	5,397,151	-	-	-	-100.00%
<b>Total Revenues</b>	<b>\$ 37,041,525</b>	<b>\$ 40,519,463</b>	<b>\$ 41,988,182</b>	<b>\$ 39,292,904</b>	<b>\$ 34,680,203</b>	<b>\$ 34,680,203</b>	<b>\$ 34,680,203</b>	<b>-11.74%</b>

<b>Revenues over/(under) expenditures</b>	<b>\$ 8,802,466</b>	<b>\$ (2,257,445)</b>	<b>\$ 11,752,835</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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## BUDGET SUMMARY REPORT

### SOLID WASTE FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Solid Waste	\$ 6,157,121	\$ 6,607,477	\$ 5,734,908	\$ 5,829,031	\$ 5,308,845	\$ 5,810,400	\$ 5,810,400	-0.32%
<b>Total Expenditures</b>	<b>\$ 6,157,121</b>	<b>\$ 6,607,477</b>	<b>\$ 5,734,908</b>	<b>\$ 5,829,031</b>	<b>\$ 5,308,845</b>	<b>\$ 5,810,400</b>	<b>\$ 5,810,400</b>	<b>-0.32%</b>

Revenues:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Availablity Fees	\$ 3,534,824	\$ 3,611,866	\$ 3,639,167	\$ 3,644,332	\$ 3,550,000	\$ 3,550,000	\$ 3,550,000	-2.59%
Intergovernmental Revenue	377,404	342,635	268,303	320,000	260,000	260,000	260,000	-18.75%
Investment earnings	1,291	2,548	3,224	340	-	-	-	-100.00%
Enterprise charges	1,712,269	2,068,683	2,051,170	1,807,020	1,930,200	1,930,200	1,930,200	6.82%
Miscellaneous revenue	531,333	2,523,604	364,664	57,339	70,200	70,200	70,200	22.43%
Non-revenue receipts	-	-	-	-	-	-	-	
Fund Balance Appropriated	-	-	-	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 6,157,121</b>	<b>\$ 8,549,336</b>	<b>\$ 6,326,528</b>	<b>\$ 5,829,031</b>	<b>\$ 5,810,400</b>	<b>\$ 5,810,400</b>	<b>\$ 5,810,400</b>	<b>-0.32%</b>
<b>Revenues over/(under) expenditures</b>	<b>\$ -</b>	<b>\$ 1,941,859</b>	<b>\$ 591,620</b>		<b>\$ 501,555</b>	<b>\$ -</b>	<b>\$ -</b>	

## BUDGET SUMMARY REPORT

### WORKER'S COMPENSATION FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Fixed Cost	\$ 21,000	\$ 198,426	\$ 181,278	\$ 182,000	\$ 182,000	\$ 182,000	\$ 182,000	0.00%
Claims Funded	1,243,316	2,743,792	627,105	1,068,000	1,068,000	1,068,000	1,068,000	0.00%
Transfer to Other Fund	-	-	455,537	-	-	-	-	
<b>Total Expenditures</b>	<b>\$ 1,264,316</b>	<b>\$ 2,942,218</b>	<b>\$ 1,263,920</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>0.00%</b>

Revenues:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Departmental Charge	\$ 1,711,483	\$ 1,599,984	\$ 883,087	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	0.00%
Other revenues	441,714	2,563,155	207,519	150,000	150,000	150,000	150,000	0.00%
Fund Balance Appropriated	-	-	-	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 2,153,197</b>	<b>\$ 4,163,139</b>	<b>\$ 1,090,606</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>\$ 1,250,000</b>	<b>0.00%</b>

<b>Revenues over/(under) expenditures</b>	<b>\$ 888,881</b>	<b>\$ 1,220,921</b>	<b>\$ (173,314)</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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## BUDGET SUMMARY REPORT

### EMPLOYEE CLINIC FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Employee Clinic	\$ 140,838	\$ 150,473	\$ 169,326	\$ 175,056	\$ 173,720	\$ 173,720	\$ 173,720	-0.76%
<b>Total Expenditures</b>	<b>\$ 140,838</b>	<b>\$ 150,473</b>	<b>\$ 169,326</b>	<b>\$ 175,056</b>	<b>\$ 173,720</b>	<b>\$ 173,720</b>	<b>\$ 173,720</b>	<b>-0.76%</b>

Revenues:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Departmental Charge	\$ 242,612	\$ 172,135	\$ 159,828	\$ 175,056	\$ 173,720	\$ 173,720	\$ 173,720	-0.76%
Other revenues	-	-	527	-	-	-	-	
Fund Balance Appropriated	-	-	-	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 242,612</b>	<b>\$ 172,135</b>	<b>\$ 160,355</b>	<b>\$ 175,056</b>	<b>\$ 173,720</b>	<b>\$ 173,720</b>	<b>\$ 173,720</b>	<b>-0.76%</b>
<b>Revenues over/(under) expenditures</b>	<b>\$ 101,774</b>	<b>\$ 21,662</b>	<b>\$ (8,971)</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

## BUDGET SUMMARY REPORT

### MEDICAL SELF INSURANCE FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Paid Claims	\$ 6,818,253	\$ 6,904,230	\$ 7,696,544	\$ 7,150,000	\$ 7,150,000	\$ 7,150,000	\$ 7,150,000	0.00%
Fixed Cost	634,709	702,378	830,921	932,000	900,000	900,000	900,000	-3.43%
Wellness	8,355	5,486	5,096	10,000	5,000	5,000	5,000	-50.00%
<b>Total Expenditures</b>	<b>\$ 7,461,317</b>	<b>\$ 7,612,094</b>	<b>\$ 8,532,561</b>	<b>\$ 8,092,000</b>	<b>\$ 8,055,000</b>	<b>\$ 8,055,000</b>	<b>\$ 8,055,000</b>	<b>-0.46%</b>

Revenues:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Departmental Charge	\$ 7,892,453	\$ 7,994,131	\$ 9,248,058	\$ 8,050,000	\$ 8,013,000	\$ 8,013,000	\$ 8,013,000	-0.46%
Other revenues	26,178	19,851	23,679	42,000	42,000	42,000	42,000	0.00%
<b>Total Revenues</b>	<b>\$ 7,918,631</b>	<b>\$ 8,013,982</b>	<b>\$ 9,271,737</b>	<b>\$ 8,092,000</b>	<b>\$ 8,055,000</b>	<b>\$ 8,055,000</b>	<b>\$ 8,055,000</b>	<b>-0.46%</b>

<b>Revenues over/(under) expenditures</b>	<b>\$ 457,314</b>	<b>\$ 401,888</b>	<b>\$ 739,176</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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## BUDGET SUMMARY REPORT

### DENTAL SELF INSURANCE FUND

Department:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Paid Claims	\$ 295,849	\$ 378,215	\$ 388,154	\$ 425,000	\$ 400,000	\$ 400,000	\$ 400,000	-5.88%
Fixed Cost	36,698	37,022	48,419	50,000	50,000	50,000	50,000	0.00%
<b>Total Expenditures</b>	<b>\$ 332,547</b>	<b>\$ 415,237</b>	<b>\$ 436,573</b>	<b>\$ 475,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>-5.26%</b>

Revenues:	FYE 2016 Actual	FYE 2017 Actual	FYE 2018 Actual	FYE 2019 Adjusted Budget	FY 2019 - 2020 Department Request	FYE 2020 Budget Officer Recommended	FYE 2020 Board Approved	% Change
Departmental Charge	\$ 369,211	\$ 490,944	\$ 471,696	\$ 475,000	\$ 450,000	\$ 450,000	\$ 450,000	-5.26%
Other revenues	-	-	391	-	-	-	-	
<b>Total Revenues</b>	<b>\$ 369,211</b>	<b>\$ 490,944</b>	<b>\$ 472,087</b>	<b>\$ 475,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>-5.26%</b>
<b>Revenues over/(under) expenses</b>	<b>\$ 36,664</b>	<b>\$ 75,707</b>	<b>\$ 35,514</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	